

**MUNICIPALITY**

**of**

**KOUKAMMA**

**BUDGET**

**for**

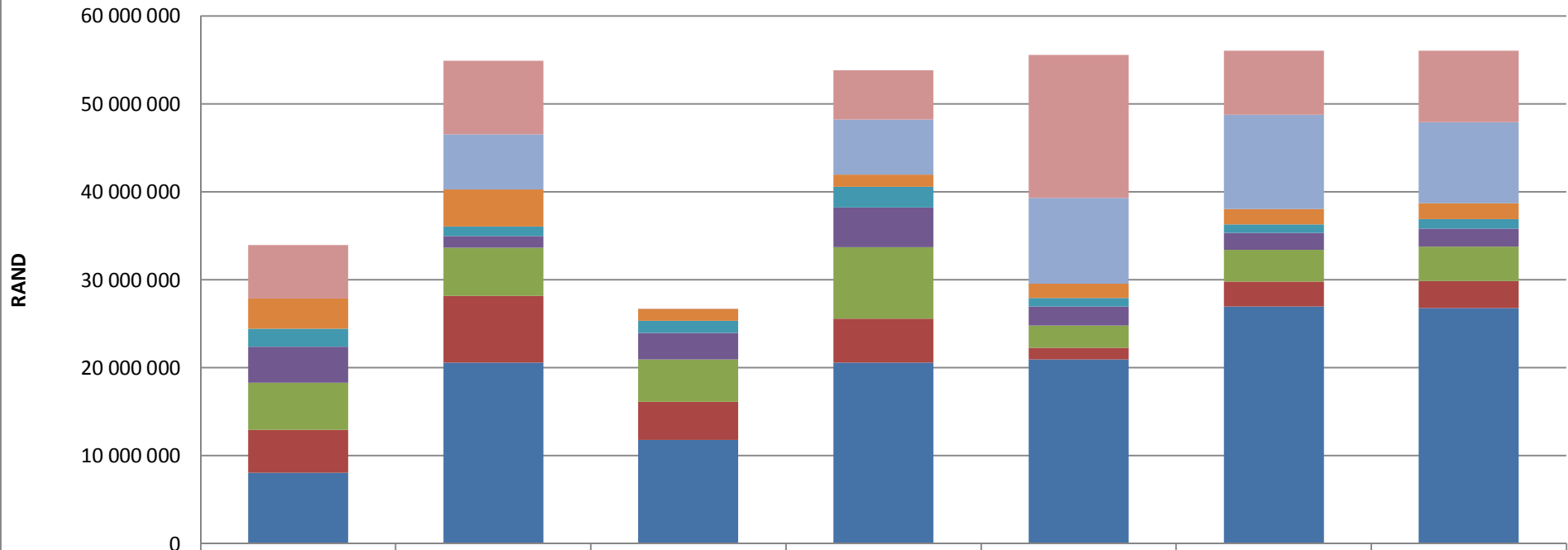
**Period 2009/10, 2010/11 and 2011/12**

**18 JUNE 2009**

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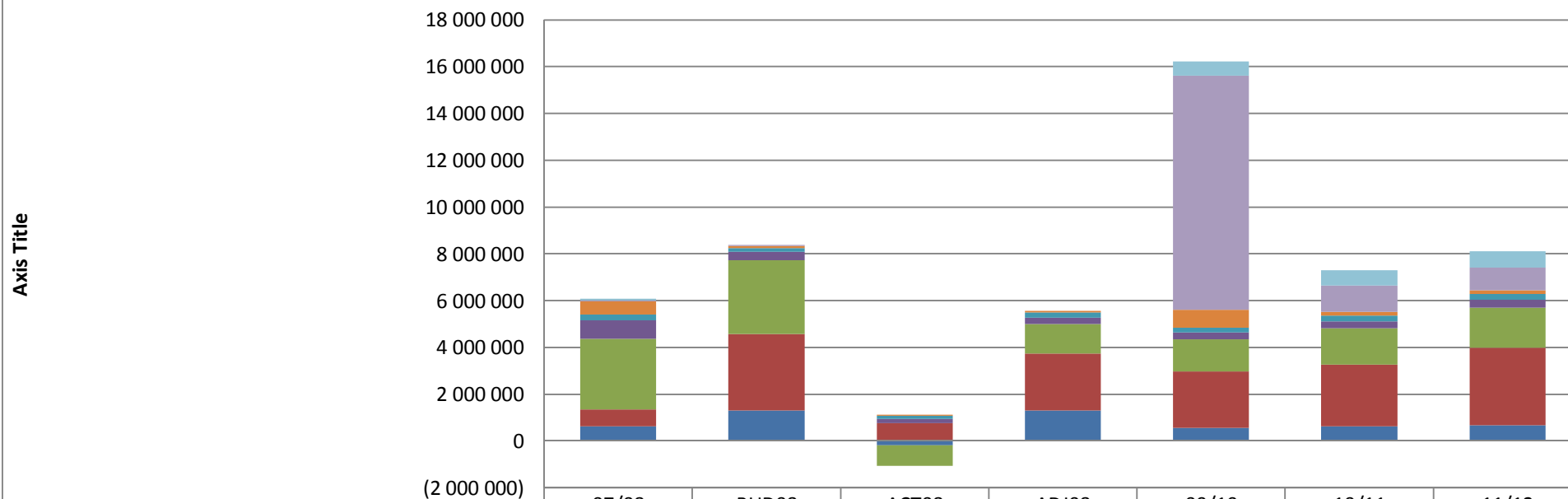
SCHEDULE 1	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/08	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
REVENUE BY SOURCE	Audited Actual	Approved Budget	Expenditure to DATE	Full Year Forecast	Budget	Budget	Budget
					R'000	R'000	R'000
	A	B	C	D	E	F	G
Revenue by Source							
Property rates	4 840 305	7 536 078	4 342 806	4 978 781	1 288 704	2 809 375	3 062 218
Property rates - penalties imposed and collection charges				-			
Service charges - electricity revenue from tariff billings	711 286	3 266 690	759 707	2 432 753	2 397 479	2 643 647	3 304 558
Service charges - water revenue from tariff billings	5 374 937	5 518 030	4 764 010	8 115 451	2 559 337	3 620 223	3 909 841
Service charges - sanitation revenue from tariff billings	4 110 998	1 271 754	3 025 448	4 512 162	2 135 622	1 912 218	2 065 195
Service charges - refuse removal from tariff billings	2 053 252	1 124 434	1 398 264	2 351 781	1 014 667	996 666	1 076 399
Service charges - other	785 230	360 922	175 326	273 947	290 956	308 413	326 918
Regional Service Levies							
Rental of facilities and equipment	234 081	157 433	144 164	225 256	218 353	231 454	245 341
Interest earned - external investments	575 221	102 141	39 449	61 639	758 140	160 429	162 854
Interest earned - outstanding debtors	75 319	0	-	-	621 639	658 938	698 474
Fines	3 033 721	3 148 897	-874 174	1 259 078	1 378 017	1 543 378	1 728 582
Licenses and permits	3 404 567	4 186 158	1 346 360	1 391 781	1 580 847	1 709 698	1 812 280
Government grants & subsidies	8 073 677	20 606 560	11 808 809	20 606 560	20 947 984	26 964 800	26 762 900
Government grants & subsidies - Flood Damage					67 701 320		
Government grants & subsidies - Capital	0	6 266 000	-	6 266 000	9 767 696	10 731 200	9 213 100
Donations	20 000	0	-10 500	-	-	-	-
Revenue Other	32 534	36 589	-	-	9 995 440	1 129 600	969 800
District Municipality	631 089	1 304 328	-190 104	1 304 328	565 763	622 400	672 192
Funds roll-over	0	0	-	-	-	-	-
Gains on disposal - PPE	0	0	-	-	-	-	-
<b>Total Revenue By Source</b>	<b>33 956 217</b>	<b>54 886 014</b>	<b>26 729 565</b>	<b>53 779 517</b>	<b>123 221 963</b>	<b>56 042 437</b>	<b>56 010 653</b>

## REVENUE by MAJOR SOURCE (Next CHart for breakdown of MINOR)



	07/08	BUD08	ACT08	ADJ08	09/10	10/11	11/12
Revenue-Minor	6 078 482	8 377 000	54 368	5 557 001	16 225 786	7 298 258	8 108 719
Grants - Capital	0	6 266 000	0	6 266 000	9 767 696	10 731 200	9 213 100
Licences	3 404 567	4 186 158	1 346 360	1 391 781	1 580 847	1 709 698	1 812 280
Refuse	2 053 252	1 124 434	1 398 264	2 351 781	1 014 667	996 666	1 076 399
Sewerage	4 110 998	1 271 754	3 025 448	4 512 162	2 135 622	1 912 218	2 065 195
Water	5 374 937	5 518 030	4 764 010	8 115 451	2 559 337	3 620 223	3 909 841
Rates	4 840 305	7 536 078	4 342 806	4 978 781	1 288 704	2 809 375	3 062 218
Grants Revenue	8 073 677	20 606 560	11 808 809	20 606 560	20 947 984	26 964 800	26 762 900

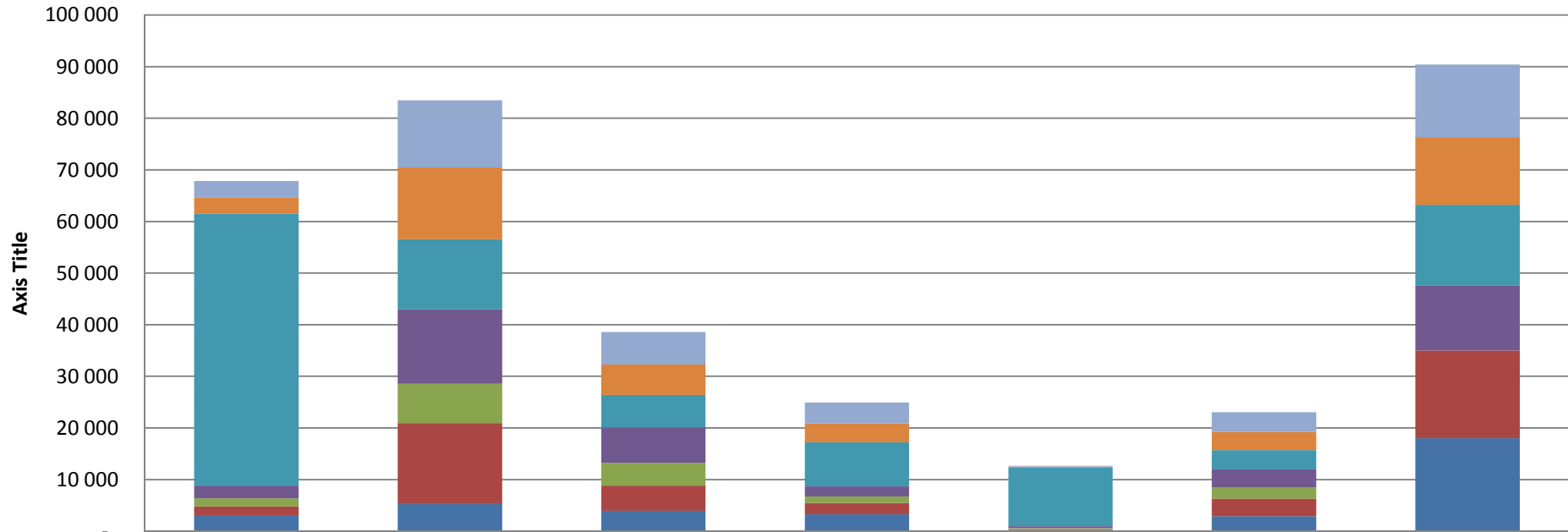
## REVENUE by Minor Source (See previous chart)



	07/08	BUD08	ACT08	ADJ08	09/10	10/11	11/12
Interest earned - outstanding debtors	75 319	0	0	0	621 639	658 938	698 474
Revenue Other	32 534	36 589	0	0	9 995 440	1 129 600	969 800
Donations	0	0	0	0	0	0	0
Gains on disposal - PPE	0	0	0	0	0	0	0
Funds roll-over	0	0	0	0	0	0	0
Interest earned - external investments	575 221	102 141	39 449	61 639	758 140	160 429	162 854
Rental of facilities and equipment	234 081	157 433	144 164	225 256	218 353	231 454	245 341
Service charges - other	785 230	360 922	175 326	273 947	290 956	308 413	326 918
Fines	3 033 721	3 148 897	(874 174)	1 259 078	1 378 017	1 543 378	1 728 582
Service charges - electricity revenue from tariff billings	711 286	3 266 690	759 707	2 432 753	2 397 479	2 643 647	3 304 558
District Municipality	631 089	1 304 328	(190 104)	1 304 328	565 763	622 400	672 192

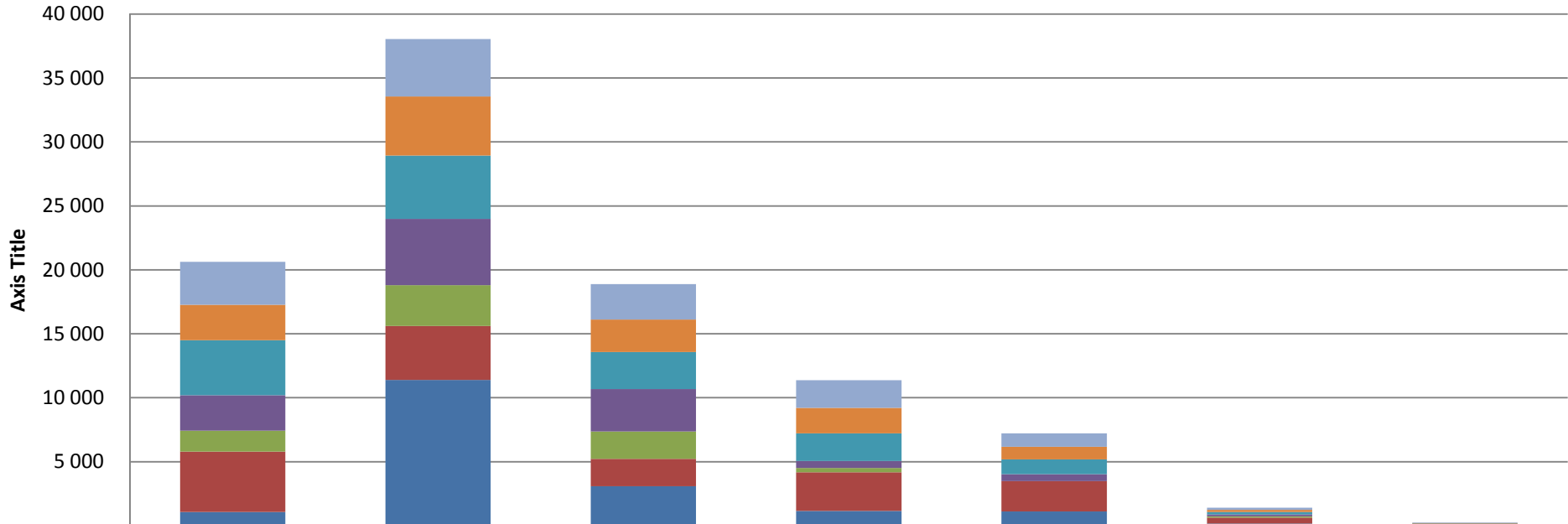
SCHEDULE 2	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
OPERATING EXPENDITURE BY VOTE	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	\	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
Executive & Council	11 394 605	4 208 276	3 195 492	5 193 402	4 946 155	4 606 748	4 500 088
Finance & Admin	5 238 611	15 723 305	7 563 194	14 508 188	13 549 945	13 885 949	12 986 825
Planning & Development *	1 149 983	3 017 404	344 677	538 558	2 170 557	1 999 551	2 159 516
Health	0	0	0	0	0	0	0
Community & Social Services	1 105 549	2 367 861	\	550 127	1 168 944	965 863	1 061 038
Housing	211 952	189 236	215 330	336 453	11 412 915	144 912	156 504
Public Safety	3 086 354	2 148 025	2 129 256	3 326 963	2 880 128	2 553 604	2 757 892
Sport and Recreation	40 119	93 000	1 305	2 039	32 375	36 325	39 231
Environmental Protection *	168 340	462 799	94 083	147 005	198 072	162 258	175 238
Waste Management*	2 921 890	3 385 952	2 205 882	3 484 284	3 676 669	3 558 674	3 797 784
Waste Water Management *	3 265 291	2 209 307	1 253 144	1 963 038	8 537 148	3 641 150	4 038 186
Road Transport *	3 083 570	1 709 702	1 569 288	2 452 013	52 733 409	3 031 946	3 274 501
Water	3 926 308	4 894 685	4 397 727	6 880 449	6 322 045	5 875 632	6 269 363
Electricity	1 065 893	4 715 784	1 641 787	2 780 761	4 284 669	2 769 884	3 366 969
<b>OPERATING EXPENDITURE BY VOTE</b>	<b>36 658 465</b>	<b>45 125 336</b>	<b>24 611 165</b>	<b>42 163 278</b>	<b>111 913 031</b>	<b>43 232 494</b>	<b>44 583 134</b>

## OPEX by GFS (Main chart)



	Road Transport *	Finance & Admin	Water	Waste Water Management *	Housing	Waste Management*	MINOR OPEX per GFS
■ 11/12	3 275	12 987	6 269	4 038	157	3 798	14 060
■ 10/11	3 032	13 886	5 876	3 641	145	3 559	13 095
■ 09/10	52 733	13 550	6 322	8 537	11 413	3 677	15 681
■ ADJ08	2 452	14 508	6 880	1 963	336	3 484	12 539
■ ACT08	1 569	7 563	4 398	1 253	215	2 206	-
■ BUD08	1 710	15 723	4 895	2 209	189	3 386	17 013
■ 07/08	3 084	5 239	3 926	3 265	212	2 922	18 011

## OPEX by GFS (Minor Votes)

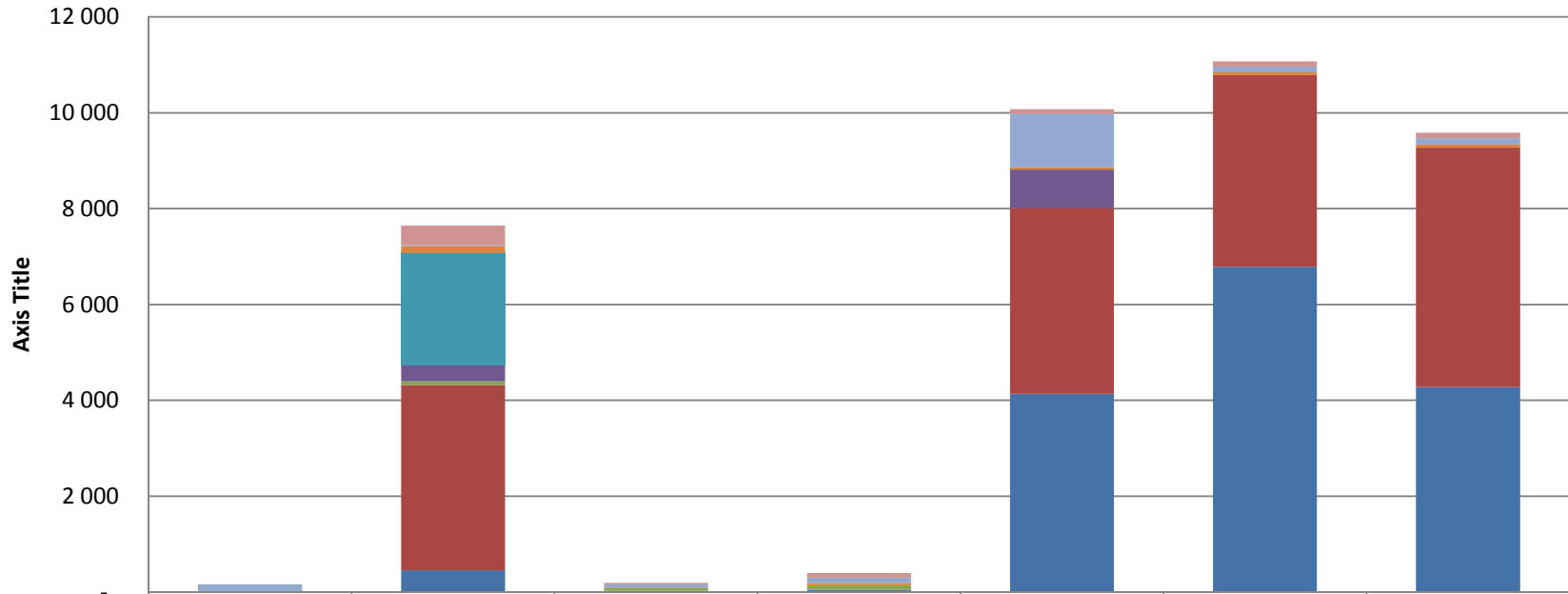


	Electricity	Executive & Council	Public Safety	Planning & Development *	Community & Social Services	Environmental Protection *	Sport and Recreation
■ 11/12	3 367	4 500	2 758	2 160	1 061	175	39
■ 10/11	2 770	4 607	2 554	2 000	966	162	36
■ 09/10	4 285	4 946	2 880	2 171	1 169	198	32
■ ADJ08	2 781	5 193	3 327	539	550	147	2
■ ACT08	1 642	3 195	2 129	345	-	94	1
■ BUD08	4 716	4 208	2 148	3 017	2 368	463	93
■ 07/08	1 066	11 395	3 086	1 150	1 106	168	40



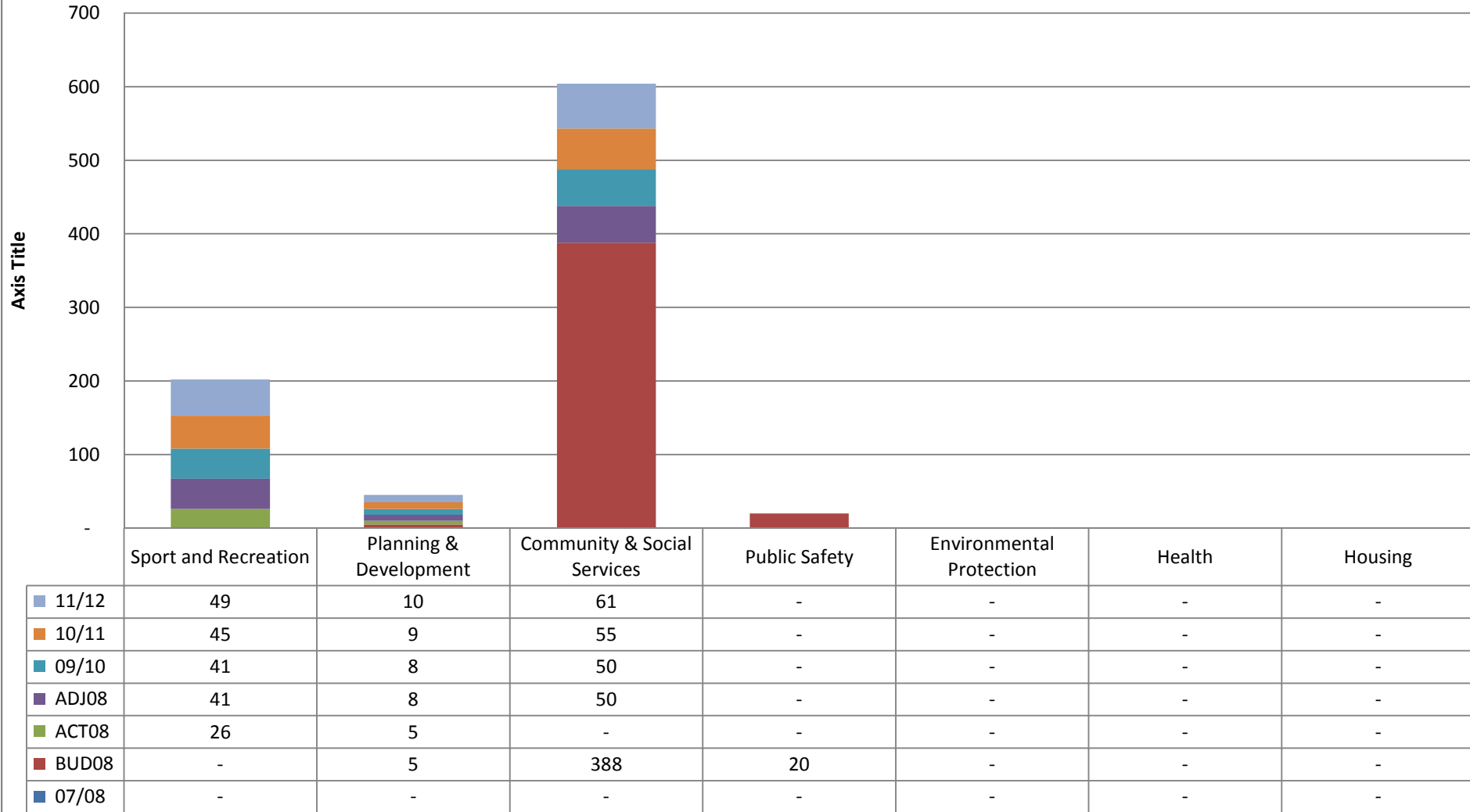
SCHEDULE 3	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
CAPITAL EXPENDITURE BY VOTE	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	\	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
Executive & Council	0	140 000	5 398	50 000	50 000	55 000	60 500
Finance & Admin	155 042	22 000	70 028	109 419	1 109 419	120 361	132 397
Planning & Development	1	5 000	5 263	8 223	8 223	9 046	9 950
Health	0	0	0	0	0	0	0
Community & Social Services	0	388 000	0	50 000	50 000	55 000	60 500
Housing	0	0	0	0	0	0	0
Public Safety	0	20 000	0	0	0	0	0
Sport and Recreation	0	0	26 144	40 850	40 850	44 935	49 429
Environmental Protection	0	0	0	0	0	0	0
Waste Management	0	2 345 000	0	0	0	0	0
Waste Water Management	0	3 866 350	0	0	3 872 550	4 000 000	5 000 000
Road Transport	0	78 325	59 509	92 983	0	0	0
Water	7 493	453 325	29 857	46 652	4 138 146	6 786 200	4 273 600
Electricity	0	329 950	0	0	807 000	0	0
<b>CAPITAL EXPENDITURE BY VOTE</b>	<b>162 535</b>	<b>7 647 950</b>	<b>196 199</b>	<b>398 127</b>	<b>10 076 188</b>	<b>11 070 541</b>	<b>9 586 376</b>

## CAPEX by GFS - Major Vote



	07/08	BUD08	ACT08	ADJ08	09/10	10/11	11/12
CAPEX - Minor	0	413	31	99	99	109	120
Finance & Admin	155	22	70	109	1 109	120	132
Executive & Council	-	140	5	50	50	55	61
Waste Management	-	2 345	-	-	-	-	-
Electricity	-	330	-	-	807	-	-
Road Transport	-	78	60	93	-	-	-
Waste Water Management	-	3 866	-	-	3 873	4 000	5 000
Water	7	453	30	47	4 138	6 786	4 274

## CAPEX by GFS - Minor



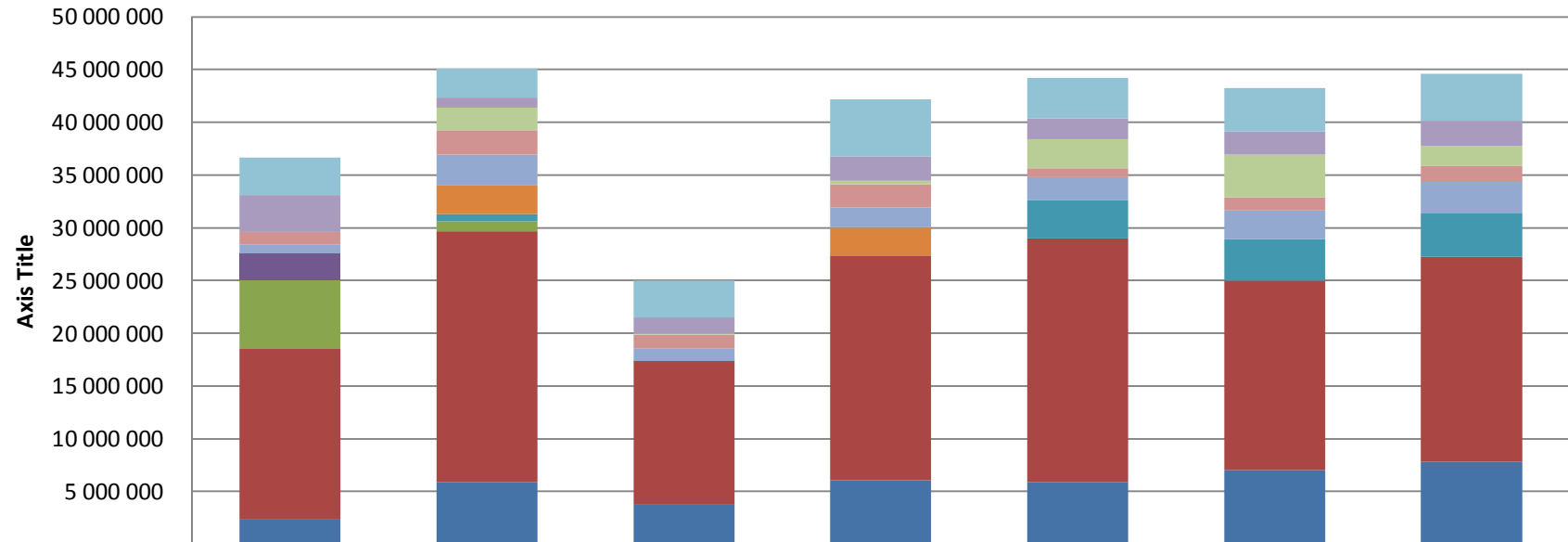
SCHEDULE 4	2007/2008		2008/2009		Budget Year		Budget Year +1	Budget Year +2
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	2009/2010		2010/2011	2011/2012
	R'000	R'000	R'000	R'000	Budget		Budget	Budget
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
	A	B	C	D	E		F	G
<b>National Government</b>								
						1		
M I G - Flood Damage - (Operating) - Operating Exp	-	-	-	-	67 701 320	-1	-	-
M I G - Other (For Information) - Operating Exp.	-	8 722 650	-	8 722 650	8 379 680		11 296 000	9 698 000
LESS M I G - P M U (For Information) - Operating	-	2 456 650	-	2 456 650	418 984		564 800	484 900
M I G - Projects	-	<b>6 266 000</b>	-	<b>6 266 000</b>	<b>7 960 696</b>		<b>10 731 200</b>	<b>9 213 100</b>
DORA - Electricity	-	-	-	-	<b>807 000</b>		-	-
FMG Grant - Capital Expendiure	-	-	-	-	<b>1 000 000</b>		-	-
Amounts carried over from previous years	-	-	-	-	-	-	-	-
<b>Total Grants &amp; Subsidies - National Government</b>	-	<b>6 266 000</b>	-	<b>6 266 000</b>	<b>9 767 696</b>		<b>10 731 200</b>	<b>9 213 100</b>
<b>Provincial Government</b>								
Provincial Government: Public Works - Operating Exp.	-	-	-	-	84 000		-	-
Provincial Government: Housing - Operating Exp.	-	-	-	-	420 000		-	-
Amounts carried over from previous years	-	-	-	-	-		-	-
<b>Total Grants &amp; Subsidies - Provincial Government</b>	-	-	-	-			-	-
<b>District Municipality</b>								
Amounts allocated for that year - Operating Exp	-	1 304 328	-190 104	1 304 328	565 763		622 400	672 192
Amounts carried over from previous years	-	-	-	-	-		-	-
<b>Total Grants &amp; Subsidies - District Municipalities</b>	-							
<b>Total Grants &amp; Subsidies</b>	-	<b>6 266 000</b>	-	<b>6 266 000</b>	<b>9 767 696</b>		<b>10 731 200</b>	<b>9 213 100</b>
<b>Public Contributions &amp; Donations</b>	-	-	-	-	-		-	-
<b>Accumulated Surplus (Own Funds)</b>	<b>162 534</b>	<b>1 039 950</b>	<b>136 690</b>	<b>305 144</b>	<b>308 492</b>		<b>339 341</b>	<b>373 276</b>
<b>External Loans</b>								
<b>TOTAL FUNDING OF CAPITAL EXPENDITURE</b>	<b>162 534</b>	<b>7 305 950</b>	<b>136 690</b>	<b>6 571 144</b>	<b>10 076 188</b>		<b>11 070 541</b>	<b>9 586 376</b>

SCHEDULE 5	2009/2010						2010/2011				
	Appropriations			Funding			Surplus /	Appropriations			
SUMMARY OF REV & EXP	Capital	Operating	Total	Own Source	External	Total	(Deficit)	Capital	Operating	Total	Own Source
BY VOTE											
Executive & Council	-50 000	-4 946 155	-4 996 155	400	3 920 000	3 920 400	-1 075 755	-55 000	-4 606 665	-4 661 665	424
Finance & Admin	-1 109 419	-13 549 945	-14 659 364	12 097 086	5 287 672	17 384 759	2 725 395	-120 361	-13 885 949	-14 006 309	4 157 493
Planning and Development	-8 223	-2 170 557	-2 178 780	217 562	2 307 269	2 524 831	346 050	-9 046	-1 999 457	-2 008 503	230 615
Health	-	-198 072	-198 072	-	67 284	67 284	-130 788	-	-162 258	-162 258	-
Community & Social Services	-50 000	-1 168 944	-1 218 944	97 232	1 187 767	1 284 999	66 055	-55 000	-965 863	-1 020 863	103 066
Housing	-	-11 412 915	-11 412 915	130 000	11 372 373	11 502 373	89 458	-	-144 912	-144 912	137 800
Public Safety	-	-2 880 128	-2 880 128	1 378 000	1 077 615	2 455 615	-424 513	-	-2 553 604	-2 553 604	1 543 360
Sport & Recreation	-40 850	-32 375	-73 225	-	-	-	-73 225	-44 935	-36 325	-81 260	-
Waste Management	-	-3 676 669	-3 676 669	1 107 243	2 188 713	3 295 956	-380 713	-	-3 558 674	-3 558 674	1 094 796
Waste Water Management	-3 872 550	-8 537 148	-12 409 699	2 328 147	11 088 939	13 417 086	1 007 387	-4 000 000	-3 641 150	-7 641 150	2 116 295
Road Transport	-	-52 733 409	-52 733 409	1 578 000	49 236 014	50 814 014	-1 919 395	-	-3 031 946	-3 031 946	1 706 680
Water	-4 138 146	-6 322 045	-10 460 190	2 794 189	7 396 090	10 190 279	-269 911	-6 786 200	-5 875 632	-12 661 832	3 869 166
Electricity	-807 000	-4 284 669	-5 091 669	2 511 342	3 853 026	6 364 368	1 272 699	-	-2 769 884	-2 769 884	2 764 342
Other	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-10 076 188	-111 913 031	-121 989 219	24 239 200	98 982 763	123 221 963	1 232 744	-11 070 541	-43 232 318	-54 302 859	17 724 037

SCHEDULE 5			2011/2012							
	Funding		Surplus /	Appropriations			Funding			Surplus /
	External	Total	(Deficit)	Capital	Operating	Total	Own Source	External	Total	(Deficit)
SUMMARY OF REV & EXP										
BY VOTE										
Executive & Council	5 720 000	5 720 424	1 058 759	-60 500	-4 500 088	-4 560 588	449	5 861 000	5 861 449	1 300 862
Finance & Admin	9 045 845	13 203 338	-802 971	-132 397	-12 986 825	-13 119 221	4 256 448	8 388 025	12 644 473	-474 748
Planning and Development	3 614 180	3 844 795	1 836 293	-9 950	-2 159 516	-2 169 466	244 452	3 878 151	4 122 603	1 953 137
Health	74 020	74 020	-88 238	-	-175 238	-175 238	-	79 941	79 941	-95 297
Community & Social Services	2 282 800	2 385 866	1 365 002	-60 500	-1 061 038	-1 121 538	109 249	2 465 400	2 574 649	1 453 111
Housing	156 500	294 300	149 388	-	-156 504	-156 504	146 068	169 000	315 068	158 564
Public Safety	1 276 800	2 820 160	266 556	-	-2 757 892	-2 757 892	1 728 563	1 378 900	3 107 463	349 571
Sport & Recreation	-	-	-81 260	-49 429	-39 231	-88 659	-	-	-	-88 659
Waste Management	1 969 800	3 064 596	-494 078	-	-3 797 784	-3 797 784	1 180 417	1 769 800	2 950 217	-847 567
Waste Water Management	5 350 400	7 466 695	-174 455	-5 000 000	-4 038 186	-9 038 186	2 281 517	6 350 400	8 631 917	-406 268
Road Transport	92 000	1 798 680	-1 233 266	-	-3 274 501	-3 274 501	1 809 081	92 000	1 901 081	-1 373 420
Water	7 695 955	11 565 121	-1 096 711	-4 273 600	-6 269 363	-10 542 963	4 173 720	5 175 475	9 349 195	-1 193 767
Electricity	1 040 100	3 804 442	1 034 558	-	-3 366 969	-3 366 969	3 432 495	1 040 100	4 472 595	1 105 626
Other	-	-	-	-	-	-	-	-	-	-
TOTAL	38 318 400	56 042 437	1 739 578	-9 586 376	-44 583 134	-54 169 510	19 362 461	36 648 192	56 010 653	1 841 143

SCHEDULE 6 OPERATING EXPENDITURE BY TYPE	Preceding Year	Current Year			Medium Term Revenue and Expenditure Frame		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
R'000	R'000	R'000	R'000				
A	B	C	D	E	F	G	
<u>Operating Expenditure by Type</u>							
Employee related costs	16 187 549	23 799 869	13 609 869	21 265 420	23 073 602	17 997 410	19 437 203
Remuneration of Councillors	1 632 044	726 727	1 134 548	1 772 731	2 021 420	2 183 133	2 357 784
Bad debts	6 500 000	951 949	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0
Depreciation	0	2 716 910	0	2 716 910	0	0	0
Repairs and maintenance	807 008	2 895 528	1 159 107	1 878 167	2 204 993	2 756 241	2 976 740
Interest paid	31 089	0	0	0	0	0	0
Bulk purchases - Electricity	1 189 744	2 334 328	1 270 236	2 184 744	837 291	1 214 072	1 517 590
Bulk purchases - Water	9 988	50 000	52 487	82 011	89 392	96 543	104 267
Contracted services	3 521 334	979 000	1 503 091	2 348 580	1 996 293	2 155 996	2 328 476
Grants and subsidies paid	8 232	669 049	1 382	2 159	3 628 328	3 918 599	4 110 183
Internal Charges	2 510 606	0	0	0	0	0	0
Advertising	81 203	55 400	148 946	232 729	168 269	181 730	196 269
Audit fees	62 959	160 000	73 973	115 583	200 000	216 000	233 280
Bank charges	70 740	67 175	23 176	10 000	8 000	8 640	9 331
Communications & Telephone	683 398	622 742	781 888	1 221 700	800 000	864 000	933 120
Insurance	341 076	464 109	202 306	316 103	252 883	273 113	294 962
Legal fees	20 818	25 000	286 886	448 259	160 000	172 800	186 624
Seminar / Conferences	99 532	0	7 888	12 325	9 860	10 649	11 501
Travel and Accommodation	496 451	398 285	696 089	1 087 639	38 781	41 884	45 234
Training	3 954	200 000	56 231	87 861	70 289	75 912	81 985
Projects	18 674	2 129 793	164 686	302 798	2 752 479	4 079 100	1 940 229
Other	2 382 066	5 879 472	3 790 457	6 077 558	5 899 832	6 986 672	7 818 358
Other - Flood Damage ex MIG					67 701 320		
<b>Total Operating Expenditure By Type</b>	<b>36 658 465</b>	<b>45 125 336</b>	<b>24 963 246</b>	<b>42 163 278</b>	<b>111 913 031</b>	<b>43 232 494</b>	<b>44 583 134</b>

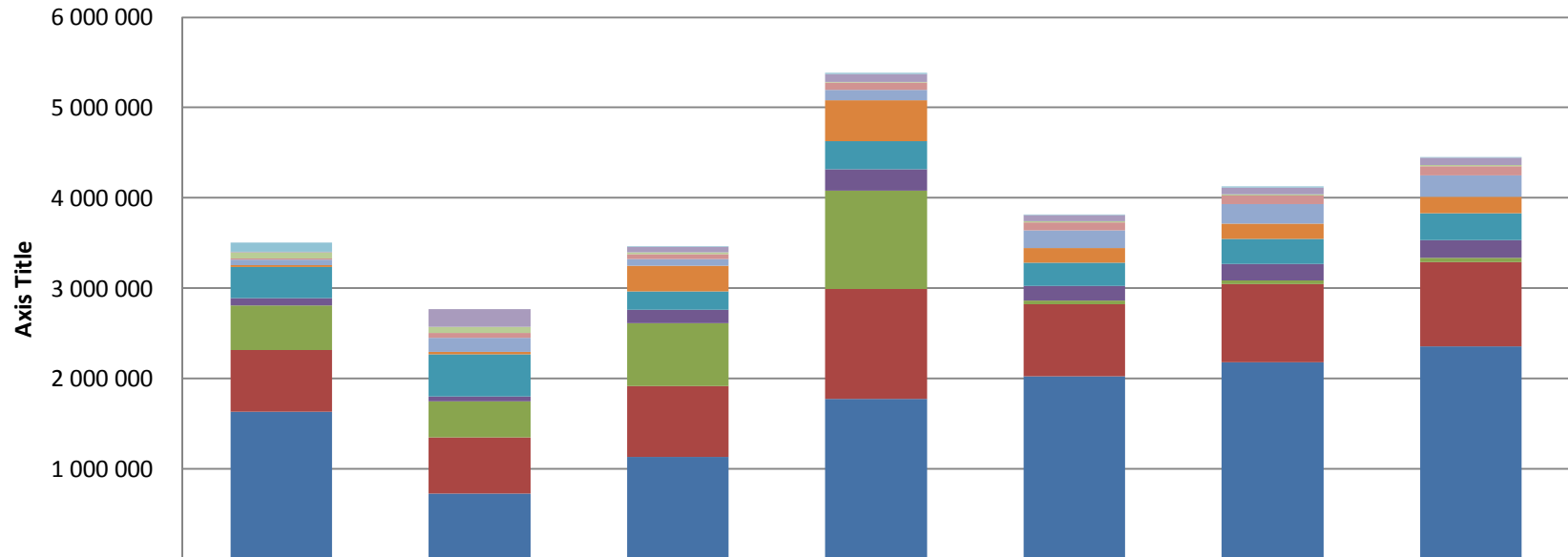
## Operating Expenditure by TYPE (see next chart for Minor)



	07/08	BUD08	ACT08	ADJ08	09/10	10/11	11/12
Minor Expenditure	3 502 163	2 769 438	3 464 418	5 386 941	3 818 893	4 124 404	4 454 357
Contracted services	3 521 334	979 000	1 503 091	2 348 580	1 996 293	2 155 996	2 328 476
Projects	18 674	2 129 793	164 686	302 798	2 752 479	4 079 100	1 940 229
Bulk purchases - Electricity	1 189 744	2 334 328	1 270 236	2 184 744	837 291	1 214 072	1 517 590
Repairs and maintenance	807 008	2 895 528	1 159 107	1 878 167	2 204 993	2 756 241	2 976 740
Depreciation	-	2 716 910	-	2 716 910	-	-	-
Grants and subsidies paid	8 232	669 049	1 382	2 159	3 628 328	3 918 599	4 110 183
Internal Charges	2 510 606	-	-	-	-	-	-
Bad debts	6 500 000	951 949	-	-	-	-	-
Employee related costs	16 187 549	23 799 869	13 609 869	21 265 420	23 073 602	17 997 410	19 437 203
Other	2 382 066	5 879 472	3 790 457	6 077 558	5 899 832	6 986 672	7 818 358



## Operating Expenditure TYPE - Minor Votes



	07/08	BUD08	ACT08	ADJ08	09/10	10/11	11/12
■ Seminar / Conferences	99 532	-	7 888	12 325	9 860	10 649	11 501
■ Training	3 954	200 000	56 231	87 861	70 289	75 912	81 985
■ Bank charges	70 740	67 175	23 176	10 000	8 000	8 640	9 331
■ Bulk purchases - Water	9 988	50 000	52 487	82 011	89 392	96 543	104 267
■ Audit fees	62 959	160 000	73 973	115 583	200 000	216 000	233 280
■ Legal fees	20 818	25 000	286 886	448 259	160 000	172 800	186 624
■ Insurance	341 076	464 109	202 306	316 103	252 883	273 113	294 962
■ Advertising	81 203	55 400	148 946	232 729	168 269	181 730	196 269
■ Travel and Accommodation	496 451	398 285	696 089	1 087 639	38 781	41 884	45 234
■ Communications & Telephone	683 398	622 742	781 888	1 221 700	800 000	864 000	933 120
■ Remuneration of Councillors	1 632 044	726 727	1 134 548	1 772 731	2 021 420	2 183 133	2 357 784

SUPPORTING TABLE 1		Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
		2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
						2009/2010	2010/2011	2011/2012
RECONCILIATION OF IDP & BUDGET - REV		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
Strategic Objective	Action Plan	A	B	C	D	E	F	G
Municipal Transformation and Organisational Development	COUNCIL GENERAL EXPENDITURE	912 477	2 590 226	2 579 726	2 590 226	2 000 000	3 160 000	3 412 800
Municipal Transformation and Organisational Development	OFFICE OF THE MUNICIPAL MANAGER	3 138 943	2 118 330	151 490	2 118 330	1 920 000	2 560 000	2 448 200
Municipal Transformation and Organisational Development	MANAGER: CORPORATE SERVICES	159 098	-	6 477	1 064	400	424	449
Municipal Transformation and Organisational Development	ADMIN & SECRETARIAL SERVICES	827 383	-	90 819	141 905	-	-	-
Municipal Transformation and Organisational Development	HUMAN RESOURCE MANAGEMENT	267 986	3 158 163	2 783 105	3 158 163	700 000	1 156 000	1 248 700
Municipal Transformation and Organisational Development	INFORMATION TECHNOLOGY	378 485	557 684	557 684	557 684	1 000 000	-	-
Municipal Transformation and Organisational Development	FINANCE & ADMINISTRATION	-	2 716 910	-	2 716 910	800	848	899
Municipal Transformation and Organisational Development	ENVIRONMENTAL HEALTH SERVICES	225 119	461 927	-	461 927	67 284	74 020	79 941
Municipal Transformation and Organisational Development	LIBRARY SERVICES	119 709	503 166	503 443	503 599	188 726	203 816	220 077
Municipal Transformation and Organisational Development	COMMUNITY HALLS	59 602	302 962	138 930	155 799	49 671	52 651	55 810
Municipal Transformation and Organisational Development	CEMETARIES	38 695	46 317	28 137	43 964	46 602	49 398	52 362
Municipal Transformation and Organisational Development	TRAFFIC SERVICES	3 052 537	3 148 897	847 984	1 300 000	1 378 000	1 543 360	1 728 563
Municipal Transformation and Organisational Development	FIRE AND RESCUE SERVICES	870	-	-	-	818 415	883 900	954 600
Municipal Transformation and Organisational Development	VEHICLE LICENCING & TEST NATIS	3 724 994	4 186 158	1 499 728	1 389 095	1 578 000	1 706 680	1 809 081
Infrastructure Development and Basic Service delivery	MANAGER: TECHNICAL SERVICES	91 104	-	350 987	-	418 984	564 800	484 900
Infrastructure Development and Basic Service delivery	TOWN PLANNING	214 503	268 639	131 358	205 247	217 562	230 615	244 452
Infrastructure Development and Basic Service delivery	BUILDING INSPECTORATE	28 409	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	MANAGER: COMMUNITY SERVICES	84 437	-	-	-	1 000 000	2 080 000	2 246 400
Infrastructure Development and Basic Service delivery	HOUSING SERVICE	44 971	187 832	187 832	187 832	11 502 373	294 300	315 068
Infrastructure Development and Basic Service delivery	PARKS & OPEN SPACES	5 579	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	REFUSE REM & WASTE MANAGEMENT	3 541 863	5 551 841	3 369 779	6 780 372	3 295 956	3 064 596	2 950 217
Infrastructure Development and Basic Service delivery	SEWERAGE & SANITATION SERVICE	7 729 405	4 995 446	3 554 854	8 231 188	13 417 086	7 466 695	8 631 917
Infrastructure Development and Basic Service delivery	ROADS	619 735	232 476	832 550	232 476	49 236 014	92 000	92 000
Infrastructure Development and Basic Service delivery	WATER SERVICE AUTHORITY	4 463	-	4 463	-	-	-	-
Infrastructure Development and Basic Service delivery	WATER DISRTIBUTION SERVICE	7 792 831	8 912 469	4 769 215	11 493 841	10 190 279	11 565 121	9 349 195
Infrastructure Development and Basic Service delivery	ELECTRICITY SERVICE	1 499 792	3 283 507	760 903	2 434 621	6 364 368	3 804 442	4 472 595
Local Economic Development	LOCAL ECONOMIC DEVELOPMENT	79 398	1 802 963	920 481	1 802 963	1 468 400	2 095 880	2 363 551
Municipal Financial Management and Viability	MANAGER: FINANCIAL SERVICES	1 002 620	9 860 101	1 027 515	2 308 809	14 395 255	9 237 116	8 332 656
Municipal Financial Management and Viability	BUDGET & TREASURY OFFICE	625 974	-	16 421	25 658	-	-	-
Municipal Financial Management and Viability	REVENUE & DEBT MANAGEMENT	911 909	-	26 200	40 938	-	-	-
Municipal Financial Management and Viability	PROPERTY RATES	4 839 605	-	4 342 806	4 978 781	1 288 704	2 809 375	3 062 218
Good Governance and Public Participation	INTEGRATED DEVELOPMENT PLAN	61 157	-	-	-	419 885	953 500	1 029 700
Good Governance and Public Participation	DISASTER MANAGEMENT	13 388	-	-	-	259 200	392 900	424 300
<b>TOTAL OPERATING REVENUE</b>		<b>35 819 155</b>	<b>54 886 014</b>	<b>26 729 565</b>	<b>53 779 517</b>	<b>123 221 963</b>	<b>56 042 437</b>	<b>56 010 653</b>

SUPPORTING TABLE 2		Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
		2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
						2009/2010	2010/2011	2011/2012
RECONCILIATION OF IDP & BUDGET - REV		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
Strategic Objective	Action Plan	A	B	C	D	E	F	G
Municipal Transformation and Organisational Development	COUNCIL GENERAL EXPENDITURE	8 455 627-	2 701 034-	1 847 109-	3 041 077-	2 612 835-	2 654 668-	2 867 042-
Municipal Transformation and Organisational Development	OFFICE OF THE MUNICIPAL MANAGER	1 160 084-	1 507 242-	1 323 572-	2 113 558-	2 322 945-	1 943 274-	1 623 536-
Municipal Transformation and Organisational Development	MANAGER: CORPORATE SERVICES	579 677-	-	4 910-	7 672-	2 250-	2 430-	2 624-
Municipal Transformation and Organisational Development	ADMIN & SECRETARIAL SERVICES	1 199 216-	-	19 901-	31 095-	8 125-	6 375-	6 885-
Municipal Transformation and Organisational Development	HUMAN RESOURCE MANAGEMENT	536 345-	1 013 134-	423 557-	661 808-	807 051-	639 450-	690 606-
Municipal Transformation and Organisational Development	INFORMATION TECHNOLOGY	568 179-	1 269 212-	560 540-	875 844-	1 127 309-	895 222-	966 840-
Municipal Transformation and Organisational Development	FINANCE & ADMINISTRATION	417 443-	5 744 985-	3 586 369-	8 320 612-	4 031 505-	4 034 461-	4 357 218-
Municipal Transformation and Organisational Development	ENVIRONMENTAL HEALTH SERVICES	168 340-	462 799-	94 083-	147 005-	198 072-	162 258-	175 238-
Municipal Transformation and Organisational Development	LIBRARY SERVICES	187 900-	530 876-	113 789-	177 795-	237 832-	187 767-	202 788-
Municipal Transformation and Organisational Development	COMMUNITY HALLS	192 917-	228 100-	31 578-	49 341-	135 448-	145 060-	174 571-
Municipal Transformation and Organisational Development	CEMETARIES	46 504-	-	1 000-	1 563-	5 328-	5 754-	6 215-
Municipal Transformation and Organisational Development	TRAFFIC SERVICES	2 530 417-	1 496 623-	1 452 776-	2 269 963-	1 745 939-	1 475 990-	1 594 069-
Municipal Transformation and Organisational Development	FIRE AND RESCUE SERVICES	555 386-	441 402-	675 480-	1 055 438-	894 189-	818 415-	883 888-
Municipal Transformation and Organisational Development	VEHICLE LICENCING & TEST NATIS	1 800 613-	925 186-	117 728-	183 950-	871 827-	687 731-	742 749-
Infrastructure Development and Basic Service delivery	MANAGER: TECHNICAL SERVICES	550 459-	-	19 758-	30 872-	423 484-	457 363-	493 952-
Infrastructure Development and Basic Service delivery	TOWN PLANNING	26 899-	-	13 826-	21 603-	-	-	-
Infrastructure Development and Basic Service delivery	BUILDING INSPECTORATE	132 149-	-	-	-	195 362-	152 382-	164 573-
Infrastructure Development and Basic Service delivery	MANAGER: COMMUNITY SERVICES	678 228-	1 608 885-	205 714-	321 428-	790 336-	627 282-	677 464-
Infrastructure Development and Basic Service delivery	HOUSING SERVICE	211 952-	189 236-	215 330-	336 453-	11 412 915-	144 912-	156 504-
Infrastructure Development and Basic Service delivery	PARKS & OPEN SPACES	40 119-	93 000-	1 305-	2 039-	32 375-	36 325-	39 231-
Infrastructure Development and Basic Service delivery	RECREATION & LEISURE MANAGEMENT	2 921 890-	3 385 952-	2 205 882-	3 484 284-	3 676 669-	3 558 674-	3 797 784-
Infrastructure Development and Basic Service delivery	SEWERAGE & SANITATION SERVICE	3 265 291-	2 209 307-	1 253 144-	1 963 038-	8 537 148-	3 641 150-	4 038 186-
Infrastructure Development and Basic Service delivery	ROADS	1 282 957-	784 516-	1 451 560-	2 268 063-	51 861 582-	2 344 215-	2 531 752-
Infrastructure Development and Basic Service delivery	WATER SERVICE AUTHORITY	357 772-	1 795 636-	2 805 681-	4 383 877-	417 660-	451 073-	487 159-
Infrastructure Development and Basic Service delivery	WATER DISTRIBUTION SERVICE	3 568 536-	3 099 049-	1 592 046-	2 496 572-	5 904 384-	5 424 559-	5 782 204-
Infrastructure Development and Basic Service delivery	ELECTRICITY SERVICE	1 065 893-	4 715 784-	1 641 787-	2 780 761-	4 284 669-	2 769 884-	3 366 969-
Local Economic Development	LOCAL ECONOMIC DEVELOPMENT	89 644-	3 017 404-	288 793-	451 239-	1 033 204-	969 921-	1 047 515-
Municipal Financial Management and Viability	MANAGER: FINANCIAL SERVICES	990 671-	7 695 974-	2 983 582-	4 635 634-	7 583 781-	8 316 491-	6 971 811-
Municipal Financial Management and Viability	BUDGET & TREASURY OFFICE	882 397-	-	3 673-	5 739-	-	-	-
Municipal Financial Management and Viability	REVENUE & DEBT MANAGEMENT	1 700 361-	-	5 233-	8 177-	-	-	-
Municipal Financial Management and Viability	PROPERTY RATES	143 214-	-	240-	375-	300-	324-	350-
Good Governance and Public Participation	INTEGRATED DEVELOPMENT PLAN	350 832-	-	22 300-	34 844-	518 507-	419 885-	453 476-
Good Governance and Public Participation	DISASTER MANAGEMENT	551-	210 000-	1 000-	1 563-	240 000-	259 200-	279 936-
<b>TOTAL OPERATING EXPENDITURE</b>		<b>36 658 465-</b>	<b>45 125 336-</b>	<b>24 963 246-</b>	<b>42 163 278-</b>	<b>111 913 031-</b>	<b>43 232 494-</b>	<b>44 583 134-</b>

SUPPORTING TABLE 3		Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
		2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
						2009/2010	2010/2011	2011/2012
RECONCILIATION OF IDP & BUDGET - CAPEX		Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
Strategic Objective	Action Plan	A	B	C	D	E	F	G
Municipal Transformation and Organisational Development	COUNCIL GENERAL EXPENDITURE	-	40 000-	2 803-	20 000-	20 000-	22 000-	24 200-
Municipal Transformation and Organisational Development	OFFICE OF THE MUNICIPAL MANAGER	-	100 000-	2 595-	30 000-	30 000-	33 000-	36 300-
Municipal Transformation and Organisational Development	MANAGER: CORPORATE SERVICES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	ADMIN & SECRETARIAL SERVICES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	HUMAN RESOURCE MANAGEMENT	-	22 000-	13 207-	20 636-	20 636-	22 700-	24 969-
Municipal Transformation and Organisational Development	INFORMATION TECHNOLOGY	-	-	-	-	1 000 000-	-	-
Municipal Transformation and Organisational Development	FINANCE & ADMINISTRATION	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	ENVIRONMENTAL HEALTH SERVICES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	LIBRARY SERVICES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	COMMUNITY HALLS	-	378 000-	-	50 000-	50 000-	55 000-	60 500-
Municipal Transformation and Organisational Development	CEMETARIES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	TRAFFIC SERVICES	-	20 000-	-	-	-	-	-
Municipal Transformation and Organisational Development	FIRE AND RESCUE SERVICES	-	-	-	-	-	-	-
Municipal Transformation and Organisational Development	VEHICLE LICENCING & TEST NATIS	-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	MANAGER: TECHNICAL SERVICES	1-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	TOWN PLANNING	-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	BUILDING INSPECTORATE	-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	MANAGER: COMMUNITY SERVICES	-	10 000-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	HOUSING SERVICE	-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	PARKS & OPEN SPACES	-	-	26 144-	40 850-	40 850-	44 935-	49 429-
Infrastructure Development and Basic Service delivery	REFUSE REM & WASTE MANAGEMENT	-	2 345 000-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	SEWERAGE & SANITATION SERVICE	-	3 866 350-	-	-	3 872 550-	4 000 000-	5 000 000-
Infrastructure Development and Basic Service delivery	ROADS	-	78 325-	59 509-	92 983-	-	-	-
Infrastructure Development and Basic Service delivery	WATER SERVICE AUTHORITY	-	-	-	-	-	-	-
Infrastructure Development and Basic Service delivery	WATER DISRTIBUTION SERVICE	7 493-	453 325-	29 857-	46 652-	4 138 146-	6 786 200-	4 273 600-
Infrastructure Development and Basic Service delivery	ELECTRICITY SERVICE	-	329 950-	-	-	807 000-	-	-
Local Economic Development	LOCAL ECONOMIC DEVELOPMENT	-	5 000-	-	-	-	-	-
Municipal Financial Management and Viability	MANAGER: FINANCIAL SERVICES	155 042-	-	56 821-	88 783-	88 783-	97 661-	107 427-
Municipal Financial Management and Viability	BUDGET & TREASURY OFFICE	-	-	-	-	-	-	-
Municipal Financial Management and Viability	REVENUE & DEBT MANAGEMENT	-	-	-	-	-	-	-
Municipal Financial Management and Viability	PROPERTY RATES	-	-	-	-	-	-	-
Good Governance and Public Participation	INTEGRATED DEVELOPMENT PLAN	-	-	5 263-	8 223-	8 223-	9 046-	9 950-
Good Governance and Public Participation	DISASTER MANAGEMENT	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>162 535-</b>	<b>7 647 950-</b>	<b>196 199-</b>	<b>398 127-</b>	<b>10 076 188-</b>	<b>11 070 541-</b>	<b>9 586 376-</b>

SUPPORTING TABLE 4	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
	INVESTMENT PARTICULARS BY TYPE	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
<b>Investment Type</b>							
Securities - National Government							
Listed Corporate Bonds							
Deposits - Banks	10 827 716	8 673 817	-	-	12 000 000	2 000 000	2 000 000
Deposits - Public Investment Commissioners							
Deposits - Corporation for Public Deposits							
Bankers Acceptance Certificates							
Negotiable Certificate of Deposit - Banks							
Guaranteed Endowment Policies (sinking funds)							
Repurchase Agreements - Banks							
Municipal Bonds							
<b>TOTAL INVESTMENTS</b>	<b>10 827 716</b>	<b>8 673 817</b>	<b>-</b>	<b>-</b>	<b>12 000 000</b>	<b>2 000 000</b>	<b>2 000 000</b>

SUPPORTING TABLE 4a	Period of Investment	Type of Investment	Expiry date of Investment	Monetary Value	Interest to be Realised
<b>INVESTMENT PARTICULARS BY MATURITY</b>					
<u>Name of Institution / Investment ID</u>					
ABSA	1 day	Call	N/A		

SUPPORTING TABLE 5	Preceding Year		Current Year		Medium Term Revenue and Expenditure Framework		
	2007/2008		2008/2009		Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
	GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS <sup>1</sup>	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
<u>National Grant Allocations<sup>2</sup></u>							
1. Equitable Share	10 950 298	13 363 000	13 669 305	13 363 000	17 875 000	22 118 000	24 146 000
2. MSIG	-3 261 494	400 000	-1 869 820	400 000	400 000	750 000	790 000
3. FMG	13 034	1 250 000	-	1 250 000	2 750 000	3 000 000	1 250 000
4. MIG	-	8 722 650	-	8 722 650	8 379 680	11 296 000	9 698 000
6. MIG - Integrated National Electrification Programme (Eskom) Grant	-	-	-	-	807 000	-	-
7. MIG - FLOOD DAMAGE	-	-	-	-	67 701 320	-	-
Sub Total - National Grant Allocations	7 701 838	23 735 650	11 799 485	23 735 650	97 913 000	37 164 000	35 884 000
<u>Provincial Grant Allocations<sup>2</sup></u>							
1. HOUSING		-	-	-	420 000	440 000	-
2 LIBRARY							
3 CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	84 000	92 000	92 000
Sub Total - Provincial Grant Allocations	-	-	-	-	504 000	532 000	92 000
<u>Municipal Grant Allocations<sup>3</sup></u>							
CACADU DM	631 089	1 304 328	-190 104	1 304 328	565 763	622 400	672 192
GRANT - SETA: SKILLS DEVELOPMT	371 838	420 000	9 324	420 000	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	2 716 910	-	2 716 910	-	-	-
DONATIONS	20 000	-	-10 500	-	-	-	-
Sub Total - Municipal Grant Allocations	1 022 927	4 441 238	-191 280	4 441 238	565 763	622 400	672 192
<b>TOTAL GRANT ALLOCATIONS</b>	<b>8 724 765</b>	<b>28 176 888</b>	<b>11 608 205</b>	<b>28 176 888</b>	<b>98 982 763</b>	<b>38 318 400</b>	<b>36 648 192</b>

SUPPORTING TABLE 6	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
NEW BORROWING	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	2009/2010	2010/2011	2011/2012
	R'000	R'000	R'000	R'000	Budget	Budget	Budget
	A	B	C	D	R'000	R'000	R'000
					E	F	G
NEW BORROWING							



	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
SUPPORTING TABLE 7	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
GRANT ALLOCATIONS	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
<b><u>Allocations to Other Municipalities<sup>1</sup></u></b>							
1.							
2.							
3.							
etc							
<b>TOTAL ALLOCATIONS TO MUNICIPALITIES</b>							
<b><u>Allocations to Entities &amp; Other External Mechanisms<sup>2</sup></u></b>							
1.							
2.							
3.							
etc							
<b>TOTAL ALLOCATIONS TO ENTITIES ETC</b>							
<b><u>Allocations to Other Organs of State<sup>3</sup></u></b>							
1.							
2.							
3.							
etc							
<b>TOTAL ALLOCATIONS TO OTHER ORGANS OF STATE</b>							
<b><u>Allocations to Other Organisations<sup>4</sup></u></b>							
1.							
2.							
3.							
etc							
<b>TOTAL ALLOCATIONS TO OTHER ORGANISATIONS</b>							

<b>SUPPORTING TABLE 8</b>	<b>Salary</b>	<b>Social</b>	<b>Allowances</b>	<b>Performance</b>	<b>Total</b>
<b>DISCLOSURE OF SALARIES, ALLOWANCES &amp; BENEFITS</b>	<b>Rand pa</b>	<b>Contributions<sup>4</sup></b>	<b>Rand pa</b>	<b>Bonuses</b>	<b>Package</b>
	<b>Rand pa</b>	<b>Rand pa</b>	<b>Rand pa</b>	<b>Rand pa</b>	<b>Rand pa</b>
<b><u>Councillors</u></b>					
List each political office bearer <sup>3</sup> by designation					
Speaker/Mayor	318 547		113 472	-	432 020
Provide a total for all other councillors	1 146 763		442 637		1 589 400
<b><u>Officials of the Municipality</u></b>					
Municipal Manager	463 283	123 244	262 400	-	848 927
Chief Financial Officer	401 542	110 839	225 808	-	738 189
Strategic Director	401 542	110 839	225 808	-	738 189
Director	-	-	-	-	-
Manager: Water and Sewerage	-	-	-	-	-
Sect 57 COMMUNITY SERVICES MAN	-	-	-	-	-
Engineering Manager	407 917	112 120	-	-	520 037
Manager Parks & Recreation	407 916	112 120	-	-	520 036
Director: Technical Services	434 329	141 426	132 000	-	707 755
<b><u>A Heading for Each Entity<sup>5</sup></u></b>					
List each member of board by designation					
Chief Executive Officer (CEO)					
List each senior manager reporting to CEO by designation					
<b>TOTAL COST OF REMUNERATION TO MUNICIPALITY</b>	<b>3 981 839</b>	<b>710 588</b>	<b>1 402 125</b>	<b>-</b>	<b>6 094 553</b>

SUPPORTING TABLE 8a	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
SUMMARY OF TOTAL SALARIES, WAGES, ALLOWANCES etc	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
<u>Councillors (Political Office Bearers plus Other)</u>							
Basic Salaries	1 123 960	-	594 373	928 708	1 465 310	1 582 535	1 709 138
Pension Contributions							
Medical Aid Contributions							
Allowances	508 085	726 727	540 175	844 023	556 109	600 598	648 646
Sub Total - Councillors	1 632 044	726 727	1 134 548	1 772 731	2 021 420	2 183 133	2 357 784
<u>Senior Managers of the Municipality (s 57 of Systems Act)</u>							
Basic Salaries					2 516 529	2 717 851	2 935 279
Pension Contributions					452 976	489 214	528 351
Medical Aid Contributions					204 732	221 111	238 799
UIF, Skills etc					52 880	57 110	61 679
Allowances					846 016	913 697	986 793
Performance Bonus					-	-	-
Sub Total - Senior Managers of Municipality	-				4 073 133	4 398 984	4 750 902
<u>Other Municipal Staff</u>							
Basic Salaries	10 662 133	15 166 865	9 047 670	14 136 985	10 983 960	7 812 530	8 437 533
Pension Contributions	1 061 731	2 446 339	659 497	1 030 464	2 150 322	1 541 358	1 664 667
Medical Aid Contributions	396 267	1 220 694	313 184	489 350	653 937	448 651	484 543
UIF, Skills etc	119 514	234 603	94 288	147 325	260 879	187 622	202 631
Allowances	2 890 048	4 272 028	2 720 375	4 250 586	3 956 101	2 831 954	3 058 511
Overtime	944 468	-	774 855	1 210 711	995 270	776 311	838 415
Performance Bonus	113 389	459 340	-	-	-	-	-
Sub Total - Other Municipal Staff	16 187 549	23 799 869	13 609 869	21 265 420	19 000 469	13 598 426	14 686 300
<u>Board Members of Entities</u>							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Board Fees							
Sub Total - Board Members of Entities							
<u>Senior Managers of Entities</u>							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Performance Bonus							
Sub Total - Senior Managers of Entities							
<u>Other Staff of Entities</u>							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Overtime							
Performance Bonus							
Sub Total - Other Staff of Entities							
<b>TOTAL EMPLOYEE COSTS</b>	<b>17 819 593</b>	<b>24 526 596</b>	<b>14 744 417</b>	<b>23 038 151</b>	<b>25 095 022</b>	<b>20 180 543</b>	<b>21 794 987</b>

SUPPORTING TABLE 8b	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
SUMMARY OF PERSONNEL NUMBERS (Full Time Equivalent)	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget	Budget
	No.	No.	No.	No.	No.	No.	No.
	A	B	C	D	E	F	G
<u>Municipality</u>							
Councillors (Political Office Bearers plus Other)	10	10	10	10	10	10	10
Senior Managers including Municipal Manager (s 57 of Systems Act)	4	5	5	5	6	6	6
Other Managers	8	10	10	10	11	11	11
Technical / Professional Staff	12	12	12	12	12	12	12
Other Staff (clerical, labourers etc)	126	130	130	130	131	131	131
Sub Total - Municipality	160	167	167	167	170	170	170
<u>Entities</u>							
Board Members							
Senior Managers including CEO							
Other Managers							
Technical / Professional Staff							
Other Staff (clerical, labourers etc)							
Sub Total - Entities							
<b>TOTAL PERSONNEL NUMBERS</b>							

<b>SUPPORTING TABLE 9</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>July</b>	<b>August</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>
<b>MONTHLY CASH FLOWS</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
<b>Cash Operating Receipts by Source</b>								
Property rates	87 866	87 866	87 866	322 176	87 866	87 866	87 866	87 866
Property rates - penalties imposed and collection charges								
Service charges - electricity revenue from tariff billings	219 769	219 769	219 769	219 769	179 811	179 811	179 811	179 811
Service charges - water revenue from tariff billings	234 606	234 606	234 606	234 606	191 950	191 950	191 950	191 950
Service charges - sanitation revenue from tariff billings	177 968	177 968	177 968	177 968	177 968	177 968	177 968	177 968
Service charges - refuse removal from tariff billings	84 556	84 556	84 556	84 556	84 556	84 556	84 556	84 556
Service charges - other	24 209	24 283	24 209	24 283	24 209	24 283	24 209	24 283
Regional Service Levies								
Rental of facilities and equipment	18 196	18 196	18 196	18 196	18 196	18 196	18 196	18 196
Interest earned - external investments	63 178	63 178	63 178	63 178	63 178	63 178	63 178	63 178
Interest earned - outstanding debtors	51 803	51 803	51 803	51 803	51 803	51 803	51 803	51 803
Fines	-	229 669	-	229 669	-	229 669	-	229 669
Licenses and permits	131 737	131 737	131 737	131 737	131 737	131 737	131 737	131 737
Government grants & subsidies	11 420 220	5 031 996	11 420 220	-	16 452 216	-	11 420 220	5 031 996
Government grants & subsidies - Capital	1 627 949	-	1 627 949	-	1 627 949	-	1 627 949	-
Donations	-	-	-	-	-	-	-	-
Revenue Other	1 665 907	-	1 665 907	-	1 665 907	-	1 665 907	-
District Municipality	47 147	47 147	47 147	47 147	47 147	47 147	47 147	47 147
Funds roll-over	-	-	-	-	-	-	-	-
Gains on disposal - PPE	-	-	-	-	-	-	-	-
<b>Cash Operating Receipts by Source</b>	<b>15 855 112</b>	<b>6 402 775</b>	<b>15 855 112</b>	<b>1 605 089</b>	<b>20 804 495</b>	<b>1 288 166</b>	<b>15 772 499</b>	<b>6 320 162</b>
<b>Other Cash Receipts by Source</b>								
New Loans Raised	x	x	x	x	x	x	x	x
Receipts from old outstanding debtors	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000
Etc (list each source)								
<b>Total Cash Receipts by Source</b>	<b>15 857 112</b>	<b>6 404 775</b>	<b>15 857 112</b>	<b>1 607 089</b>	<b>20 806 495</b>	<b>1 290 166</b>	<b>15 774 499</b>	<b>6 322 162</b>
<b>Cash Operating Payments by Type</b>								
Employee related costs	1 922 800	1 922 800	1 922 800	1 922 800	1 922 800	1 922 800	1 922 800	1 922 800
Remuneration of Councillors	168 452	168 452	168 452	168 452	168 452	168 452	168 452	168 452
Bad debts	-	-	-	-	-	-	-	-
Collection costs	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-
Repairs and maintenance	183 749	183 749	183 749	183 749	183 749	183 749	183 749	183 749
Interest paid	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	76 752	76 752	76 752	76 752	62 797	62 797	62 797	62 797

<b>SUPPORTING TABLE 9</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>July</b>	<b>August</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>
<b>MONTHLY CASH FLOWS</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>
Bulk purchases - Water	7 449	7 449	7 449	7 449	7 449	7 449	7 449	7 449
Contracted services	166 358	166 358	166 358	166 358	166 358	166 358	166 358	166 358
Grants and subsidies paid	302 361	302 361	302 361	302 361	302 361	302 361	302 361	302 361
Internal Charges	-	-	-	-	-	-	-	-
Advertising	14 022	14 022	14 022	14 022	14 022	14 022	14 022	14 022
Audit fees	-	-	-	-	-	200 000	-	-
Bank charges	667	667	667	667	667	667	667	667
Communications & Telephone	66 667	66 667	66 667	66 667	66 667	66 667	66 667	66 667
Insurance	1 290	238 693	1 290	1 290	1 290	1 290	1 290	1 290
Legal fees	13 333	13 333	13 333	13 333	13 333	13 333	13 333	13 333
Seminar / Conferences	822	822	822	822	822	822	822	822
Travel and Accommodation	3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 232
Training	-	17 572	-	-	17 572	-	-	17 572
Projects	83 080	437 500	335 080	-	520 580	-	83 080	437 500
Other	5 957 606	6 119 326	6 722 386	5 924 326	6 152 606	5 924 326	5 957 606	6 119 326
<b>Cash Operating Payments by Type</b>	<b>8 968 639</b>	<b>9 739 754</b>	<b>9 985 419</b>	<b>8 852 279</b>	<b>9 604 756</b>	<b>9 038 324</b>	<b>8 954 684</b>	<b>9 488 396</b>
<b>Other Cash Payments by Type</b>								
Capital Expenditure	218 082	2 191 924	218 082	-	2 410 006	-	218 082	2 191 924
Loans repaid								
Etc (list each source)								
<b>Total Cash Payments by Type</b>	<b>9 186 721</b>	<b>11 931 678</b>	<b>10 203 501</b>	<b>8 852 279</b>	<b>12 014 762</b>	<b>9 038 324</b>	<b>9 172 766</b>	<b>11 680 320</b>
Balance per Cash-book at beginning of month	10 000	6 680 391	1 153 489	6 807 100	438 090-	8 353 643	605 485	7 207 217
<b>BALANCE of CASH_BOOK at END OF MONTH</b>	<b>6 680 391</b>	<b>1 153 489</b>	<b>6 807 100</b>	<b>438 090-</b>	<b>8 353 643</b>	<b>605 485</b>	<b>7 207 217</b>	<b>1 849 059</b>

<b>SUPPORTING TABLE 9</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>	<b>Full Year</b>	<b>Full Year</b>	<b>Full Year</b>
<b>MONTHLY CASH FLOWS</b>	<b>2010</b>	<b>2010</b>	<b>2010</b>	<b>2010</b>	<b>2009/2010</b>	<b>2010/2011</b>	<b>2011/2012</b>
<b>Cash Operating Receipts by Source</b>							
Property rates	87 866	87 866	87 866	87 866	1 288 704	2 809 375	3 062 218
Property rates - penalties imposed and collection charge							
Service charges - electricity revenue from tariff billings	179 811	179 811	219 769	219 769	2 397 479	2 643 647	3 304 558
Service charges - water revenue from tariff billings	191 950	191 950	234 606	234 606	2 559 337	3 620 223	3 909 841
Service charges - sanitation revenue from tariff billings	177 968	177 968	177 968	177 968	2 135 622	1 912 218	2 065 195
Service charges - refuse removal from tariff billings	84 556	84 556	84 556	84 556	1 014 667	996 666	1 076 399
Service charges - other	24 209	24 283	24 209	24 283	290 956	308 413	326 918
Regional Service Levies					-		
Rental of facilities and equipment	18 196	18 196	18 196	18 196	218 353	231 454	245 341
Interest earned - external investments	63 178	63 178	63 178	63 178	758 140	160 429	162 854
Interest earned - outstanding debtors	51 803	51 803	51 803	51 803	621 639	658 938	698 474
Fines	-	229 669	-	229 669	1 378 017	1 543 378	1 728 582
Licenses and permits	131 737	131 737	131 737	131 737	1 580 847	1 709 698	1 812 280
Government grants & subsidies	11 420 220	-	16 452 216	-	88 649 304	26 964 800	26 762 900
Government grants & subsidies - Capital	1 627 949	-	1 627 949	-	9 767 696	10 731 200	9 213 100
Donations	-	-	-	-	-	-	-
Revenue Other	1 665 907	-	1 665 907	-	9 995 440	1 129 600	969 800
District Municipality	47 147	47 147	47 147	47 147	565 763	622 400	672 192
Funds roll-over	-	-	-	-	-	-	-
Gains on disposal - PPE	-	-	-	-	-	-	-
<b>Cash Operating Receipts by Source</b>	<b>15 772 499</b>	<b>1 288 166</b>	<b>20 887 108</b>	<b>1 370 779</b>	<b>123 221 963</b>	<b>56 042 437</b>	<b>56 010 653</b>
<b>Other Cash Receipts by Source</b>							
New Loans Raised	x	x	x	x	-	x	x
Receipts from old outstanding debtors	2 000	2 000	2 000	2 000	24 000	24 000	24 000
Etc (list each source)							
<b>Total Cash Receipts by Source</b>	<b>15 774 499</b>	<b>1 290 166</b>	<b>20 889 108</b>	<b>1 372 779</b>	<b>123 245 963</b>	<b>56 066 437</b>	<b>56 034 653</b>
<b>Cash Operating Payments by Type</b>							
Employee related costs	1 922 800	1 922 800	1 922 800	1 922 800	23 073 602	17 997 410	19 437 203
Remuneration of Councillors	168 452	168 452	168 452	168 452	2 021 420	2 183 133	2 357 784
Bad debts	-	-	-	-	-	-	-
Collection costs	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-
Repairs and maintenance	183 749	183 749	183 749	183 749	2 204 993	2 756 241	2 976 740
Interest paid	-	-	-	-	-	-	-
Bulk purchases - Electricity	62 797	62 797	76 752	76 752	837 291	1 214 072	1 517 590

<b>SUPPORTING TABLE 9</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>	<b>Full Year</b>	<b>Full Year</b>	<b>Full Year</b>
<b>MONTHLY CASH FLOWS</b>	<b>2010</b>	<b>2010</b>	<b>2010</b>	<b>2010</b>	<b>2009/2010</b>	<b>2010/2011</b>	<b>2011/2012</b>
Bulk purchases - Water	7 449	7 449	7 449	7 449	89 392	96 543	104 267
Contracted services	166 358	166 358	166 358	166 358	1 996 293	2 155 996	2 328 476
Grants and subsidies paid	302 361	302 361	302 361	302 361	3 628 328	3 918 599	4 110 183
Internal Charges	-	-	-	-	-	-	-
Advertising	14 022	14 022	14 022	14 022	168 269	181 730	196 269
Audit fees	-	-	-	-	200 000	216 000	233 280
Bank charges	667	667	667	667	8 000	8 640	9 331
Communications & Telephone	66 667	66 667	66 667	66 667	800 000	864 000	933 120
Insurance	1 290	1 290	1 290	1 290	252 883	273 113	294 962
Legal fees	13 333	13 333	13 333	13 333	160 000	172 800	186 624
Seminar / Conferences	822	822	822	822	9 860	10 649	11 501
Travel and Accommodation	3 232	3 232	3 232	3 232	38 781	41 884	45 234
Training	-	-	17 572	-	70 289	75 912	81 985
Projects	335 080	-	520 580	-	2 752 479	4 079 100	1 940 229
Other	6 722 386	5 924 326	6 152 606	5 924 326	73 601 152	6 986 672	7 818 358
<b>Cash Operating Payments by Type</b>	<b>9 971 464</b>	<b>8 838 324</b>	<b>9 618 711</b>	<b>8 852 279</b>	<b>111 913 031</b>	<b>43 232 494</b>	<b>44 583 134</b>
<b>Other Cash Payments by Type</b>							
Capital Expenditure	218 082	-	2 410 006	-	10 076 188	11 070 541	9 586 376
Loans repaid							
Etc (list each source)							
<b>Total Cash Payments by Type</b>	<b>10 189 546</b>	<b>8 838 324</b>	<b>12 028 717</b>	<b>8 852 279</b>	<b>121 989 219</b>	<b>54 303 036</b>	<b>54 169 510</b>
Balance per Cash-book at beginning of month	1 849 059	7 434 011	114 147-	8 746 244	10 000	1 266 744	3 030 146
<b>BALANCE of CASH BOOK at END OF MONTH</b>	<b>7 434 011</b>	<b>114 147-</b>	<b>8 746 244</b>	<b>1 266 744</b>	<b>1 266 744</b>	<b>3 030 146</b>	<b>4 895 288</b>



TABLE 11	Preceding Year	Current Year			Medium Term Revenue and Expenditure Framework		
	2007/2008	2008/2009			Budget Year	Budget Year +1	Budget Year +2
					2009/2010	2010/2011	2011/2012
	CAPITAL EXPENDITURE BY CATEGORY	Audited Actual	Approved Budget	Adjusted Budget	Full Year Forecast	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	A	B	C	D	E	F	G
<b>INFRASTRUCTURE</b>	-	-	-	-	8 767 696	10 731 200	9 213 100
Land and Buildings	-	-	-	-	-	-	-
Roads, pavements, bridges and stormwater	-	-	-	-	-	-	-
Water Reservoirs and reticulation	-	-	-	-	4 088 146	6 731 200	4 213 100
Car parks, bud terminals and taxi ranks	-	-	-	-	-	-	-
Electricity reticulation	-	-	-	-	807 000	-	-
Sewerage purification and reticulation	-	-	-	-	3 872 550	4 000 000	5 000 000
Housing	-	-	-	-	-	-	-
Street lighting	-	-	-	-	-	-	-
Refuse sites	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>COMMUNITY</b>	-	-	-	-	-	-	-
Establishment of parks & gardens	-	-	-	-	-	-	-
Sportsfields	-	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-
Recreation facilities	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-
Museums & art galleries	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>HERITAGE ASSETS</b>	-	-	-	-	-	-	-
<b>INVESTMENT PROPERTIES</b>	-	-	-	-	-	-	-
<b>OTHER ASSETS</b>	-	-	-	-	1 308 492	339 341	373 276
Other motor vehicles	-	-	-	-	-	-	-
Plant & equipment	-	-	-	-	219 709	241 680	265 848
Office equipment	-	-	-	-	1 088 783	97 661	107 427
Abattoirs	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-
Security measures	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>SPECIALISED VEHICLES</b>	-	-	-	-	-	-	-
Refuse	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-
Buses	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE<sup>1</sup></b>	-	-	-	-	10 076 188	11 070 541	9 586 376

TARIFF STRUCTURE FOR 2009/2010						
RATES		2008/2009		2009/2010		
<b>Residential &amp; Domestic</b>		0.00	Cent per rand	0.004900		Cent per rand
<b>Commercial</b>		0.00		0.004900		Cent per rand
<b>Industrial</b>		0.00		0.004900		Cent per rand
<b>Agricultural</b>		0.00		0.004900		Cent per rand
<b>Government</b>		0.00		0.004900		Cent per rand
<b>Organs of state and other</b>		0.00		0.004900		Cent per rand
<b>RELIEF MEASURES</b>						
Indigent				Rebate		100%
Elderly & Poor				Further Rebate	based on valuation	50 000
<b>KAREEDOUW</b>						
Land		8.954		)		
Improvements		1.441	Cent per rand			
<b>JOUBERTINA</b>						
Land		19.3648	Cent per rand			
Improvements		4.1104	Cent per rand			
<b>STORMSRIVER</b>						
Land		0.0166	Cent per rand			
Improvements		0.0028	Cent per rand		See new valuation roll	
<b>KRAKEELRIVER</b>						
Land		0.0107	Cent per rand			
Improvements		0.0107	Cent per rand			
<b>LOUTERWATER</b>						
Land		0.0107	Cent per rand			
Improvements		0.0107	Cent per rand			

TARIFF STRUCTURE FOR 2009/2010						
<b>ADMIN CHARGES FOR PROPERTIES NOT VALUED</b>						
<b>Residential &amp; Domestic</b>		43.00	Per month			
<b>Commercial</b>		43.00	Per month		See new valuation roll	
<b>Industrial</b>		43.00	Per month			
<b>Agricultural</b>		43.00	Per month			
<b>Government</b>		43.00	Per month			
<b>Organs of state</b>		43.00	Per month			
<b>Building clause (value R40000)</b>						
		300.00	Per year	171.93		196.00 Per year
Clearance certificate		50.00		48.25		55.00
Interest rate on arrears		16.00%				12.00%
Encroachment		120.00				131.00 Per year
<b>WATER</b>						
		<b>2008/2009</b>		<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>
<b>Availability Charge</b>		<b>Annual</b>		<b>BASIC</b>	<b>0.14</b>	<b>Inclusive</b>
Business		900.00		860.53	120.47	981.00
Household		636.00		607.90	85.11	693.01
Hospitals		6 360.00		6080.70	851.30	6932.00
Abattoir & Butcheries		5 100.00		4876.32	682.68	5559.00
Schools & Hostels		6 360.00		6080.70	851.30	6932.00
Milk Industries		63 600.00		60810.53	8513.47	69324.00
Industries		31 800.00		30405.26	4256.74	34662.00
Sports Grounds		3 780.00		3614.04	505.97	4120.01
<b>Indigent</b>		50.00				
<b>Houses &lt; 75 m2</b>		100.00				
<b>Houses &gt; 75 m2</b>		300.00				
<b>Consumption</b>						
Water	0 - 6 kl	0.00		0.00	0.00	0.00
Water	7 - 10 kl	3.15	per/kl	2.98	0.42	3.40 per/kl
Water	11 - 20 kl	3.36	per/kl	3.24	0.45	3.69 per/kl
Water	21 - 40 kl	4.20	per/kl	4.04	0.57	4.61 per/kl
Water	>40	5.25	per/kl	5.00	0.70	5.70 per/kl
Normal water scarcity (October to March)				Surcharge		50.00%

TARIFF STRUCTURE FOR 2009/2010						
Water	0 - 6 kl	0.00		0.00	0.00	0.00
Water	7 - 10 kl	3.15	per/kl	4.47	0.63	5.10
Water	11 - 20 kl	3.36	per/kl	4.86	0.68	5.54
Water	21 - 40 kl	4.20	per/kl	6.06	0.85	6.91
Water	>40	5.25	per/kl	7.50	1.05	8.55
Abnormal water scarcity (Period set by Council)				Surcharge		100.00%
Water	0 - 6 kl	0.00		0.00	0.00	0.00
Water	7 - 10 kl	3.15	per/kl	5.96	0.83	6.79
Water	11 - 20 kl	3.36	per/kl	6.48	0.91	7.39
Water	21 - 40 kl	4.20	per/kl	8.08	1.13	9.21
Water	>40	5.25	per/kl	10.00	1.40	11.40
Irrigation Fees		600.00	Per Year	573.68	80.32	654.00 Per Year
<b>Basic Out of Town area</b>		1 020.00		975.26	136.54	1111.80
<b>Consumption: Out of Town area</b>						
<b>Water Connection</b>						
Water (15mm)		2 750.00		2629.39	368.11	2997.50
Water (20mm)		3 080.00		2944.91	412.29	3357.20
Water (32mm)		3 630.00		3470.79	485.91	3956.70
Water (50mm)		9 020.00		8624.39	1207.41	9831.80
Water (75mm)		16 500.00		15776.32	2208.68	17985.00
Water (>75mm)		Actual cost +15%				
Confirmation of Readings		65.00	per/meter	62.19	8.71	70.90 per/meter
Testing of meter (conditionally refundable)		450.00	per/meter	430.26	60.24	490.50 per/meter
Disconnection Fee		110.00	per/meter	105.17	14.72	119.89 per/meter
Reconnection Fees(incl con through non-pay		110.00	per/meter	105.18	14.73	119.91 per/meter
<b>Damaged/Tampered Meter/Supply Line</b>						
Willful tampering - 1st occurrence		1 350.00		1291.23	180.77	1472.00
Willful tampering - 2nd occurrence		1 980.00		1892.98	265.02	2158.00
Willfull tampering - 3rd occurrence		4 400.00		4207.02	588.98	4796.00
Thereafter		Legal Action				
Damage to supply line		Actual cost + 15%				

TARIFF STRUCTURE FOR 2009/2010							
<b>CLEANSING</b>		<b>2007/2008</b>		<b>2009/2010</b>		<b>2009/2010</b>	
		<b>Annual</b>		<b>BASIC</b>		<b>VAT 0.14 Inclusive</b>	
Business (2 removals per week)		1 140.00	3 bags p/w	726.32	101.68	828.00	3 bags p/load
Business (optional)		3 800.00	1 ton p/w	3633.33	508.67	4142.00	1 ton p/w
Household		380.00	1 bag p/w	363.16	50.84	414.00	1 bag p/w
Household		255.00	Extra bag p/w	243.86	34.14	278.00	Extra Bag p/w
Household (Beach/Resort)		520.00	Flat rate	497.37	69.63	567.00	Flat rate
Out of town bussiness and farms		2 400.00	5 bags p/w	2294.74	321.26	2616.00	5 bags p/w
Schools & Hostels		1 140.00	3 bags p/w	1090.35	152.65	1243.00	3 bags p/w
Hospitals		4 200.00	10 bags p/w	4015.79	562.21	4578.00	10 bags p/w
Garden Refuse		20.00	per/bag	19.30	2.70	22.00	per bag
Garden Refuse		170.00	1 ton	162.28	22.72	185.00	1 ton
Garden Refuse		400.00	8 ton	382.46	53.54	436.00	8 ton
<b>Dumping Site Fees</b>							
Outside users – vehicles		70.00	<1 ton	66.67	9.33	76.00	< 1 ton
Oustide users – trucks		220.00		210.53	29.47	240.00	1to 4 ton
Oustide users – trucks		500.00	1 to 8 ton	478.07	66.93	545.00	5 to 8 ton
Assegaibosch domestic bulk		350.00	1 to 8 ton				1 to 8 ton
<b>SEWERAGE</b>							
		<b>2007/2008</b>		<b>2009/2010</b>		<b>2009/2010</b>	
		<b>Annual</b>		<b>BASIC</b>		<b>VAT 0.14 Inclusive</b>	
Availability Charge		900.00		860.53	120.47	981.00	
Household (up to 3 toilets)		900.00		860.53	120.47	981.00	
Business (up to 3 toilets)		960.00		917.54	128.46	1046.00	
Additional fee in excess of 3		300.00	per/toilet	286.84	40.16	327.00	per/toilet
Government Institutions		300.00	per/toilet	286.84	40.16	327.00	per/toilet
Industrial outflow		480.00	Per/100 cub m	458.77	64.23	523.00	Per/100 cub m
Dumping of sewerage sludge		70.00	Up to 5000ℓ	66.67	9.33	76.00	Up to 5000ℓ
<b>Suction Tanker Service</b>							
Town Area		220.00	up to 5000ℓ	210.53	29.47	240.00	per/removal
Town Area			up to 10 000l	315.79	44.21	360.00	per/removal
Town Area			up to 15 000l	421.05	58.95	480.00	per/removal

<b>TARIFF STRUCTURE FOR 2009/2010</b>							
Town Area After Hours		330.00	up to 5000l	315.79	44.21	360.00	per/removal
Town Area After Hours			up to 10 000l	473.68	66.32	540.00	per/removal
Town Area After Hours			up to 15 000l	631.58	88.42	720.00	per/removal
Rural Area	5 000 liter	220.00	+ R14/km	210.53	29.47	240.00	+ R14/km
	10 000 liter			315.79	44.21	360.00	+ R14/km
	15 000 liter			421.05	58.95	480.00	+ R14/km
Rural Area After Hours	5 000 liter	330.00	+ R14/km	315.79	44.21	360.00	+ R14/km
	10 000 liter			473.68	66.32	540.00	+ R14/km
	15 000 liter			631.58	88.42	720.00	+ R14/km
Bucket system		550.00	1 bucket p/w	526.32	73.68	600.00	1 bucket p/w
Sewerage connection		1 320.00	+cost	1262.28	176.72	1439.00	+cost
Sewerage blockage		220.00	per/hour	210.53	29.47	240.00	per/hour
Sewerage blockage	After hrs	440.00	Basic charge	421.05	58.95	480.00	Basic charge
Mobile Toilet rent p/m or part		180.00	+transport	171.93	24.07	196.00	+transport
Mobile Toilet Bucket removal		60.00		57.02	7.98	65.00	per removal
<b>CEMETERIES (note: digging only applicable when capacity is available)</b>							
<b>All areas</b>							
Residents single plot		250.00		239.47	33.53	273.00	
Residential double plot		500.00		478.07	66.93	545.00	
<b>Digging of graves</b>							
Single plot		850.00		813.16	113.84	927.00	
Double plot		1 320.00		1262.28	176.72	1439.00	
Children under 12 yrs		250.00		239.47	33.53	273.00	
Additional depth		165.00	per 300mm	157.89	22.10	179.99	
<b>Open and closure of graves</b>							
Filled grave		390.00		372.81	52.19	425.00	
Fill grave with sand		550.00		526.32	73.68	600.00	
Widen grave		165.00		157.89	22.10	179.99	
Filling of grave after hours		330.00		315.79	44.21	360.00	
Cement slabs (extra deep)		900.00		860.53	120.47	981.00	
Cementing of grave – resident		1 450.00		1386.84	194.16	1581.00	
Erection of memorials		Not performed					
Exhumation & re-burial		1 650.00		1578.07	220.93	1799.00	
Removal of memorial slab		Not performed					
Non-resident – Single plot		880.00		841.23	117.77	959.00	

<b>TARIFF STRUCTURE FOR 2009/2010</b>						
Double plot		1 760.00		1682.46	235.54	1918.00
Cementing of grave		1 450.00		1386.84	194.16	1581.00
Additional cost to be charged in case of abnormal formations						
<b>RENTALS</b>	<b>2008/2009</b>	<b>DEPOSIT</b>	<b>RENTAL</b>	<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>
				<b>BASIC</b>	<b>0.14</b>	<b>Inclusive</b>
DEPOSIT - Church		52.50		57.00		57.00
RENTAL - Church		110.00		105.18	14.73	119.91
Deposit: Exhibitions, functions, choirs, videos		105.00		114.00		114.00
RENTAL : Exhibitions, functions, choirs, videos		240.00		229.47	32.13	261.60
DEPOSIT: Meetings		42.00		46.00		46.00
RENTAL: Meetings		165.00		157.76	22.09	179.85
DEPOSIT: Political meetings		157.50		172.00		172.00
RENTAL: Political meetings		240.00		229.47	32.13	261.60
DEPOSIT: Sports meetings		52.50		57.00		57.00
RENTAL: Sports meetings		240.00		229.47	32.13	261.60
DEPOSIT: Dumping site		0.00		0.00		0.00
RENTAL: Dumping site		170.00	p/m	162.54	22.76	185.30 p/m
DEPOSIT: Sports ground		0.00		0.00		0.00
RENTAL: Sports ground		150.00	plus 15% of gate	143.42	20.08	163.50 plus 15% of gate
RENTAL: Vodacom (+ 12% Sept)		13 244.81		13012.44	1821.74	14834.18
Farm – Drie Krone		475.00	p/m	454.39	63.61	518.00 p/m
Offices		700.00	p/m	669.30	93.70	763.00 p/m
<b>GENERAL</b>	<b>2008/2009</b>					
Supply of information						
Supply of information		110.00	p/h or part	105.17	14.72	119.89 p/h or part
Photostats A4		2.20	p/page	2.10	0.29	2.39 p/page
Photostats A3		4.40	p/page	4.21	0.59	4.80 p/page
Photostat colour		11.00	p/page	10.53	1.47	12.00 p/page
Faxes sent		11.00	1st page	10.53	1.47	12.00 1st page
Faxes sent		3.85	Following pages	3.68	0.52	4.20 Following pages
Faxes received		3.85	p/page	3.68	0.52	4.20 p/page

TARIFF STRUCTURE FOR 2009/2010							
Telephone		Actual cost				Actual cost	
Transport LDV		7.50	per/km	7.19	1.01	8.20	per/km
Transport Truck		15.00	per/km	14.39	2.01	16.40	per/km
Labour		Actual cost				Actual cost	
Administration		15%				15%	
Commission		4%				4%	
				2009/2010	VAT	2009/2010	
HUISKLIP PERMITS				BASIC	0.14	Inclusive	
Monthly permit		280.00	p vehicle per/month	78.95	11.05	90.00	p vehicle per/month
Yearly permit		1800.00	per/year	236.84	33.16	270.00	per/year
Day visitors: vehicle entrance		30.00	per/day	26.32	3.68	30.00	per/day
		20.00	per/person	19.30	2.70	22.00	per/person
POUND FEES							
Penalty per owner		80.00	per event	76.32	10.68	87.00	
Fees per animal		35.00	per day	33.33	4.67	38.00	per day
Fees per calf		20.00	per day	19.30	2.70	22.00	per day
EQUIPMENT (note: only with special permission from Municipal Manager)							
Front End Loader		300.00	p/h dry	286.84	40.16	327.00	p/h dry
Concrete mixer		300.00	p/day	286.84	40.16	327.00	p/day
Tractor & Trailor with driver		180.00	p/hour	171.93	24.07	196.00	p/hour
<b>BUILDING PLANS</b>		<b>2008/2009</b>		<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>	
<b>Domestic and Business</b>	Applied			<b>BASIC</b>	<b>0.14</b>	<b>Inclusive</b>	
Minimum fee	Incremental	220.00		210.35	29.45	239.80	
Buildings first 200m <sup>2</sup>		11.00	p/m <sup>2</sup>	10.53	1.47	12.00	p/m <sup>2</sup>
Buildings for next 200 m <sup>2</sup> up to 400 m <sup>2</sup>		22.00	p/m <sup>2</sup>	21.05	2.95	24.00	p/m <sup>2</sup> +R2000
Buildings greater than 401m <sup>2</sup> (per each m <sup>2</sup> greater than 400m <sup>2</sup> )		66.00	p/m <sup>2</sup>	61.40	8.60	70.00	p/m <sup>2</sup> +R6000
<b>Structures on farms known as Farm Stores - exceeding 300m<sup>2</sup> (Milk sheds, Stores but not for packing etc of produce)</b>				30.70	4.30	35.00	p/m <sup>2</sup> in respect of total structure
<b>Industrial, Churches, and farm stores not qualifying in terms of above.</b>							



<b>TARIFF STRUCTURE FOR 2009/2010</b>							
Minimum fee		220.00		210.35	29.45	239.80	
Buildings <200m <sup>2</sup>		11.00	p/m <sup>2</sup>	10.53	1.47	12.00	p/m <sup>2</sup>
Buildings >201m <sup>2</sup>		55.00	p/m <sup>2</sup> +R2000	20.01	2.80	22.81	p/m <sup>2</sup> +R2000
Car Ports & Veranda		55.00	p/m <sup>2</sup>	34.02	4.76	38.78	p/m <sup>2</sup>
Informal Structure		55.00		51.03	7.14	58.17	
Fine – late submission		4.40	p/m <sup>2</sup>	4.21	0.59	4.80	p/m <sup>2</sup>
Revised Plan		20% of				20% of	
		original fee				original fee	
Re-inspection Fees		200.00		191.23	26.77	218.00	
Plan Search Fees		110.00	p/h	105.26	14.74	120.00	p/h
Copy of plan			Multiple of A4 + search fee				Multiple of A4 + search fee
<b>TOWN PLANNING</b>							
				<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>	
				<b>BASIC</b>	<b>0.14</b>	<b>Inclusive</b>	
Zoning Certificate		90.00		86.05	12.05	98.10	
SDF Full Document		750.00		717.11	100.40	817.51	
SDF Colour Maps Document		540.00		516.32	72.28	588.60	
SDF Colour Maps CD		500.00		478.07	66.93	545.00	
Copy		6.00	Sect 8 Regulations/page	5.70	0.80	6.50	Sect 8 Regulations/page
<b>Building line Relaxation Fees</b>							
Erf <400m <sup>2</sup>		330.00		315.79	44.21	360.00	
Erf >401m <sup>2</sup>		1 100.00		1051.75	147.25	1199.00	
Land Use Application							
Rezoning		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
Departure: Sect 15(1)(a)(i)		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
Departure: Sect 15(1)(a)(ii)		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
Consent use		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
Encroachment		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
<b>Subdivision</b>							
Up to 5 erven		3 000.00	incl advertisement	2868.42	401.58	3270.00	incl advertisement
6 to 10 erven		3 700.00	incl advertisement	3537.72	495.28	4033.00	incl advertisement
11 to 50 erven		5 500.00	incl advertisement	5258.77	736.23	5995.00	incl advertisement
More than 50 erven		11 000.00	incl advertisement	10517.54	1472.46	11990.00	incl advertisement
<b>AUGMENTATION CONTRIBUTIONS WHERE THE DEVELOPER DOES NOT PROVIDE ALL SERVICES INCLUDING BULK SERVICES AND THE HOME OWNERS ASSOCIATION</b>							
				<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>	

TARIFF STRUCTURE FOR 2009/2010							
DOES NOT MAINTAIN ALL SERVICES INCLUDING BULK SERVICES				BASIC	0.14	Inclusive	
<b>Per Erf</b>							
Water		11 000.00		9649.12	1350.88	11000.00	
Sewerage		11 000.00		9649.12	1350.88	11000.00	
Roads		3 500.00		3070.18	429.82	3500.00	
Refuse		1 100.00		964.91	135.09	1100.00	
<b>ELECTRICITY</b>							
		<b>2008/2009</b>					
<b>Prepaid</b>							
Connection		1 200.00	60A	1147.37	160.63	1308.00	60A
Connection fees pre-paid (20A)		180.00	20A	171.93	24.07	196.00	20A
Connection fee additional meter		750.00	Additional meter	717.54	100.46	818.00	Additional meter
Testing of meter (conditional refundable)		450.00		394.74	55.26	450.00	
<b>Consumption</b>							
Pre-paid 60A		66.35	cent p'kwh	72.75	10.19	82.94	cent p'kwh
Pre-paid 20A		58.94	cent p'kwh	64.63	9.05	73.68	cent p'kwh
Metered – basic		54.4236	p/day	1.93	0.27	2.20	p/day
Metered – Network charge		43.8216	p/day	1.55	0.22	1.77	p/day
Metered		38.418	cent p'kwh	0.42	0.06	0.48	p'kwh
Street lights		Per agreement				Per agreement	
Telephone Booth		35.00	P/m	38.38	5.37	43.75	P/m
<b>Tampering</b>							
Wilfull tampering		1 500.00	1st occurrence	1315.79	184.21	1500.00	1st occurrence
Wilfull tampering		2 700.00	2nd occurrence	2368.42	331.58	2700.00	2nd occurrence
Wilfull tampering		4 300.00	3rd occurrence	3771.93	528.07	4300.00	3rd occurrence
Thereafter		Legal Action				Legal Action	
Relocation of meter		430.00					
<b>FIRE SERVICES</b>							
		<b>2008/2009</b>		<b>2009/2010</b>	<b>VAT</b>	<b>2009/2010</b>	
				<b>BASIC</b>	<b>0.14</b>	<b>Inclusive</b>	
Volunteers		16.50	per/hour	18.07	2.53	20.60	per/hour
Volunteers: After hrs		25.00	per/hour	27.46	3.84	31.30	per/hour
Call out fees		300.00	per hour	328.95	46.05	375.00	per hour

<b>TARIFF STRUCTURE FOR 2009/2010</b>							
Water truck		15.00	per/km	16.49	2.31	18.80	per/km
Fire Equipment		15.00	per/km	16.49	2.31	18.80	per/km
<b>INDIGENT &amp; OTHER benefits</b>							
<b>INDIGENT MEASURES</b>							
Qualification Criteria - Household Income				1200	per month		
No sliding scale to be implemented - See benefits for Elderly & poor under rates.							
<b>Benefits; Per month</b>							<b>R 194.10</b>
Water	Service Charge			Service Charge		100.00%	R 50.66
NB Tariff policy determines that ALL consumers receive first 6 Kl per month free.							
Sewerage	Service Charge			Service Charge		100.00%	R 71.71
Refuse	Service Charge			Service Charge		100.00%	R 30.26
Electricity	Kwh			Kwh		50	R 41.47
<b>OTHER MEASURES</b>							
<b>RELIEF : RATES</b>							
Indigent - Property: Market value not exceeding R120 000. Should market value exceed limit, benefit will be determined as for elderly & poor, as set out below.				Rebate		100%	
Elderly & Poor				2400	per month	R 50 000	Further Rebate in addition to initial R15 000

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*10}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	<b>4 840 305</b>	<b>-</b>	<b>4 342 806</b>	<b>4 978 781</b>	<b>1 288 704</b>	0.00%	<b>2 809 375</b>	<b>3 062 218</b>
ASSESSMENT RATES- GENERAL	4 840 305	-	4 342 806	4 978 781	1 288 704	0.00%	2 809 375	3 062 218
<b>62 - SERVICE CHARGES</b>	<b>13 035 703</b>	<b>19 077 908</b>	<b>10 122 755</b>	<b>17 686 093</b>	<b>8 398 060</b>	-55.98%	<b>9 481 167</b>	<b>10 682 912</b>
LOST LIBRARY BOOKS / ITEMS	229	-	267	417	442	0.00%	469	497
ASSESSMENT RATES- GENERAL	-	7 536 078	-	-	-	0.00%	-	-
BUILDING PLAN FEES	170 611	-	90 228	140 981	149 440	0.00%	158 407	167 911
MEMBERSHIP FEES	-	-	-	-	-	0.00%	-	-
CEMETERY FEES	38 695	46 317	28 137	43 964	46 602	0.62%	49 398	52 362
CONNECTION FEE-NEW CONNECTIONS	24 577	35 966	6 594	10 303	10 921	-69.63%	11 577	12 271
CONNECTION FEE - RECONNECTIONS	-	10 000	-	-	-	0.00%	-	-
COPIES OF PLANS	-	-	-	-	-	0.00%	-	-
ELECTRICITY TARIFF - TRADE	2 632	-	2 481	1 249 587	1 197 479	0.00%	1 143 647	1 429 558
ELECTRICITY TARIFF - PREPAID	708 654	3 266 690	757 226	1 183 166	1 200 000	-63.27%	1 500 000	1 875 000
FIRE BRIGADE FEES	110	-	-	-	-	0.00%	-	-
INFORMATION FEES	16 823	22 839	3 351	5 236	5 550	-75.70%	5 883	6 236
LAND USE APPLICATIONS	41 767	47 670	41 130	64 266	68 122	42.90%	72 209	76 541
PHOTOCOPIES	2 963	198 130	681	1 064	1 700	-99.14%	1 802	1 910
POUND FEES	-	-	-	-	-	0.00%	-	-
REFUSE REMOVAL FEES	2 053 252	1 124 434	1 398 264	2 351 781	1 014 667	-9.76%	996 666	1 076 399
SALES - DEPARTMENTAL	478 894	-	-	-	-	0.00%	-	-
SALES - FLOWERS	(56)	-	-	-	-	0.00%	-	-
SEWERAGE / SANITATION FEES	4 110 998	1 271 754	3 025 448	4 512 162	2 135 622	67.93%	1 912 218	2 065 195
TESTING OF METERS	-	-	-	-	-	0.00%	-	-
VALUATION CERTIFICATES	10 617	-	4 938	7 716	8 179	0.00%	8 669	9 189
WATER TARIFF	5 374 937	5 518 030	4 764 010	8 115 451	2 559 337	-53.62%	3 620 223	3 909 841
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	<b>234 081</b>	<b>157 433</b>	<b>144 164</b>	<b>225 256</b>	<b>218 353</b>	38.70%	<b>231 454</b>	<b>245 341</b>
RENTAL - CHALETS	-	106 003	-	-	-	0.00%	-	-
RENTAL - COMMONAGE	-	-	-	-	-	0.00%	-	-
RENTAL - EQUIPMENT	175	-	-	-	-	0.00%	-	-
RENTAL - HALLS	43 898	51 430	28 271	44 173	46 824	-8.96%	49 633	52 611
RENTAL - HOUSES	159 888	-	90 819	141 905	130 000	0.00%	137 800	146 068
RENTAL - OFFICES	263	-	-	-	-	0.00%	-	-
RENTAL - OTHER	28 626	-	24 316	37 994	40 273	0.00%	42 690	45 251

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
RENTAL - SPORTSFIELDS	-	-	-	-	-	0.00%	-	-
RENTAL - TOILETS	1 230	-	758	1 184	1 255	0.00%	1 331	1 411
R	-	-	-	-	-	0.00%	-	-
R	-	-	-	-	-	0.00%	-	-
R	-	-	-	-	-	0.00%	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	0.00%	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	<b>575 221</b>	<b>102 141</b>	<b>39 449</b>	<b>61 639</b>	<b>758 140</b>	642.25%	<b>160 429</b>	<b>162 854</b>
INTEREST - INVESTMT: CURRENT A/C	37 659	-	16 421	25 658	720 000	0.00%	120 000	120 000
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	0.00%	-	-
INTEREST - INVESTMT: SHORT TERM	537 562	102 141	23 028	35 981	38 140	-62.66%	40 429	42 854
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	<b>75 319</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>621 639</b>	0.00%	<b>658 938</b>	<b>698 474</b>
INTEREST - OUTSTANDING DEBTORS	75 319	-	-	-	621 639	0.00%	658 938	698 474
<b>74 - FINES</b>	<b>3 033 721</b>	<b>3 148 897</b>	<b>(874 174)</b>	<b>1 259 078</b>	<b>1 378 017</b>	-56.24%	<b>1 543 378</b>	<b>1 728 582</b>
FINES	3 033 721	3 148 897	(874 174)	1 259 078	1 378 017	-56.24%	1 543 378	1 728 582
FINES - OTHER	-	-	-	-	-	0.00%	-	-
<b>76 - LICENSES &amp; PERMITS</b>	<b>3 404 567</b>	<b>4 186 158</b>	<b>1 346 360</b>	<b>1 391 781</b>	<b>1 580 847</b>	-62.24%	<b>1 709 698</b>	<b>1 812 280</b>
DRIVERS LICENCE FEES	298 205	241 630	(567 672)	50 000	100 000	-58.61%	106 000	112 360
LICENCE FEES	-	-	-	-	-	0.00%	-	-
MOTOR VEHICLE LICENCES	3 042 629	3 875 064	1 887 292	1 300 000	1 378 000	-64.44%	1 460 680	1 548 321
PERMITS	2 735	-	1 719	2 686	2 847	0.00%	3 018	3 199
PUBLIC DRIVING PERMIT	-	-	-	-	-	0.00%	-	-
ROADWORTHY CERTIFICATES	60 999	69 464	25 021	39 095	100 000	43.96%	140 000	148 400
						0.00%		
						0.00%		
						0.00%		
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>8 724 765</b>	<b>21 910 888</b>	<b>11 608 205</b>	<b>21 910 888</b>	<b>89 215 067</b>	307.17%	<b>27 587 200</b>	<b>27 435 092</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	0	0.00%	587 145	1 262 425
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	67 701 320	0.00%	-	-
GRANT: MSIG	(3 261 494)	400 000	(1 869 820)	400 000	400 000	0.00%	750 000	790 000
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	0.00%	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	420 000	0.00%	440 000	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	0.00%	-	-

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Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CONDTNL GRANT - FMG GOVT	13 034	1 250 000	-	1 250 000	1 750 000	40.00%	3 000 000	1 250 000
GRANT: MIG	-	2 456 650	-	2 456 650	418 984	-82.94%	564 800	484 900
DONATIONS	20 000	-	(10 500)	-	-	0.00%	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	0.00%	-	-
GRANT - DISTRICT MUN CACADU	631 089	960 406	(190 104)	960 406	565 763	-41.09%	622 400	672 192
GRANT-LED CACADU DM	-	343 922	-	343 922	-	0.00%	-	-
GRANT - DEAT GOVT	-	-	-	-	-	0.00%	-	-
GRANT - EQUITABLE SHARE	10 950 298	13 363 000	13 669 305	13 363 000	17 875 000	33.76%	21 530 855	22 883 575
GRANT - SETA: SKILLS DEVELOPMT	371 838	420 000	9 324	420 000	-	0.00%	-	-
CARRY OVER - FMG	-	-	-	-	-	0.00%	-	-
CARRY OVER - MSIG	-	-	-	-	-	0.00%	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	0.00%	-	-
CARRY OVER - CDM	-	-	-	-	-	0.00%	-	-
CONTRIBUTION FROM APPROPRIATION	-	2 716 910	-	2 716 910	-	0.00%	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	84 000	0.00%	92 000	92 000
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	<b>-</b>	<b>6 266 000</b>	<b>-</b>	<b>6 266 000</b>	<b>9 767 696</b>	<b>55.88%</b>	<b>10 731 200</b>	<b>9 213 100</b>
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	0.00%	-	-
CARRY OVER - MIG	-	-	-	-	-	0.00%	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	0.00%	-	-
CARRY OVER - CDM	-	-	-	-	-	0.00%	-	-
CONDTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	0.00%	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	0.00%	-	-
CONDTNL GRANT-MIN & ENERGY AFF	-	-	-	-	807 000	0.00%	-	-
GRANT: MIG	-	6 266 000	-	6 266 000	7 960 696	27.05%	10 731 200	9 213 100
CONDTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	0.00%	-	-
CONDTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	0.00%	-	-
CONDTNL GRANT-DEPT WATER AFF	-	-	-	-	-	0.00%	-	-
FMG - CAPITAL Expenditure	-	-	-	-	1 000 000	0.00%	-	-
<b>84 - OTHER INCOME</b>	<b>32 534</b>	<b>36 589</b>	<b>-</b>	<b>-</b>	<b>9 995 440</b>	<b>#####</b>	<b>1 129 600</b>	<b>969 800</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	0.00%	-	-
COMMISSION SALARY - DEDUCTIONS	2 162	-	-	-	-	0.00%	-	-
V A T - RECOVERY	-	-	-	-	9 995 440	0.00%	1 129 600	969 800
SUNDRY INCOME	30 372	36 589	-	-	-	0.00%	-	-
SURPLUS CASH	-	-	-	-	-	0.00%	-	-
TELEPHONES RECOVERY	-	-	-	-	-	0.00%	-	-

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LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	0.00%	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	-	-	-	-	-	0.00%	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	0.00%	-	-
<b>DIRECT OPERATING INCOME</b>	<b>33 956 217</b>	<b>54 886 014</b>	<b>26 729 565</b>	<b>53 779 517</b>	<b>123 221 963</b>	124.51%	<b>56 042 437</b>	<b>56 010 653</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						0.00%		
<b>94 - INTERNAL RECOVERIES</b>	<b>2 510 606</b>	-	-	-	-	0.00%	-	-
ADMINISTRATION CHARGE - CR	2 510 606	-	-	-	-	0.00%	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	-	-	-	-	-	0.00%	-	-
<b>TOTAL OPERATING INCOME</b>	<b>36 466 823</b>	<b>54 886 014</b>	<b>26 729 565</b>	<b>53 779 517</b>	<b>123 221 963</b>	124.51%	<b>56 042 437</b>	<b>56 010 653</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(16 187 549)</b>	<b>(23 799 869)</b>	<b>(13 609 869)</b>	<b>(21 265 420)</b>	<b>(23 073 602)</b>	0.00%	<b>(17 997 410)</b>	<b>(19 437 203)</b>
ALLOWANCE - DANGER	(54)	-	(5 432)	(8 488)	-	0.00%	-	-
ALLOWANCE - HOUSING SUBSIDY	(39 667)	(279 954)	(99 064)	(154 788)	(154 647)	0.00%	(120 625)	(130 275)
ALLOWANCE - OTHER	(155 462)	-	(89 187)	(139 355)	(37 996)	0.00%	(29 637)	(32 008)
ALLOWANCE - TRANSPORT	-	-	(72 754)	(113 678)	-	0.00%	-	-
ALLOWANCE - STANDBY / SHIFT	(55 730)	-	(74 364)	(116 194)	(85 576)	0.00%	(66 749)	(72 089)
ALLOWANCE - TRANSPORT	(1 768 729)	(2 543 473)	(1 461 027)	(2 282 854)	(3 128 273)	0.00%	(2 440 053)	(2 635 258)
ALLOWANCE - TELEPHONE	(36 600)	(183 600)	(126 561)	(197 752)	(81 600)	0.00%	(63 648)	(68 740)
OTHER BONUSES: LONG SERVICE	-	-	-	-	(100 000)	0.00%	(78 000)	(84 240)
ALLOWANCE - TELEPHONES	-	-	(6 000)	(9 375)	-	0.00%	-	-
BONUSES - ANNUAL	(752 863)	(1 163 001)	(680 681)	(1 063 565)	(1 125 025)	0.00%	(877 520)	(947 721)
BONUSES - PERFORMANCE	(113 389)	(459 340)	-	-	-	0.00%	-	-
CNCL CONTR - MEDICAL AID FD	(396 267)	(1 220 694)	(313 184)	(489 350)	(858 669)	0.00%	(669 762)	(723 343)
CNCL CONTR - PENSION FUND	(1 061 731)	(2 446 339)	(659 497)	(1 030 464)	(2 603 298)	0.00%	(2 030 572)	(2 193 018)
ACTING ALLOWANCE	-	-	(33 912)	(52 988)	(9 000)	0.00%	(7 020)	(7 582)
INSURANCE - UIF	(114 564)	(227 501)	(89 664)	(140 100)	(146 251)	0.00%	(114 076)	(123 202)
CASUAL LABOUR - WAGES	-	-	(63 018)	(98 466)	(80 000)	0.00%	(62 400)	(67 392)
INSURANCE - WORKMAN'S COMPNSTN	(60)	-	-	-	(13 145)	0.00%	(10 253)	(11 073)
LABOUR - ON CONTRACT	(22 825)	-	-	-	-	0.00%	-	-
LEVY - BARGAINING COUNCIL	(4 890)	(7 102)	(4 623)	(7 224)	(8 112)	0.00%	(6 327)	(6 834)
OVERTIME	(944 468)	-	(774 855)	(1 210 711)	(995 270)	0.00%	(776 311)	(838 415)

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Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
SALARIES	(10 662 133)	(15 166 865)	(9 047 670)	(14 136 985)	(13 500 489)	0.00%	(10 530 381)	(11 372 812)
UNIFORMS	(58 118)	(102 000)	(8 375)	(13 086)	-	0.00%	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(146 251)	0.00%	(114 076)	(123 202)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	0.00%	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	0.00%	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	0.00%	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	0.00%	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(16 187 549)</b>	<b>(23 799 869)</b>	<b>(13 609 869)</b>	<b>(21 265 420)</b>	<b>(23 073 602)</b>	0.00%	<b>(17 997 410)</b>	<b>(19 437 203)</b>
	17 819 593	24 526 596	14 744 417	23 038 151	25 095 022		20 180 543	21 794 987
<b>8 - REMUNERATION OF COUNCILLORS</b>	<b>(1 632 044)</b>	<b>(726 727)</b>	<b>(1 134 548)</b>	<b>(1 772 731)</b>	<b>(2 021 420)</b>	0.00%	<b>(2 183 133)</b>	<b>(2 357 784)</b>
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	0.00%	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	0.00%	-	-
ALLOWANCE - TELEPHONES	(114 215)	(113 292)	(180 625)	(282 227)	(112 076)	0.00%	(121 042)	(130 725)
ALLOWANCE - TRANSPORT	(393 870)	(613 435)	(359 550)	(561 797)	(444 033)	0.00%	(479 556)	(517 921)
ALLOWANCE - COUNCILLORS	(1 123 960)	-	(594 373)	(928 708)	(1 465 310)	0.00%	(1 582 535)	(1 709 138)
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	0.00%	-	-
<b>10 - BAD DEBTS</b>	<b>(6 500 000)</b>	<b>(951 949)</b>	-	-	-	0.00%	-	-
BAD DEBT PROVISION	(6 500 000)	(951 949)	-	-	-	0.00%	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	<b>(2 716 910)</b>	-	<b>(2 716 910)</b>	-	0.00%	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	0.00%	-	-
DEPRECIATION - P P E	-	(2 716 910)	-	(2 716 910)	-	0.00%	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	0.00%	-	-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(807 008)</b>	<b>(2 895 528)</b>	<b>(1 159 107)</b>	<b>(1 878 167)</b>	<b>(2 204 993)</b>	0.00%	<b>(2 756 241)</b>	<b>(2 976 740)</b>
PARKS: MAINTENANCE OF	-	-	-	-	-	0.00%	-	-
BOREHOLES & EQUIPMENT	(2 089)	-	-	-	-	0.00%	-	-
BUILDINGS	(317 447)	(97 000)	(359 248)	(561 325)	(449 060)	0.00%	(561 325)	(606 231)
LAND & FENCES	-	-	-	-	-	0.00%	-	-
CALIBRATION SERVICES	(1 829)	-	-	-	-	0.00%	-	-
CONNECTION COST	(270)	-	-	-	-	0.00%	-	-
DAMS AND CANALS	(5 083)	(68 000)	-	-	(8 000)	0.00%	(10 000)	(10 800)
EQUIPMENT	(3 450)	(570 253)	(152 959)	(238 998)	(191 199)	0.00%	(238 998)	(258 118)



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Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*10}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	0.00%	-	-
FENCES AND GATES	-	(90 000)	-	(20 000)	(16 000)	0.00%	(20 000)	(21 600)
FURNITURE	(153)	(50 625)	(2 585)	(4 039)	(3 231)	0.00%	(4 039)	(4 362)
GROUNDS	-	(233 000)	-	-	-	0.00%	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	0.00%	-	-
MACHINERY	(17 594)	(50 000)	-	(15 000)	(12 000)	0.00%	(15 000)	(16 200)
METERS	(7 598)	(45 000)	-	(10 000)	(8 000)	0.00%	(10 000)	(10 800)
METERS - BULK	-	-	-	-	-	0.00%	-	-
NETWORKS - IT	-	(80 000)	-	-	-	0.00%	-	-
NETWORKS - ELECTRICITY	(1 154)	(200 000)	(2 900)	(20 000)	(100 000)	0.00%	(125 000)	(135 000)
NETWORKS - SEWERAGE	(19 717)	(300 000)	(68 586)	(107 166)	(300 000)	0.00%	(375 000)	(405 000)
NETWORKS - WATER	(27 503)	(400 000)	(71 942)	(112 409)	(300 000)	0.00%	(375 000)	(405 000)
PLAYGROUNDS	-	-	-	-	(8 000)	0.00%	(10 000)	(10 800)
PUBLIC PARTICIPATION	-	-	-	-	-	0.00%	-	-
PUBLIC TOILETS	(59)	-	-	-	(8 000)	0.00%	(10 000)	(10 800)
PUMPS	(125 588)	-	(14 747)	(23 042)	(18 434)	0.00%	(23 042)	(24 886)
REFUSE SITE	(80 145)	-	1 020	(5 000)	(4 000)	0.00%	(5 000)	(5 400)
SIDEWALKS	-	-	-	-	-	0.00%	-	-
STORMWATER DRAINAGE	-	-	-	-	-	0.00%	-	-
STREET LIGHTS	-	-	-	-	(40 000)	0.00%	(50 000)	(54 000)
STREETS & STORMWATER	(23 695)	(301 650)	(19 105)	(29 852)	(150 000)	0.00%	(187 500)	(202 500)
STRUCTURES	-	-	-	-	-	0.00%	-	-
SUB-STATIONS	-	-	-	-	(4 000)	0.00%	(5 000)	(5 400)
TOOLS & EQUIPMENT	(19 832)	(22 000)	(13 932)	(21 769)	(17 415)	0.00%	(21 769)	(23 510)
TRAFFIC SIGNS	-	(120 000)	(15 800)	(24 688)	(19 750)	0.00%	(24 688)	(26 663)
TV Cancelled	-	-	-	-	-	0.00%	-	-
VEHICLES	(153 801)	(268 000)	(438 323)	(684 880)	(547 904)	0.00%	(684 880)	(739 670)
WATER FURROW	-	-	-	-	-	0.00%	-	-
COMPUTER INSTALLATION	-	-	-	-	-	0.00%	-	-
<b>20 - INTEREST PAID</b>	<b>(31 089)</b>	-	-	-	-	0.00%	-	-
INTEREST - BANK OVERDRAFT	(31 089)	-	-	-	-	0.00%	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	0.00%	-	-
<b>22 - BULK PURCHASES</b>	<b>(1 199 732)</b>	<b>(2 384 328)</b>	<b>(1 322 723)</b>	<b>(2 266 755)</b>	<b>(926 683)</b>	0.00%	<b>(1 310 615)</b>	<b>(1 621 857)</b>
BULK PURCHASES - ELECTRICITY	(1 189 744)	(2 334 328)	(1 270 236)	(2 184 744)	(837 291)	0.00%	(1 214 072)	(1 517 590)
BULK PURCHASES - WATER	(9 988)	(50 000)	(52 487)	(82 011)	(89 392)	0.00%	(96 543)	(104 267)

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*10}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>24 - CONTRACTED SERVICES</b>	<b>(3 521 334)</b>	<b>(979 000)</b>	<b>(1 503 091)</b>	<b>(2 348 580)</b>	<b>(1 996 293)</b>	0.00%	<b>(2 155 996)</b>	<b>(2 328 476)</b>
COMPUTER PROGRAMMING	-	-	-	-	-	0.00%	-	-
COMPUTER SERVICES - SOFTWARE	(1 594)	-	-	-	-	0.00%	-	-
CONTRACTER TMT	(896 909)	-	-	-	-	0.00%	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	0.00%	-	-
CONTRACTOR'S FEES	(1 295 511)	(825 000)	(1 156 311)	(1 806 736)	(1 535 726)	0.00%	(1 658 584)	(1 791 270)
FLEET MANAGEMENT	(136 927)	-	-	-	-	0.00%	-	-
I D P CONSULTANCY	(36 316)	(70 000)	-	-	-	0.00%	-	-
SECURITY SERVICES	(36 602)	(84 000)	(346 780)	(541 844)	(460 567)	0.00%	(497 413)	(537 206)
TRANSPORT SERVICES	(1 123 323)	-	-	-	-	0.00%	-	-
VALUATION SERVICES	5 849	-	-	-	-	0.00%	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>(8 232)</b>	<b>(669 049)</b>	<b>(1 382)</b>	<b>(2 159)</b>	<b>(3 628 328)</b>	0.00%	<b>(3 918 599)</b>	<b>(4 110 183)</b>
DONATIONS: GENERAL	-	-	-	-	-	0.00%	-	-
EQUITABLE SHARE	-	-	-	-	-	0.00%	-	-
FREE BASIC SERVICE	(8 232)	(669 049)	(1 382)	(2 159)	(3 624 328)	0.00%	(3 914 279)	(4 105 517)
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	(4 000)	0.00%	(4 320)	(4 666)
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(4 260 870)</b>	<b>(10 001 976)</b>	<b>(6 232 526)</b>	<b>(9 912 555)</b>	<b>(78 061 713)</b>	0.00%	<b>(12 910 500)</b>	<b>(11 750 892)</b>
WARD COMMITTEES	(600)	(75 000)	(5 140)	(50 000)	-	0.00%	-	-
LEARNERSHIP PROGRAMMES	-	(30 000)	(35 507)	(55 480)	-	0.00%	-	-
MAYORAL FUND	-	-	-	-	-	0.00%	-	-
DEBT COLLECTION COSTS	-	(84 000)	(96 946)	(151 478)	-	0.00%	-	-
FINANCIAL POLICIES & STRATEGY	-	(30 000)	-	-	-	0.00%	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	(289 548)	(7 022)	(10 972)	-	0.00%	-	-
REFUSE BAGS & BINS	-	-	-	-	(199 680)	0.00%	(215 654)	(232 907)
TOURISM & PUBLICITY	-	-	-	-	-	0.00%	-	-
ELECTRICITY PURCHASES	-	-	-	-	(1 309 537)	0.00%	(1 631 153)	(2 054 397)
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	(50 000)	-	-	-	0.00%	-	-
LED STRATEGY	-	(343 922)	(39 754)	(62 116)	-	0.00%	-	-
UNIFORMS	-	(75 000)	(433)	(677)	(200 000)	0.00%	(216 000)	(233 280)
PUBLIC PARTICIPATION COST	-	(100 000)	(24 000)	(37 500)	(50 000)	0.00%	(54 000)	(58 320)
DAMS & CANALS	-	(150 000)	(95 452)	(149 144)	(90 000)	0.00%	(97 200)	(104 976)
DISASTER MANAGEMENT	-	-	-	-	-	0.00%	-	-
GRANT - DPLG - Expenditure	-	-	-	-	(420 000)	0.00%	(440 000)	-
GRANT - Public Works Expend	-	-	-	-	(84 000)	0.00%	(90 720)	(97 978)

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	0.00%	-	-
BULK PURCHASES - ELECTRICITY	(5 591)	-	-	-	-	0.00%	-	-
BULK PURCHASES - WATER	-	-	-	-	-	0.00%	-	-
CONTRACTOR'S FEES	-	-	-	-	-	0.00%	-	-
SECURITY SERVICES	-	-	-	-	-	0.00%	-	-
FLOOD DAMAGE	-	-	-	-	(67 701 320)	0.00%	-	-
CREDITORS	119 079	-	-	-	-	0.00%	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	0.00%	-	-
RENT : VEHICLES	-	-	-	-	-	0.00%	-	-
ADVERTISING FEES	(81 203)	(55 400)	(148 946)	(232 729)	(168 269)	0.00%	(181 730)	(196 269)
AUDIT FEES	(62 959)	(160 000)	(73 973)	(115 583)	(200 000)	0.00%	(216 000)	(233 280)
AUDIT COMMITTEE COSTS	-	-	-	-	-	0.00%	-	-
BANK CHARGES	(70 740)	(67 175)	(23 176)	(10 000)	(8 000)	0.00%	(8 640)	(9 331)
BOOKS, MAGAZINES & PUBLICATION	(9 577)	(26 125)	(11 507)	(17 980)	(14 384)	0.00%	(15 535)	(16 778)
CAPITAL PURCH EXPENSED- INVENT	(6 013)	-	-	-	-	0.00%	-	-
CHEMICALS	(529 653)	(1 195 000)	(408 130)	(637 703)	(800 000)	0.00%	(864 000)	(933 120)
CHEMICALS : OTHER	-	-	-	-	-	0.00%	-	-
CLEANING MATERIALS	(10 238)	(50 500)	(21 484)	(33 569)	(31 855)	0.00%	(34 403)	(37 156)
COMMUNITY FACILITATION	-	-	-	-	-	0.00%	-	-
COMMUNITY PARTICIPATION	(380)	-	-	-	-	0.00%	-	-
COMPUTER SERVICES - FEES	(4 279)	-	-	-	-	0.00%	-	-
CONGRES & CONFERENCE FEES	(99 532)	-	(7 888)	(12 325)	(9 860)	0.00%	(10 649)	(11 501)
CONSUMABLES	(11 954)	(23 652)	-	-	-	0.00%	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	0.00%	-	-
CONTR MAYORAL DISCRETIONRY A/C	(8 315)	(50 000)	(81 040)	(126 625)	-	0.00%	-	-
CROCKERY	-	-	-	-	-	0.00%	-	-
DEEDS REGISTRATION	-	-	(240)	(375)	(300)	0.00%	(324)	(350)
DEPARTMENTAL CHARGES	(1 235)	-	-	-	-	0.00%	-	-
ELECTION EXPENSES	-	(40 000)	-	-	-	0.00%	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	0.00%	-	-
ENTERTAINMENT - PUBLIC / VISITORS	(6 556)	(16 223)	(52 098)	(81 403)	-	0.00%	-	-
EXHIBITIONS	-	-	-	-	-	0.00%	-	-
FERTILIZER	-	-	-	-	(2 400)	0.00%	(2 592)	(2 799)
FINES PAID - MUNICIPAL	-	-	-	-	-	0.00%	-	-
FUEL & OIL	(972 055)	(863 680)	(952 060)	(1 487 594)	(595 031)	0.00%	(722 634)	(780 444)
REFUSE BINS - PURCHASES	-	(70 000)	(61 249)	(95 702)	-	0.00%	-	-
INSURANCE - GENERAL	(328 149)	(404 109)	(189 922)	(296 753)	(237 403)	0.00%	(256 395)	(276 906)

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
INSURANCE: EXCESS PAYMENT	(12 927)	(60 000)	(12 384)	(19 350)	(15 480)	0.00%	(16 718)	(18 056)
LEGAL EXPENSES	(20 818)	(25 000)	(286 886)	(448 259)	(160 000)	0.00%	(172 800)	(186 624)
LEVY - SETA SKILLS / TRAINING	(63 833)	(129 363)	(42 954)	(67 115)	(53 692)	0.00%	(57 988)	(62 627)
LICENCE FEES	(96 411)	(239 000)	(141 993)	(221 864)	(181 275)	0.00%	(195 777)	(211 439)
LOST BOOKS - LIBRARY	-	-	-	-	(1 000)	0.00%	(1 080)	(1 166)
MATERIALS & STORES	(105 066)	(200 000)	(531 027)	(829 730)	(663 784)	0.00%	(716 886)	(774 237)
PMU - Establishment (5% of MIG)	-	-	-	-	(418 984)	0.00%	(452 503)	(488 703)
SECTION 78 ASSESSMENT	-	(40 000)	-	-	-	0.00%	-	-
MEDICINES	-	(8 000)	(480)	(750)	(600)	0.00%	(648)	(700)
HIV/AIDS PROJECTS	-	(113 000)	-	(113 000)	-	0.00%	-	-
MEMBERSHIP & SUBSCRIPTIONS	(11 709)	(171 500)	(16 817)	(26 277)	(20 024)	0.00%	(21 626)	(23 356)
SPU PROGRAMMES	-	(100 000)	(38 900)	(60 781)	-	0.00%	-	-
SPU'S- YOUTH	-	-	-	-	-	0.00%	-	-
LED STRATEGY	-	(343 922)	(39 754)	(62 116)	-	0.00%	-	-
PERFORMANCE MANAGEMENT SYSTEM	(18 674)	(200 000)	(2 895)	(50 000)	-	0.00%	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	(498 479)	-	-	(498 479)	0.00%	(548 380)	(592 251)
PEST CONTROL	-	-	-	-	-	0.00%	-	-
PLANTS	-	-	-	-	-	0.00%	-	-
POSTAGE	(19 962)	(20 859)	(19 622)	(30 659)	(24 528)	0.00%	(26 490)	(28 609)
PRINTING & STATIONARY	(156 764)	(180 576)	(238 151)	(372 111)	(221 336)	0.00%	(239 043)	(258 167)
PROFESSIONAL FEES	(53 497)	(1 717 600)	(386 494)	(603 897)	-	0.00%	-	-
PUBLICATIONS	(3 717)	-	(1 300)	(2 031)	(1 625)	0.00%	(1 755)	(1 895)
PUBLIC PARTICIPATION COST	-	-	-	-	-	0.00%	-	-
REFRESHMENTS	(31 263)	(87 940)	(110 228)	(172 231)	(4 800)	0.00%	(5 184)	(5 599)
FREE BASIC ELECTRICITY - TO ESKOM	-	-	(28 984)	(45 288)	-	0.00%	-	-
RE-LOCATION COSTS: STAFF	(19 225)	-	-	-	-	0.00%	-	-
RENTAL: BUILDINGS	27 426	-	-	-	-	0.00%	-	-
RENTAL: OFFICE EQUIPMENT	(134 097)	(76 376)	(199 304)	(311 413)	(249 130)	0.00%	(269 060)	(290 585)
RENTAL: VEHICLE & PLANT	(72 373)	(20 000)	(259 484)	(405 444)	(120 000)	0.00%	(129 600)	(139 968)
RENTAL: VEHICLE [LEASE]	(187 611)	-	-	-	-	0.00%	-	-
SAMPLE TESTING	(6 979)	-	(4 694)	(7 334)	(5 868)	0.00%	(6 337)	(6 844)
DISASTER - EMERGENCY SPENDING	-	-	-	-	(240 000)	0.00%	(259 200)	(279 936)
MSIG - SERVICE PROVIDERS	-	-	-	-	(400 000)	0.00%	(750 000)	(790 000)
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	0.00%	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	0.00%	-	-
TELEPHONES - TELKOM	(683 018)	(622 742)	(781 888)	(1 221 700)	(800 000)	0.00%	(864 000)	(933 120)
TOURISM & PUBLICITY	-	(300 000)	-	-	-	0.00%	-	-

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
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Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
TRAINING	(3 954)	(200 000)	(56 231)	(87 861)	(70 289)	0.00%	(75 912)	(81 985)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	0.00%	-	-
TRAVELLING AND SUBSISTENCE	(496 451)	(398 285)	(696 089)	(1 087 639)	(38 781)	0.00%	(41 884)	(45 234)
WARD VISITS	-	-	-	-	-	0.00%	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	0.00%	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	(1 750 000)	0.00%	(3 000 000)	(1 250 000)
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	0.00%	-	-
GRANT - Public Works Expend	-	-	-	-	-	0.00%	-	-
GRANT - Public Works Expend	-	-	-	-	-	0.00%	-	-
MEMBERSHIP FEES	-	-	-	-	-	0.00%	-	-
FINES	-	-	-	-	-	0.00%	-	-
LICENCE FEES	-	-	-	-	-	0.00%	-	-
ACTING ALLOWANCE	-	-	-	-	-	0.00%	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	0.00%	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	0.00%	-	-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(34 147 859)</b>	<b>(45 125 336)</b>	<b>(24 963 246)</b>	<b>(42 163 278)</b>	<b>(111 913 031)</b>	0.00%	<b>(43 232 494)</b>	<b>(44 583 134)</b>
<b>40 - INTERNAL CHARGES</b>	<b>(2 510 606)</b>	-	-	-	-	0.00%	-	-
ADMINISTRATION CHARGE - DR	(2 510 606)	-	-	-	-	0.00%	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(36 658 465)</b>	<b>(45 125 336)</b>	<b>(24 963 246)</b>	<b>(42 163 278)</b>	<b>(111 913 031)</b>	0.00%	<b>(43 232 494)</b>	<b>(44 583 134)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>(191 642)</b>	<b>9 760 678</b>	<b>1 766 319</b>	<b>11 616 239</b>	<b>11 308 933</b>	15.86%	<b>12 809 943</b>	<b>11 427 518</b>
LESS TAX	-	-	-	-	-	0.00%	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>(191 642)</b>	<b>9 760 678</b>	<b>1 766 319</b>	<b>11 616 239</b>	<b>11 308 933</b>	15.86%	<b>12 809 943</b>	<b>11 427 518</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	0.00%	-	-
<b>42 - CROSS SUBSIDISATION</b>	-	-	-	-	-	0.00%	-	-
CONTR TO OTHER SERVICES	-	-	-	-	-	0.00%	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>(191 642)</b>	<b>9 760 678</b>	<b>1 766 319</b>	<b>11 616 239</b>	<b>11 308 933</b>	15.86%	<b>12 809 943</b>	<b>11 427 518</b>

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	0.00%	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(191 642)</b>	<b>9 760 678</b>	<b>1 766 319</b>	<b>11 616 239</b>	<b>11 308 933</b>	15.86%	<b>12 809 943</b>	<b>11 427 518</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(605 204)</b>	<b>(7 647 950)</b>	<b>(196 199)</b>	<b>(398 127)</b>	<b>(10 676 188)</b>	0.00%	<b>(11 730 541)</b>	<b>(10 312 376)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	<b>(162 534)</b>	<b>(7 647 950)</b>	<b>(196 199)</b>	<b>(398 127)</b>	<b>(10 076 188)</b>	0.00%	<b>(11 070 541)</b>	<b>(9 586 376)</b>
BUILDINGS	-	(245 000)	-	-	-	0.00%	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAG	-	(2 300 000)	-	-	-	0.00%	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	(3 652 700)	-	-	-	0.00%	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	0.00%	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	0.00%	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	0.00%	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	0.00%	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLA	-	-	-	-	-	0.00%	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	(7 960 696)	0.00%	(10 731 200)	(9 213 100)
PROJECT MANAGEMENT	-	(313 300)	(59 509)	(92 983)	-	0.00%	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	0.00%	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	0.00%	-	-
JOB CREATION	-	-	-	-	-	0.00%	-	-
NETWORKS - ELECTRICITY	-	-	-	-	(807 000)	0.00%	-	-
REFUSE SITE	-	-	-	-	-	0.00%	-	-
STORMWATER DRAINAGE	-	-	-	-	-	0.00%	-	-
STREETS & STORMWATER	-	-	-	-	-	0.00%	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	0.00%	-	-
VEHICLES	-	(20 000)	-	-	-	0.00%	-	-
COMPUTER EQUIPMENT	(155 042)	-	(56 821)	(88 783)	(1 088 783)	0.00%	(97 661)	(107 427)
FIXED ASSETS	-	(57 000)	-	-	-	0.00%	-	-
LOOSE ASSETS:FURN, PLNT & EQPM	(7 493)	(1 014 950)	(79 869)	(216 361)	(219 709)	0.00%	(241 680)	(265 848)
LOOSE ASSETS:OTHER	-	-	-	-	-	0.00%	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	0.00%	-	-
EQUITABLE SHARE - CAP O/LAY	-	(45 000)	-	-	-	0.00%	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	0.00%	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	<b>(442 670)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(600 000)</b>	0.00%	<b>(660 000)</b>	<b>(726 000)</b>
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	0.00%	-	-

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CONTR TO CAPITAL REPLACEMT RES	(442 670)	-	-	-	-	0.00%	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	0.00%	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	0.00%	-	-
LEAVE RESERVE FUND	-	-	-	-	(600 000)	0.00%	(660 000)	(726 000)
BAD DEBT PROVISION	-	-	-	-	-	0.00%	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	-	-	-	-	-	0.00%	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	0.00%	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	0.00%	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	-	-	-	-	-	0.00%	-	-
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(796 846)</b>	<b>2 112 728</b>	<b>1 570 120</b>	<b>11 218 113</b>	<b>632 744</b>		<b>1 079 401</b>	<b>1 115 143</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	0.00%	-	-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	<b>(796 846)</b>	<b>2 112 728</b>	<b>1 570 120</b>	<b>11 218 113</b>	<b>632 744</b>		<b>1 079 401</b>	<b>1 115 143</b>
MUNICIPAL MANAGER	-12 578 567	-859 161	-143 718	812 578	-737 429		2 717 585	3 192 231
FINANCE MANAGER	3 508 423	2 164 127	2 310 993	2 533 602	7 411 095		2 972 014	3 589 286
CORPORATE SERVICES MANAGER	-1 026 440	-1 616 574	-1 170 399	-3 341 941	-5 295 675		-4 443 366	-4 799 094
TECHNICAL MANAGER	7 555 811	358 891	807 690	8 364 333	-508 235		-2 153 764	-2 704 771
COMMUNITY SERVICES MANAGER	1 743 928	2 065 445	-234 446	2 849 539	-237 011		1 986 932	1 837 490
	(796 846)	2 112 728	1 570 120	11 218 113	632 744		1 079 401	1 115 143
1 - EXECUTIVE & COUNCIL	12 429 591.31-	360 280.00	675 358.00-	391 876.81-	1 075 755.02-	0.00%	1 058 676.14	1 300 861.76
2 - FINANCE & ADMINISTRATION	2 632 927.35	547 553.00	1 068 109.00	912 539.85-	2 125 394.82	0.00%	1 462 971.00-	1 200 748.12-
3 - PLANNING & DEVELOPMENT	675 412.76-	950 802.00-	350 912.00	1 461 428.63	346 050.25	0.00%	1 836 198.57	1 953 137.23
5 - COMMUNITY & SOCIAL SERVICES	803 106.97-	1 903 416.00-	318 429.00	103 235.69	66 054.50	0.00%	1 365 002.31	1 453 111.49
6 - HOUSING	166 980.46-	1 404.00-	27 498.00-	148 621.13-	89 458.25	0.00%	149 388.45	158 563.53
7 - PUBLIC SAFETY	19 558.60-	980 872.00	2 977 240.00-	2 026 962.50-	424 512.98-	0.00%	266 555.84	349 570.71

DETAILS	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
LINE ITEMS	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
Incl ALL DEPARTMENTS	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
8 - SPORT & RECREATION	34 540.05-	93 000.00-	27 449.00-	42 889.06-	73 224.63-	0.00%	81 259.60-	88 659.06-
3 - PLANNING & DEVELOPMENT	56 778.69	872.00-	94 083.00-	314 922.31	130 788.25-	0.00%	88 237.61-	95 297.21-
10 - WASTE MANAGEMENT	619 973.06	179 111.00-	1 163 897.00	3 296 087.61	380 712.80-	0.00%	494 078.08-	847 566.93-
11 - WASTE WATER MANAGEMENT	4 464 113.62	1 080 210.86-	2 301 710.00	6 268 150.91	1 007 387.47	0.00%	174 454.90-	406 268.47-
13 - WATER	3 863 492.38	3 564 458.86	346 093.56	4 566 740.63	269 911.10-	0.00%	1 096 710.99-	1 193 767.13-
12 - ROAD TRANSPORT	1 261 159.16	2 630 607.00	703 481.00	923 424.00-	1 919 395.38-	0.00%	1 233 265.58-	1 373 420.43-
14 - ELECTRICITY	433 898.80	1 762 227.00-	880 884.00-	346 139.64-	1 272 699.22	0.00%	1 034 557.58	1 105 625.52



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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
<b>62 - SERVICE CHARGES</b>	-	-	-	-	-	-	-	-
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
BUILDING PLAN FEES	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
CEMETERY FEES	-	-	-	-	-	-	-	-
CONNECTION FEE-NEW CONNECTIONS	-	-	-	-	-	-	-	-
CONNECTION FEE - RECONNECTIONS	-	-	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - PREPAID	-	-	-	-	-	-	-	-
FIRE BRIGADE FEES	-	-	-	-	-	-	-	-
INFORMATION FEES	-	-	-	-	-	-	-	-
LAND USE APPLICATIONS	-	-	-	-	-	-	-	-
PHOTOCOPIES	-	-	-	-	-	-	-	-
POUND FEES	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	-	-	-	-	-	-	-	-
SALES - DEPARTMENTAL	-	-	-	-	-	-	-	-
SALES - FLOWERS	-	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	-	-	-	-	-	-	-	-
TESTING OF METERS	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	-	-	-	-	-	-	-	-
WATER TARIFF	-	-	-	-	-	-	-	-
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	-	-	-	-	-	-	-	-
RENTAL - CHALETS	-	-	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL - HALLS	-	-	-	-	-	-	-	-
RENTAL - HOUSES	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
RENTAL - OFFICES	-	-	-	-	-	-	-	-
RENTAL - OTHER	-	-	-	-	-	-	-	-
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-
RENTAL - TOILETS	-	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - INVESTMT: CURRENT A/C	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	-	-	-	-	-	-	-	-
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - OUTSTANDING DEBTORS	-	-	-	-	-	-	-	-
<b>74 - FINES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
FINES	-	-	-	-	-	-	-	-
FINES - OTHER	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
DRIVERS LICENCE FEES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	-	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-	-
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	-	-	-	-	-	-	-	-
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>(2 085 911)</b>	<b>6 511 519</b>	<b>3 348 717</b>	<b>6 511 519</b>	<b>5 808 285</b>	<b>(0)</b>	<b>8 769 380</b>	<b>9 254 251</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
GRANT: MSIG	(3 261 494)	-	(2 269 820)	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	420 000	-	440 000	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
CONDTNL GRANT - FMG GOVT	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
DONATIONS	20 000	-	(10 500)	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	50 000	498 479	-	498 479	498 479	-	548 380	592 251
GRANT-LED CACADU DM	-	343 922	-	343 922	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	1 005 170	5 629 118	5 629 118	5 629 118	4 889 806	(0)	7 781 000	8 662 000
GRANT - SETA: SKILLS DEVELOPMT	100 413	40 000	(81)	40 000	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONDTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
CONDTNL GRANT-MIN & ENERGY AFF	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
CONDTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-
CONDTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-
CONDTNL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	-	-	-	-
<b>84 - OTHER INCOME</b>	-	-	-	-	-	-	-	-

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### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	-	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	-	-	-	-
SUNDRY INCOME	-	-	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>(2 085 911)</b>	<b>6 511 519</b>	<b>3 348 717</b>	<b>6 511 519</b>	<b>5 808 285</b>	<b>(0)</b>	<b>8 769 380</b>	<b>9 254 251</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						-		
<b>94 - INTERNAL RECOVERIES</b>	-	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - CR	-	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING INCOME</b>	<b>(2 085 911)</b>	<b>6 511 519</b>	<b>3 348 717</b>	<b>6 511 519</b>	<b>5 808 285</b>	<b>(0)</b>	<b>8 769 380</b>	<b>9 254 251</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(1 296 544)</b>	<b>(3 737 962)</b>	<b>(1 728 459)</b>	<b>(2 700 717)</b>	<b>(3 388 723)</b>	-	<b>(2 643 204)</b>	<b>(2 854 661)</b>
ALLOWANCE - DANGER	-	-	-	-	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	(1 248)	(37 440)	(11 229)	(17 545)	(14 976)	-	(11 681)	(12 616)
ALLOWANCE - OTHER	(120)	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	(64 012)	(100 019)	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	(260 877)	(431 544)	(406 922)	(635 816)	(790 914)	-	(616 913)	(666 266)
ALLOWANCE - TELEPHONE	(2 000)	(24 000)	(7 000)	(10 938)	(24 000)	-	(18 720)	(20 218)
OTHER BONUSES: LONG SERVICE	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	(6 000)	(9 375)	-	-	-	-
BONUSES - ANNUAL	(25 114)	(118 935)	(82 822)	(129 409)	(141 976)	-	(110 741)	(119 601)
BONUSES - PERFORMANCE	(61 274)	(238 840)	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	(3 118)	(136 920)	(22 650)	(35 391)	(150 610)	-	(117 476)	(126 874)

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CNCL CONTR - PENSION FUND	(59 048)	(228 913)	(10 022)	(15 659)	(332 224)	-	(259 135)	(279 865)
ACTING ALLOWANCE	-	-	(33 912)	(52 988)	-	-	-	-
INSURANCE - UIF	(3 866)	(37 256)	(7 437)	(11 620)	(18 458)	-	(14 397)	(15 549)
CASUAL LABOUR - WAGES	-	-	-	-	-	-	-	-
INSURANCE - WORKMAN'S COMPNSTN	-	-	-	-	(1 660)	-	(1 295)	(1 398)
LABOUR - ON CONTRACT	-	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	(45)	(355)	(635)	(992)	(912)	-	(711)	(768)
OVERTIME	(3 893)	-	(11 681)	(18 252)	(190 823)	-	(148 842)	(160 749)
SALARIES	(875 941)	(2 483 759)	(1 064 137)	(1 662 714)	(1 703 712)	-	(1 328 895)	(1 435 207)
UNIFORMS	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(18 458)	-	(14 397)	(15 549)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(1 296 544)</b>	<b>(3 737 962)</b>	<b>(1 728 459)</b>	<b>(2 700 717)</b>	<b>(3 388 723)</b>	-	<b>(2 643 204)</b>	<b>(2 854 661)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	<b>(1 632 044)</b>	<b>(524 106)</b>	<b>(987 862)</b>	<b>(1 543 534)</b>	<b>(2 021 420)</b>	-	<b>(2 183 133)</b>	<b>(2 357 784)</b>
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	(114 215)	(101 292)	(180 625)	(282 227)	(112 076)	-	(121 042)	(130 725)
ALLOWANCE - TRANSPORT	(393 870)	(422 814)	(212 864)	(332 600)	(444 033)	-	(479 556)	(517 921)
ALLOWANCE - COUNCILLORS	(1 123 960)	-	(594 373)	(928 708)	(1 465 310)	-	(1 582 535)	(1 709 138)
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	<b>(6 500 000)</b>	-	-	-	-	-	-	-
BAD DEBT PROVISION	(6 500 000)	-	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	-	-	-	-	-	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	-	-	-	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(2 023)</b>	<b>(7 625)</b>	<b>(6 837)</b>	<b>(10 683)</b>	<b>(8 546)</b>	-	<b>(10 683)</b>	<b>(11 537)</b>
PARKS: MAINTENANCE OF	-	-	-	-	-	-	-	-
BOREHOLES & EQUIPMENT	-	-	-	-	-	-	-	-
BUILDINGS	(82)	-	-	-	-	-	-	-
LAND & FENCES	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	-	-	-	-	-	-	-	-
CONNECTION COST	-	-	-	-	-	-	-	-
DAMS AND CANALS	-	-	-	-	-	-	-	-
EQUIPMENT	-	-	-	-	-	-	-	-
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-
FENCES AND GATES	-	-	-	-	-	-	-	-
FURNITURE	-	(7 625)	-	-	-	-	-	-
GROUNDS	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
MACHINERY	-	-	-	-	-	-	-	-
METERS	-	-	-	-	-	-	-	-
METERS - BULK	-	-	-	-	-	-	-	-
NETWORKS - IT	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
NETWORKS - SEWERAGE	-	-	-	-	-	-	-	-
NETWORKS - WATER	-	-	-	-	-	-	-	-
PLAYGROUNDS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-
PUBLIC TOILETS	-	-	-	-	-	-	-	-
PUMPS	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
SIDEWALKS	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
STRUCTURES	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
TRAFFIC SIGNS	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
TV Cancelled	-	-	-	-	-	-	-	-
VEHICLES	(1 941)	-	(6 837)	(10 683)	(8 546)	-	(10 683)	(11 537)
WATER FURROW	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-
<b>20 - INTEREST PAID</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - BANK OVERDRAFT	-	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	<b>1 413</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BULK PURCHASES - ELECTRICITY	1 413	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
<b>24 - CONTRACTED SERVICES</b>	<b>(68 683)</b>	<b>(50 000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	(1 540)	-	-	-	-	-	-	-
CONTRACTOR TMT	-	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
FLEET MANAGEMENT	(30 826)	-	-	-	-	-	-	-
I D P CONSULTANCY	(36 316)	(50 000)	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
TRANSPORT SERVICES	-	-	-	-	-	-	-	-
VALUATION SERVICES	-	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
DONATIONS: GENERAL	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(558 305)</b>	<b>(2 905 987)</b>	<b>(758 616)</b>	<b>(1 385 783)</b>	<b>(1 068 802)</b>	<b>-</b>	<b>(1 150 728)</b>	<b>(767 587)</b>
WARD COMMITTEES	(600)	(75 000)	(5 140)	(50 000)	-	-	-	-
LEARNERSHIP PROGRAMMES	-	-	-	-	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
DEBT COLLECTION COSTS	-	-	-	-	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	-	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	-	-	-	-	-	-	-
REFUSE BAGS & BINS	-	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	-	-	-	-	-	-	-	-
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	-	-	-	-	-	-	-
LED STRATEGY	-	(343 922)	(39 754)	(62 116)	-	-	-	-
UNIFORMS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	(100 000)	(24 000)	(37 500)	(50 000)	-	(54 000)	(58 320)
DAMS & CANALS	-	-	-	-	-	-	-	-
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	(420 000)	-	(440 000)	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	-	-	-	-
CREDITORS	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-
ADVERTISING FEES	(2 745)	(35 000)	(46 869)	(73 233)	(58 586)	-	(63 273)	(68 335)
AUDIT FEES	(3 472)	-	-	-	-	-	-	-
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-
BANK CHARGES	-	-	-	-	-	-	-	-
BOOKS, MAGAZINES & PUBLICATION	-	(15 000)	(3 955)	(6 180)	(4 944)	-	(5 339)	(5 766)
CAPITAL PURCH EXPENSED- INVENT	-	-	-	-	-	-	-	-
CHEMICALS	-	-	-	-	-	-	-	-
CHEMICALS : OTHER	-	-	-	-	-	-	-	-
CLEANING MATERIALS	-	-	-	-	-	-	-	-
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	-	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	(402)	-	-	-	-	-	-	-



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MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CONGRES & CONFERENCE FEES	(99 365)	-	(7 888)	(12 325)	(9 860)	-	(10 649)	(11 501)
CONSUMABLES	(533)	(552)	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	(8 315)	(50 000)	(81 040)	(126 625)	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	-	-	-	-	-	-
DEPARTMENTAL CHARGES	-	-	-	-	-	-	-	-
ELECTION EXPENSES	-	(40 000)	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	(6 556)	(16 223)	(52 098)	(81 403)	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-
FERTILIZER	-	-	-	-	-	-	-	-
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-
FUEL & OIL	(42 037)	(43 680)	(9 296)	(14 525)	(5 810)	-	(6 275)	(6 777)
REFUSE BINS - PURCHASES	-	-	-	-	-	-	-	-
INSURANCE - GENERAL	(16 895)	-	-	-	-	-	-	-
INSURANCE: EXCESS PAYMENT	(813)	-	-	-	-	-	-	-
LEGAL EXPENSES	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	(4 007)	(17 124)	(4 529)	(7 077)	(5 661)	-	(6 114)	(6 603)
LICENCE FEES	(2 033)	-	(390)	(609)	(488)	-	(527)	(569)
LOST BOOKS - LIBRARY	-	-	-	-	-	-	-	-
MATERIALS & STORES	-	-	-	-	-	-	-	-
PMU - Establishment (5% of MIG)	-	-	-	-	-	-	-	-
SECTION 78 ASSESSMENT	-	-	-	-	-	-	-	-
MEDICINES	-	-	-	-	-	-	-	-
HIV/AIDS PROJECTS	-	(113 000)	-	(113 000)	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	(11 709)	(160 000)	-	-	-	-	-	-
SPU PROGRAMMES	-	(100 000)	(38 900)	(60 781)	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-
LED STRATEGY	-	(343 922)	(39 754)	(62 116)	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	(18 674)	(200 000)	(2 895)	(50 000)	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	(498 479)	-	-	(498 479)	-	(548 380)	(592 251)
PEST CONTROL	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-
POSTAGE	(351)	-	(140)	(219)	(175)	-	(189)	(204)

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MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
PRINTING & STATIONARY	(25 566)	(7 000)	-	-	-	-	-	-
PROFESSIONAL FEES	(48 172)	(100 000)	(9 075)	(14 180)	-	-	-	-
PUBLICATIONS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
REFRESHMENTS	(26 041)	(80 000)	(101 115)	(157 992)	-	-	-	-
FREE BASIC ELECTRICITY - TO ESKOM	-	-	-	-	-	-	-	-
RE-LOCATION COSTS: STAFF	-	-	-	-	-	-	-	-
RENTAL: BUILDINGS	-	-	-	-	-	-	-	-
RENTAL: OFFICE EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE [LEASE]	-	-	-	-	-	-	-	-
SAMPLE TESTING	-	-	-	-	-	-	-	-
DISASTER - EMERGENCY SPENDING	-	-	-	-	-	-	-	-
MSIG - SERVICE PROVIDERS	-	-	-	-	-	-	-	-
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	(33 445)	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	(300 000)	-	-	-	-	-	-
TRAINING	(2 351)	(75 000)	(1 759)	(2 748)	(2 199)	-	(2 375)	(2 565)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(204 224)	(192 085)	(290 019)	(453 155)	(12 600)	-	(13 608)	(14 697)
WARD VISITS	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	-	-	-	-
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(10 056 187)</b>	<b>(7 225 680)</b>	<b>(3 481 774)</b>	<b>(5 640 717)</b>	<b>(6 487 491)</b>	<b>-</b>	<b>(5 987 749)</b>	<b>(5 991 569)</b>
<b>40 - INTERNAL CHARGES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
ADMINISTRATION CHARGE - DR	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(10 056 187)</b>	<b>(7 225 680)</b>	<b>(3 481 774)</b>	<b>(5 640 717)</b>	<b>(6 487 491)</b>	<b>-</b>	<b>(5 987 749)</b>	<b>(5 991 569)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>(12 142 097)</b>	<b>(714 161)</b>	<b>(133 057)</b>	<b>870 802</b>	<b>(679 206)</b>	<b>-</b>	<b>2 781 631</b>	<b>3 262 682</b>
LESS TAX	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>(12 142 097)</b>	<b>(714 161)</b>	<b>(133 057)</b>	<b>870 802</b>	<b>(679 206)</b>	<b>-</b>	<b>2 781 631</b>	<b>3 262 682</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>(12 142 097)</b>	<b>(714 161)</b>	<b>(133 057)</b>	<b>870 802</b>	<b>(679 206)</b>	<b>-</b>	<b>2 781 631</b>	<b>3 262 682</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(12 142 097)</b>	<b>(714 161)</b>	<b>(133 057)</b>	<b>870 802</b>	<b>(679 206)</b>	<b>-</b>	<b>2 781 631</b>	<b>3 262 682</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(436 470)</b>	<b>(145 000)</b>	<b>(10 661)</b>	<b>(58 223)</b>	<b>(58 223)</b>	<b>-</b>	<b>(64 046)</b>	<b>(70 450)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	<b>-</b>	<b>(145 000)</b>	<b>(10 661)</b>	<b>(58 223)</b>	<b>(58 223)</b>	<b>-</b>	<b>(64 046)</b>	<b>(70 450)</b>
BUILDINGS	-	-	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>MUNICIPAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PROJECT MANAGEMENT	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
VEHICLES	-	-	-	-	-	-	-	-
COMPUTER EQUIPMENT	-	-	-	-	-	-	-	-
FIXED ASSETS	-	-	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	-	(145 000)	(10 661)	(58 223)	(58 223)	-	(64 046)	(70 450)
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	-	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	<b>(436 470)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	(436 470)	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(12 578 567)</b>	<b>(859 161)</b>	<b>(143 718)</b>	<b>812 578</b>	<b>(737 429)</b>		<b>2 717 585</b>	<b>3 192 231</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
MUNICIPAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	(12 578 567)	(859 161)	(143 718)	812 578	(737 429)		2 717 585	3 192 231
COUNCIL GENERAL EXPENDITURE	-7 979 620	-150 808	729 814	-470 851	-632 835		483 332	521 558
OFFICE OF THE MUNICIPAL MANAGER	-4 299 027	511 088	-1 477 657	-25 228	-432 945		583 726	788 364
INTEGRATED DEVELOPMENT PLAN	-289 675	0	-27 563	-43 067	-106 845		524 569	566 273
LOCAL ECONOMIC DEVELOPMENT	-10 246	-1 219 441	631 688	1 351 724	435 196		1 125 960	1 316 036
	(12 578 567)	(859 161)	(143 718)	812 578	(737 429)		2 717 585	3 192 231
	-	-	-	-	-		-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	<b>4 840 305</b>	<b>-</b>	<b>4 342 806</b>	<b>4 978 781</b>	<b>1 288 704</b>	<b>-</b>	<b>2 809 375</b>	<b>3 062 218</b>
ASSESSMENT RATES- GENERAL	4 840 305	-	4 342 806	4 978 781	1 288 704	-	2 809 375	3 062 218
<b>62 - SERVICE CHARGES</b>	<b>27 303</b>	<b>7 536 078</b>	<b>8 289</b>	<b>12 952</b>	<b>13 729</b>	<b>(1)</b>	<b>14 552</b>	<b>15 426</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	7 536 078	-	-	-	-	-	-
BUILDING PLAN FEES	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
CEMETERY FEES	-	-	-	-	-	-	-	-
CONNECTION FEE-NEW CONNECTIONS	-	-	-	-	-	-	-	-
CONNECTION FEE - RECONNECTIONS	-	-	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - PREPAID	-	-	-	-	-	-	-	-
FIRE BRIGADE FEES	-	-	-	-	-	-	-	-
INFORMATION FEES	16 743	-	3 351	5 236	5 550	-	5 883	6 236
LAND USE APPLICATIONS	-	-	-	-	-	-	-	-
PHOTOCOPIES	-	-	-	-	-	-	-	-
POUND FEES	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	-	-	-	-	-	-	-	-
SALES - DEPARTMENTAL	-	-	-	-	-	-	-	-
SALES - FLOWERS	(56)	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	-	-	-	-	-	-	-	-
TESTING OF METERS	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	10 617	-	4 938	7 716	8 179	-	8 669	9 189
WATER TARIFF	-	-	-	-	-	-	-	-
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	<b>30 460</b>	<b>-</b>	<b>24 316</b>	<b>37 994</b>	<b>40 273</b>	<b>-</b>	<b>42 690</b>	<b>45 251</b>
RENTAL - CHALETS	-	-	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	175	-	-	-	-	-	-	-
RENTAL - HALLS	-	-	-	-	-	-	-	-
RENTAL - HOUSES	1 395	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
RENTAL - OFFICES	263	-	-	-	-	-	-	-
RENTAL - OTHER	28 626	-	24 316	37 994	40 273	-	42 690	45 251
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-
RENTAL - TOILETS	-	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	<b>575 221</b>	<b>102 141</b>	<b>39 449</b>	<b>61 639</b>	<b>758 140</b>	<b>6</b>	<b>160 429</b>	<b>162 854</b>
INTEREST - INVESTMT: CURRENT A/C	37 659	-	16 421	25 658	720 000	-	120 000	120 000
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	537 562	102 141	23 028	35 981	38 140	(1)	40 429	42 854
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	<b>75 319</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - OUTSTANDING DEBTORS	75 319	-	-	-	-	-	-	-
<b>74 - FINES</b>	<b>(8 700)</b>	<b>-</b>	<b>(26 200)</b>	<b>(40 938)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
FINES	(8 700)	-	(26 200)	(40 938)	-	-	-	-
FINES - OTHER	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
DRIVERS LICENCE FEES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	-	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-	-
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>448 443</b>	<b>2 221 882</b>	<b>971 882</b>	<b>2 221 882</b>	<b>3 587 672</b>	<b>1</b>	<b>7 889 845</b>	<b>7 139 325</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	0	-	587 145	1 262 425
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
GRANT: MSIG	-	400 000	400 000	400 000	400 000	-	750 000	790 000
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
CONDTNL GRANT - FMG GOVT	13 034	1 250 000	-	1 250 000	1 750 000	0	3 000 000	1 250 000
GRANT: MIG	-	-	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
GRANT-LED CACADU DM	-	-	-	-	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	435 409	571 882	571 882	571 882	1 437 672	2	3 552 700	3 836 900
GRANT - SETA: SKILLS DEVELOPMT	-	-	-	-	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONDTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
CONDTNL GRANT-MIN & ENERGY AFF	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
CONDTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-
CONDTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-
CONDTNL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	-	-	-	-
<b>84 - OTHER INCOME</b>	<b>5 134</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9 995 440</b>	<b>-</b>	<b>1 129 600</b>	<b>969 800</b>



NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	2 162	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	9 995 440	-	1 129 600	969 800
SUNDRY INCOME	2 972	-	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>5 993 485</b>	<b>9 860 101</b>	<b>5 360 542</b>	<b>7 272 310</b>	<b>15 683 959</b>	<b>1</b>	<b>12 046 490</b>	<b>11 394 874</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						-		
<b>94 - INTERNAL RECOVERIES</b>	<b>1 386 623</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
ADMINISTRATION CHARGE - CR	1 386 623	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING INCOME</b>	<b>7 380 108</b>	<b>9 860 101</b>	<b>5 360 542</b>	<b>7 272 310</b>	<b>15 683 959</b>	<b>1</b>	<b>12 046 490</b>	<b>11 394 874</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(3 374 474)</b>	<b>(4 639 618)</b>	<b>(2 218 437)</b>	<b>(3 466 308)</b>	<b>(4 339 974)</b>	<b>-</b>	<b>(3 385 180)</b>	<b>(3 655 994)</b>
ALLOWANCE - DANGER	-	-	-	-	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	(10 404)	(59 076)	(25 989)	(40 608)	(29 124)	-	(22 717)	(24 534)
ALLOWANCE - OTHER	(2 910)	-	(16 196)	(25 306)	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	(7 921)	-	(188)	(294)	-	-	-	-
ALLOWANCE - TRANSPORT	(486 252)	(713 918)	(419 296)	(655 150)	(889 905)	-	(694 126)	(749 656)
ALLOWANCE - TELEPHONE	(3 000)	(42 000)	(89 315)	(139 555)	(18 000)	-	(14 040)	(15 163)
OTHER BONUSES: LONG SERVICE	-	-	-	-	(100 000)	-	(78 000)	(84 240)
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
BONUSES - ANNUAL	(155 978)	(234 412)	(71 091)	(111 080)	(193 155)	-	(150 661)	(162 714)
BONUSES - PERFORMANCE	(3 167)	(73 500)	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	(131 807)	(257 964)	(51 648)	(80 700)	(197 497)	-	(154 048)	(166 371)

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
CNCL CONTR - PENSION FUND	(179 599)	(452 651)	(62 424)	(97 538)	(422 683)	-	(329 693)	(356 068)
ACTING ALLOWANCE	-	-	-	-	(2 000)	-	(1 560)	(1 685)
INSURANCE - UIF	(17 872)	(41 448)	(13 569)	(21 202)	(25 113)	-	(19 588)	(21 155)
CASUAL LABOUR - WAGES	-	-	-	-	-	-	-	-
INSURANCE - WORKMAN'S COMPNSTN	-	-	-	-	(2 256)	-	(1 760)	(1 900)
LABOUR - ON CONTRACT	-	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	(738)	(1 421)	(556)	(869)	(1 104)	-	(861)	(930)
OVERTIME	(77 717)	-	(67 904)	(106 100)	(116 153)	-	(90 599)	(97 847)
SALARIES	(2 297 110)	(2 763 228)	(1 400 261)	(2 187 908)	(2 317 871)	-	(1 807 939)	(1 952 575)
UNIFORMS	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(25 113)	-	(19 588)	(21 155)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(3 374 474)</b>	<b>(4 639 618)</b>	<b>(2 218 437)</b>	<b>(3 466 308)</b>	<b>(4 339 974)</b>	<b>-</b>	<b>(3 385 180)</b>	<b>(3 655 994)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-
ALLOWANCE - COUNCILLORS	-	-	-	-	-	-	-	-
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	-	<b>(951 949)</b>	-	-	-	-	-	-
BAD DEBT PROVISION	-	(951 949)	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	-	-	-	-	-	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	-	-	-	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
FINANCE MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(620)</b>	-	-	-	-	-	-	-
PARKS: MAINTENANCE OF	-	-	-	-	-	-	-	-
BOREHOLES & EQUIPMENT	-	-	-	-	-	-	-	-
BUILDINGS	-	-	-	-	-	-	-	-
LAND & FENCES	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	-	-	-	-	-	-	-	-
CONNECTION COST	-	-	-	-	-	-	-	-
DAMS AND CANALS	-	-	-	-	-	-	-	-
EQUIPMENT	-	-	-	-	-	-	-	-
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-
FENCES AND GATES	-	-	-	-	-	-	-	-
FURNITURE	-	-	-	-	-	-	-	-
GROUNDS	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
MACHINERY	-	-	-	-	-	-	-	-
METERS	-	-	-	-	-	-	-	-
METERS - BULK	-	-	-	-	-	-	-	-
NETWORKS - IT	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
NETWORKS - SEWERAGE	-	-	-	-	-	-	-	-
NETWORKS - WATER	-	-	-	-	-	-	-	-
PLAYGROUNDS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-
PUBLIC TOILETS	-	-	-	-	-	-	-	-
PUMPS	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
SIDEWALKS	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
STRUCTURES	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
TRAFFIC SIGNS	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
TV Cancelled	-	-	-	-	-	-	-	-
VEHICLES	(620)	-	-	-	-	-	-	-
WATER FURROW	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-
<b>20 - INTEREST PAID</b>	<b>(31 089)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - BANK OVERDRAFT	(31 089)	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
<b>24 - CONTRACTED SERVICES</b>	<b>5 795</b>	<b>(20 000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	(54)	-	-	-	-	-	-	-
CONTRACTOR TMT	-	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
FLEET MANAGEMENT	-	-	-	-	-	-	-	-
I D P CONSULTANCY	-	(20 000)	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
TRANSPORT SERVICES	-	-	-	-	-	-	-	-
VALUATION SERVICES	5 849	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(723 071)</b>	<b>-</b>	<b>(780 917)</b>	<b>(843 390)</b>
DONATIONS: GENERAL	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	-	-	-	-	(723 071)	-	(780 917)	(843 390)
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(316 256)</b>	<b>(2 084 407)</b>	<b>(774 291)</b>	<b>(1 183 617)</b>	<b>(2 521 036)</b>	<b>-</b>	<b>(4 150 719)</b>	<b>(2 472 777)</b>
WARD COMMITTEES	-	-	-	-	-	-	-	-
LEARNERSHIP PROGRAMMES	-	-	-	-	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
DEBT COLLECTION COSTS	-	(84 000)	(96 946)	(151 478)	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	(30 000)	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	-	-	-	-	-	-	-
REFUSE BAGS & BINS	-	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	-	-	-	-	-	-	-	-
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	(50 000)	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
UNIFORMS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
DAMS & CANALS	-	-	-	-	-	-	-	-
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	-	-	-	-
CREDITORS	119 079	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-
ADVERTISING FEES	(4 232)	-	(20 839)	(32 561)	(21 458)	-	(23 174)	(25 028)
AUDIT FEES	(15 056)	(160 000)	(73 973)	(115 583)	(200 000)	-	(216 000)	(233 280)
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-
BANK CHARGES	(64 577)	(67 175)	(23 176)	(10 000)	(8 000)	-	(8 640)	(9 331)
BOOKS, MAGAZINES & PUBLICATION	-	-	-	-	-	-	-	-
CAPITAL PURCH EXPENSED- INVENT	-	-	-	-	-	-	-	-
CHEMICALS	-	-	-	-	-	-	-	-
CHEMICALS : OTHER	-	-	-	-	-	-	-	-
CLEANING MATERIALS	-	-	-	-	-	-	-	-
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	-	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	123	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
CONGRES & CONFERENCE FEES	-	-	-	-	-	-	-	-
CONSUMABLES	(4 345)	-	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	-	-	-	-	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	(240)	(375)	(300)	-	(324)	(350)
DEPARTMENTAL CHARGES	-	-	-	-	-	-	-	-
ELECTION EXPENSES	-	-	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	-	-	-	-	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-
FERTILIZER	-	-	-	-	-	-	-	-
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-
FUEL & OIL	(19 027)	-	-	-	-	-	-	-
REFUSE BINS - PURCHASES	-	-	-	-	-	-	-	-
INSURANCE - GENERAL	(30 974)	-	-	-	-	-	-	-
INSURANCE: EXCESS PAYMENT	-	-	-	-	-	-	-	-
LEGAL EXPENSES	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	(11 540)	(27 632)	(5 435)	(8 492)	(6 794)	-	(7 337)	(7 924)
LICENCE FEES	(2 835)	(100 000)	(68 212)	(106 581)	(85 265)	-	(92 086)	(99 453)
LOST BOOKS - LIBRARY	-	-	-	-	-	-	-	-
MATERIALS & STORES	-	-	-	-	-	-	-	-
PMU - Establishment (5% of MIG)	-	-	-	-	-	-	-	-
SECTION 78 ASSESSMENT	-	-	-	-	-	-	-	-
MEDICINES	-	-	-	-	-	-	-	-
HIV/AIDS PROJECTS	-	-	-	-	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	-	-	-	-	-	-	-	-
SPU PROGRAMMES	-	-	-	-	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
PEST CONTROL	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-
POSTAGE	(12 666)	-	(241)	(377)	(301)	-	(325)	(351)

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PRINTING & STATIONARY	(25 792)	-	(26 265)	(41 039)	(40 000)	-	(43 200)	(46 656)
PROFESSIONAL FEES	-	(1 515 600)	(346 169)	(540 889)	-	-	-	-
PUBLICATIONS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
REFRESHMENTS	-	-	-	-	-	-	-	-
FREE BASIC ELECTRICITY - TO ESKOM	-	-	-	-	-	-	-	-
RE-LOCATION COSTS: STAFF	(19 225)	-	-	-	-	-	-	-
RENTAL: BUILDINGS	-	-	-	-	-	-	-	-
RENTAL: OFFICE EQUIPMENT	2 201	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE [LEASE]	-	-	-	-	-	-	-	-
SAMPLE TESTING	-	-	-	-	-	-	-	-
DISASTER - EMERGENCY SPENDING	-	-	-	-	-	-	-	-
MSIG - SERVICE PROVIDERS	-	-	-	-	(400 000)	-	(750 000)	(790 000)
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	(201 926)	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
TRAINING	-	(20 000)	(4 735)	(7 398)	(5 919)	-	(6 392)	(6 904)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(25 464)	(30 000)	(108 060)	(168 844)	(3 000)	-	(3 240)	(3 499)
WARD VISITS	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	(1 750 000)	-	(3 000 000)	(1 250 000)
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
FINANCE MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$\frac{[(4-2)/2]*100}{0}$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(3 716 644)</b>	<b>(7 695 974)</b>	<b>(2 992 728)</b>	<b>(4 649 925)</b>	<b>(7 584 081)</b>	-	<b>(8 316 815)</b>	<b>(6 972 161)</b>
<b>40 - INTERNAL CHARGES</b>	-	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - DR	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(3 716 644)</b>	<b>(7 695 974)</b>	<b>(2 992 728)</b>	<b>(4 649 925)</b>	<b>(7 584 081)</b>	-	<b>(8 316 815)</b>	<b>(6 972 161)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>3 663 464</b>	<b>2 164 127</b>	<b>2 367 814</b>	<b>2 622 385</b>	<b>8 099 877</b>	3	<b>3 729 675</b>	<b>4 422 714</b>
LESS TAX	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>3 663 464</b>	<b>2 164 127</b>	<b>2 367 814</b>	<b>2 622 385</b>	<b>8 099 877</b>	3	<b>3 729 675</b>	<b>4 422 714</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>	-	-	-	-	-	-	-	-
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>3 663 464</b>	<b>2 164 127</b>	<b>2 367 814</b>	<b>2 622 385</b>	<b>8 099 877</b>	3	<b>3 729 675</b>	<b>4 422 714</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>3 663 464</b>	<b>2 164 127</b>	<b>2 367 814</b>	<b>2 622 385</b>	<b>8 099 877</b>	3	<b>3 729 675</b>	<b>4 422 714</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(155 042)</b>	-	<b>(56 821)</b>	<b>(88 783)</b>	<b>(688 783)</b>	-	<b>(757 661)</b>	<b>(833 427)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	<b>(155 042)</b>	-	<b>(56 821)</b>	<b>(88 783)</b>	<b>(88 783)</b>	-	<b>(97 661)</b>	<b>(107 427)</b>
BUILDINGS	-	-	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	-	-	-	-



NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>FINANCE MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PROJECT MANAGEMENT	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
VEHICLES	-	-	-	-	-	-	-	-
COMPUTER EQUIPMENT	(155 042)	-	(56 821)	(88 783)	(88 783)	-	(97 661)	(107 427)
FIXED ASSETS	-	-	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	-	-	-	-	-	-	-	-
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	-	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(600 000)</b>	<b>-</b>	<b>(660 000)</b>	<b>(726 000)</b>
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	-	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	(600 000)	-	(660 000)	(726 000)
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>3 508 423</b>	<b>2 164 127</b>	<b>2 310 993</b>	<b>2 533 602</b>	<b>7 411 095</b>		<b>2 972 014</b>	<b>3 589 286</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
FINANCE MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET	3 508 423	2 164 127	2 310 993	2 533 602	7 411 095		2 972 014	3 589 286
MANAGER: FINANCIAL SERVICES	(143 093)	2 164 127	(2 012 888)	(2 415 609)	6 122 691		162 963	527 418
BUDGET & TREASURY OFFICE	(256 423)	-	12 748	19 919	-		-	-
REVENUE & DEBT MANAGEMENT	(788 452)	-	(31 433)	(49 114)	-		-	-
PROPERTY RATES	4696390.79	0	4342566	4978406.15	1288404		2809050.647	3061868.445
	3 508 423	2 164 127	2 310 993	2 533 602	7 411 095		2 972 014	3 589 286
	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>CORPORATE SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
<b>62 - SERVICE CHARGES</b>	<b>481 857</b>	-	<b>681</b>	<b>1 064</b>	<b>1 200</b>	-	<b>1 272</b>	<b>1 348</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
BUILDING PLAN FEES	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
CEMETERY FEES	-	-	-	-	-	-	-	-
CONNECTION FEE-NEW CONNECTIONS	-	-	-	-	-	-	-	-
CONNECTION FEE - RECONNECTIONS	-	-	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - PREPAID	-	-	-	-	-	-	-	-
FIRE BRIGADE FEES	-	-	-	-	-	-	-	-
INFORMATION FEES	-	-	-	-	-	-	-	-
LAND USE APPLICATIONS	-	-	-	-	-	-	-	-
PHOTOCOPIES	2 963	-	681	1 064	1 200	-	1 272	1 348
POUND FEES	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	-	-	-	-	-	-	-	-
SALES - DEPARTMENTAL	478 894	-	-	-	-	-	-	-
SALES - FLOWERS	-	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	-	-	-	-	-	-	-	-
TESTING OF METERS	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	-	-	-	-	-	-	-	-
WATER TARIFF	-	-	-	-	-	-	-	-
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	<b>158 493</b>	-	<b>90 819</b>	<b>141 905</b>	-	-	-	-
RENTAL - CHALETS	-	-	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL - HALLS	-	-	-	-	-	-	-	-
RENTAL - HOUSES	158 493	-	90 819	141 905	-	-	-	-

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### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
<b>9</b>	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
RENTAL - OFFICES	-	-	-	-	-	-	-	-
RENTAL - OTHER	-	-	-	-	-	-	-	-
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-
RENTAL - TOILETS	-	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: CURRENT A/C	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	-	-	-	-	-	-	-	-
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	-	-	-	-	-	-	-	-
INTEREST - OUTSTANDING DEBTORS	-	-	-	-	-	-	-	-
<b>74 - FINES</b>	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
FINES - OTHER	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	-	-	-	-	-	-	-	-
DRIVERS LICENCE FEES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	-	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-	-
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>516 287</b>	<b>6 432 757</b>	<b>3 346 585</b>	<b>6 432 757</b>	<b>700 000</b>	<b>(1)</b>	<b>1 156 000</b>	<b>1 248 700</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>CORPORATE SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
GRANT: MSIG	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
CONDNTL GRANT - FMG GOVT	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	-	-	5 796	-	-	-	-	-
GRANT-LED CACADU DM	-	-	-	-	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	389 461	3 335 847	3 335 847	3 335 847	700 000	(1)	1 156 000	1 248 700
GRANT - SETA: SKILLS DEVELOPMT	126 826	380 000	4 942	380 000	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	2 716 910	-	2 716 910	-	-	-	-
CONDNTL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 000 000</b>	<b>-</b>	<b>-</b>	<b>-</b>
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONDNTL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
CONDNTL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
CONDNTL GRANT-MIN & ENERGY AFF	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
CONDNTL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-
CONDNTL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-
CONDNTL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	1 000 000	-	-	-
<b>84 - OTHER INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	-	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	-	-	-	-
SUNDRY INCOME	-	-	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>1 156 637</b>	<b>6 432 757</b>	<b>3 438 085</b>	<b>6 575 726</b>	<b>1 701 200</b>	(1)	<b>1 157 272</b>	<b>1 250 048</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						-		
<b>94 - INTERNAL RECOVERIES</b>	<b>1 123 983</b>	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - CR	1 123 983	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING INCOME</b>	<b>2 280 620</b>	<b>6 432 757</b>	<b>3 438 085</b>	<b>6 575 726</b>	<b>1 701 200</b>	(1)	<b>1 157 272</b>	<b>1 250 048</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(2 122 733)</b>	<b>(3 067 530)</b>	<b>(1 797 676)</b>	<b>(2 808 869)</b>	<b>(3 157 186)</b>	-	<b>(2 462 605)</b>	<b>(2 659 613)</b>
ALLOWANCE - DANGER	-	-	-	-	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	(7 972)	(58 516)	(7 418)	(11 591)	(13 588)	-	(10 599)	(11 447)
ALLOWANCE - OTHER	(50 133)	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	(281 793)	(313 527)	(224 082)	(350 128)	(525 912)	-	(410 211)	(443 028)
ALLOWANCE - TELEPHONE	(5 100)	(21 600)	(7 340)	(11 469)	(15 600)	-	(12 168)	(13 141)
OTHER BONUSES: LONG SERVICE	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
BONUSES - ANNUAL	(85 136)	(121 655)	(80 379)	(125 592)	(152 759)	-	(119 152)	(128 684)
BONUSES - PERFORMANCE	-	-	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	(114 838)	(249 665)	(72 803)	(113 755)	(206 496)	-	(161 067)	(173 952)

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### KOUKAMMA MUNICIPALITY

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CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CNCL CONTR - PENSION FUND	(184 074)	(369 211)	(45 672)	(71 363)	(357 456)	-	(278 816)	(301 121)
ACTING ALLOWANCE	-	-	-	-	(2 000)	-	(1 560)	(1 685)
INSURANCE - UIF	(29 768)	(28 564)	(9 430)	(14 734)	(19 857)	-	(15 488)	(16 728)
CASUAL LABOUR - WAGES	-	-	(2 520)	(3 938)	(8 000)	-	(6 240)	(6 739)
INSURANCE - WORKMAN'S COMPNSTN	-	-	-	-	(1 787)	-	(1 394)	(1 505)
LABOUR - ON CONTRACT	-	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	(1 263)	(533)	(576)	(900)	(768)	-	(599)	(647)
OVERTIME	(27 818)	-	(30 255)	(47 273)	-	-	-	-
SALARIES	(1 334 840)	(1 904 259)	(1 317 201)	(2 058 127)	(1 833 106)	-	(1 429 823)	(1 544 208)
UNIFORMS	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(19 857)	-	(15 488)	(16 728)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(2 122 733)</b>	<b>(3 067 530)</b>	<b>(1 797 676)</b>	<b>(2 808 869)</b>	<b>(3 157 186)</b>	-	<b>(2 462 605)</b>	<b>(2 659 613)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	-	<b>(140 606)</b>	<b>(119 345)</b>	<b>(186 477)</b>	-	-	-	-
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	(12 000)	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	(128 606)	(119 345)	(186 477)	-	-	-	-
ALLOWANCE - COUNCILLORS	-	-	-	-	-	-	-	-
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	<b>(2 716 910)</b>	-	<b>(2 716 910)</b>	-	-	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	(2 716 910)	-	(2 716 910)	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(296 907)</b>	<b>(198 000)</b>	<b>(332 970)</b>	<b>(520 266)</b>	<b>(416 213)</b>	-	<b>(520 266)</b>	<b>(561 887)</b>
PARKS: MAINTENANCE OF	-	-	-	-	-	-	-	-
BOREHOLES & EQUIPMENT	-	-	-	-	-	-	-	-
BUILDINGS	(294 542)	(30 000)	(318 578)	(497 778)	(398 223)	-	(497 778)	(537 600)
LAND & FENCES	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	-	-	-	-	-	-	-	-
CONNECTION COST	-	-	-	-	-	-	-	-
DAMS AND CANALS	-	-	-	-	-	-	-	-
EQUIPMENT	(2 366)	(20 000)	-	-	-	-	-	-
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-
FENCES AND GATES	-	-	-	-	-	-	-	-
FURNITURE	-	(43 000)	(285)	(445)	(356)	-	(445)	(481)
GROUNDS	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
MACHINERY	-	-	-	-	-	-	-	-
METERS	-	-	-	-	-	-	-	-
METERS - BULK	-	-	-	-	-	-	-	-
NETWORKS - IT	-	(80 000)	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
NETWORKS - SEWERAGE	-	-	-	-	-	-	-	-
NETWORKS - WATER	-	-	-	-	-	-	-	-
PLAYGROUNDS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-
PUBLIC TOILETS	-	-	-	-	-	-	-	-
PUMPS	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
SIDEWALKS	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
STRUCTURES	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
TRAFFIC SIGNS	-	-	-	-	-	-	-	-



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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>CORPORATE SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
TV Cancelled	-	-	-	-	-	-	-	-
VEHICLES	-	(25 000)	(14 107)	(22 042)	(17 634)	-	(22 042)	(23 806)
WATER FURROW	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-
<b>20 - INTEREST PAID</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - BANK OVERDRAFT	-	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	<b>(43 022)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BULK PURCHASES - ELECTRICITY	(43 022)	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
<b>24 - CONTRACTED SERVICES</b>	<b>(64 982)</b>	<b>(84 000)</b>	<b>(346 780)</b>	<b>(541 844)</b>	<b>(460 567)</b>	<b>-</b>	<b>(497 413)</b>	<b>(537 206)</b>
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	-	-	-	-	-	-	-	-
CONTRACTOR TMT	-	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
FLEET MANAGEMENT	(28 380)	-	-	-	-	-	-	-
I D P CONSULTANCY	-	-	-	-	-	-	-	-
SECURITY SERVICES	(36 602)	(84 000)	(346 780)	(541 844)	(460 567)	-	(497 413)	(537 206)
TRANSPORT SERVICES	-	-	-	-	-	-	-	-
VALUATION SERVICES	-	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
DONATIONS: GENERAL	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(773 216)</b>	<b>(1 820 285)</b>	<b>(1 998 506)</b>	<b>(3 122 666)</b>	<b>(1 942 273)</b>	<b>-</b>	<b>(2 097 655)</b>	<b>(2 265 467)</b>
WARD COMMITTEES	-	-	-	-	-	-	-	-
LEARNERSHIP PROGRAMMES	-	(30 000)	(35 507)	(55 480)	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-

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9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
DEBT COLLECTION COSTS	-	-	-	-	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	-	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	-	-	-	-	-	-	-
REFUSE BAGS & BINS	-	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	-	-	-	-	(51 180)	-	(55 274)	(59 696)
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
UNIFORMS	-	(75 000)	(433)	(677)	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
DAMS & CANALS	-	-	-	-	-	-	-	-
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	-	-	-	-
CREDITORS	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-
ADVERTISING FEES	(53 215)	(11 000)	(53 185)	(83 102)	(66 481)	-	(71 800)	(77 544)
AUDIT FEES	(12 239)	-	-	-	-	-	-	-
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-
BANK CHARGES	(84)	-	-	-	-	-	-	-
BOOKS, MAGAZINES & PUBLICATION	(2 413)	(6 125)	-	-	-	-	-	-
CAPITAL PURCH EXPENSED- INVENT	-	-	-	-	-	-	-	-
CHEMICALS	-	-	-	-	-	-	-	-
CHEMICALS : OTHER	-	-	-	-	-	-	-	-
CLEANING MATERIALS	(7 570)	(7 000)	(12 546)	(19 603)	(15 683)	-	(16 937)	(18 292)
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	-	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	(2 831)	-	-	-	-	-	-	-

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MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CONGRES & CONFERENCE FEES	(167)	-	-	-	-	-	-	-
CONSUMABLES	(2 130)	-	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	-	-	-	-	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	-	-	-	-	-	-
DEPARTMENTAL CHARGES	-	-	-	-	-	-	-	-
ELECTION EXPENSES	-	-	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	-	-	-	-	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-
FERTILIZER	-	-	-	-	-	-	-	-
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-
FUEL & OIL	(7 891)	(70 000)	(34 321)	(53 627)	(21 451)	-	(23 167)	(25 020)
REFUSE BINS - PURCHASES	-	-	-	-	-	-	-	-
INSURANCE - GENERAL	(138 976)	(404 109)	(189 922)	(296 753)	(237 403)	-	(256 395)	(276 906)
INSURANCE: EXCESS PAYMENT	-	-	-	-	-	-	-	-
LEGAL EXPENSES	(12 240)	(25 000)	(286 886)	(448 259)	(160 000)	-	(172 800)	(186 624)
LEVY - SETA SKILLS / TRAINING	(7 202)	(13 058)	(3 916)	(6 119)	(4 895)	-	(5 287)	(5 710)
LICENCE FEES	(69 714)	(103 000)	(60 369)	(94 327)	(75 461)	-	(81 498)	(88 018)
LOST BOOKS - LIBRARY	-	-	-	-	-	-	-	-
MATERIALS & STORES	-	-	-	-	-	-	-	-
PMU - Establishment (5% of MIG)	-	-	-	-	-	-	-	-
SECTION 78 ASSESSMENT	-	-	-	-	-	-	-	-
MEDICINES	-	(8 000)	(480)	(750)	(600)	-	(648)	(700)
HIV/AIDS PROJECTS	-	-	-	-	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	-	(11 500)	(16 019)	(25 030)	(20 024)	-	(21 626)	(23 356)
SPU PROGRAMMES	-	-	-	-	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
PEST CONTROL	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-
POSTAGE	136	(20 859)	(19 241)	(30 064)	(24 051)	-	(25 975)	(28 053)

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>CORPORATE SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PRINTING & STATIONARY	(83 996)	(161 576)	(210 817)	(329 402)	(180 000)	-	(194 400)	(209 952)
PROFESSIONAL FEES	(1 228)	(12 000)	-	-	-	-	-	-
PUBLICATIONS	(3 717)	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
REFRESHMENTS	(1 224)	(2 940)	(657)	(1 027)	(4 800)	-	(5 184)	(5 599)
FREE BASIC ELECTRICITY - TO ESKOM	-	-	-	-	-	-	-	-
RE-LOCATION COSTS: STAFF	-	-	-	-	-	-	-	-
RENTAL: BUILDINGS	-	-	-	-	-	-	-	-
RENTAL: OFFICE EQUIPMENT	(136 298)	(76 376)	(199 304)	(311 413)	(249 130)	-	(269 060)	(290 585)
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE [LEASE]	-	-	-	-	-	-	-	-
SAMPLE TESTING	-	-	-	-	-	-	-	-
DISASTER - EMERGENCY SPENDING	-	-	-	-	-	-	-	-
MSIG - SERVICE PROVIDERS	-	-	-	-	-	-	-	-
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	(205 883)	(622 742)	(779 537)	(1 218 027)	(800 000)	-	(864 000)	(933 120)
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
TRAINING	(1 000)	(80 000)	(22 012)	(34 394)	(27 515)	-	(29 716)	(32 093)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(23 336)	(80 000)	(73 354)	(114 616)	(3 600)	-	(3 888)	(4 199)
WARD VISITS	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	-	-	-	-
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(3 300 860)</b>	<b>(8 027 331)</b>	<b>(4 595 277)</b>	<b>(9 897 030)</b>	<b>(5 976 239)</b>	-	<b>(5 577 938)</b>	<b>(6 024 173)</b>
<b>40 - INTERNAL CHARGES</b>	-	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - DR	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(3 300 860)</b>	<b>(8 027 331)</b>	<b>(4 595 277)</b>	<b>(9 897 030)</b>	<b>(5 976 239)</b>	-	<b>(5 577 938)</b>	<b>(6 024 173)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>(1 020 240)</b>	<b>(1 594 574)</b>	<b>(1 157 192)</b>	<b>(3 321 305)</b>	<b>(4 275 039)</b>	-	<b>(4 420 666)</b>	<b>(4 774 125)</b>
LESS TAX	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>(1 020 240)</b>	<b>(1 594 574)</b>	<b>(1 157 192)</b>	<b>(3 321 305)</b>	<b>(4 275 039)</b>	-	<b>(4 420 666)</b>	<b>(4 774 125)</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>	-	-	-	-	-	-	-	-
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>(1 020 240)</b>	<b>(1 594 574)</b>	<b>(1 157 192)</b>	<b>(3 321 305)</b>	<b>(4 275 039)</b>	-	<b>(4 420 666)</b>	<b>(4 774 125)</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(1 020 240)</b>	<b>(1 594 574)</b>	<b>(1 157 192)</b>	<b>(3 321 305)</b>	<b>(4 275 039)</b>	-	<b>(4 420 666)</b>	<b>(4 774 125)</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(6 200)</b>	<b>(22 000)</b>	<b>(13 207)</b>	<b>(20 636)</b>	<b>(1 020 636)</b>	-	<b>(22 700)</b>	<b>(24 969)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	-	<b>(22 000)</b>	<b>(13 207)</b>	<b>(20 636)</b>	<b>(1 020 636)</b>	-	<b>(22 700)</b>	<b>(24 969)</b>
BUILDINGS	-	-	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>CORPORATE SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PROJECT MANAGEMENT	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
VEHICLES	-	-	-	-	-	-	-	-
COMPUTER EQUIPMENT	-	-	-	-	(1 000 000)	-	-	-
FIXED ASSETS	-	-	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	-	(22 000)	(13 207)	(20 636)	(20 636)	-	(22 700)	(24 969)
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	-	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	<b>(6 200)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	(6 200)	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(1 026 440)</b>	<b>(1 616 574)</b>	<b>(1 170 399)</b>	<b>(3 341 941)</b>	<b>(5 295 675)</b>		<b>(4 443 366)</b>	<b>(4 799 094)</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
CORPORATE SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	<b>(1 026 440)</b>	<b>(1 616 574)</b>	<b>(1 170 399)</b>	<b>(3 341 941)</b>	<b>(5 295 675)</b>		<b>(4 443 366)</b>	<b>(4 799 094)</b>
ADMIN & SECRETARIAL SERVICES	(378 033)	-	70 918	110 809	(8 125)		(6 375)	(6 885)
HUMAN RESOURCE MANAGEMENT	(268 358)	2 123 029	2 346 341	2 475 719	(127 686)		493 850	533 124
INFORMATION TECHNOLOGY	(189 694)	(711 528)	(2 856)	(318 160)	(1 127 309)		(895 222)	(966 840)
2OTHER	-417442.84	-3028075	-3586369	-5603701.563	-4030704.813		-4033612.785	-4356318.768
MANAGER: CORPORATE SERVICES	(420 579)	-	1 567	(6 608)	(1 850)		(2 006)	(2 175)
	(1 674 108)	(1 616 574)	(1 170 399)	(3 341 941)	(5 295 675)		(4 443 366)	(4 799 094)
	(647 668)	-	-	-	-		-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
TECHNICAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
<b>62 - SERVICE CHARGES</b>	<b>10 434 256</b>	<b>10 371 079</b>	<b>8 687 117</b>	<b>15 275 916</b>	<b>7 320 920</b>	(0)	<b>8 418 280</b>	<b>9 536 318</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
BUILDING PLAN FEES	170 611	-	90 228	140 981	149 440	-	158 407	167 911
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
CEMETERY FEES	-	-	-	-	-	-	-	-
CONNECTION FEE-NEW CONNECTIONS	24 577	35 966	6 594	10 303	10 921	(1)	11 577	12 271
CONNECTION FEE - RECONNECTIONS	-	10 000	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	2 632	-	2 481	1 249 587	1 197 479	-	1 143 647	1 429 558
ELECTRICITY TARIFF - PREPAID	708 654	3 266 690	757 226	1 183 166	1 200 000	(1)	1 500 000	1 875 000
FIRE BRIGADE FEES	-	-	-	-	-	-	-	-
INFORMATION FEES	80	22 839	-	-	-	-	-	-
LAND USE APPLICATIONS	41 767	47 670	41 130	64 266	68 122	0	72 209	76 541
PHOTOCOPIES	-	198 130	-	-	-	-	-	-
POUND FEES	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	-	-	-	-	-	-	-	-
SALES - DEPARTMENTAL	-	-	-	-	-	-	-	-
SALES - FLOWERS	-	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	4 110 998	1 271 754	3 025 448	4 512 162	2 135 622	1	1 912 218	2 065 195
TESTING OF METERS	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	-	-	-	-	-	-	-	-
WATER TARIFF	5 374 937	5 518 030	4 764 010	8 115 451	2 559 337	(1)	3 620 223	3 909 841
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	-	-	-	-	<b>130 000</b>	-	<b>137 800</b>	<b>146 068</b>
RENTAL - CHALETS	-	-	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL - HALLS	-	-	-	-	-	-	-	-
RENTAL - HOUSES	-	-	-	-	130 000	-	137 800	146 068



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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
RENTAL - OFFICES	-	-	-	-	-	-	-	-
RENTAL - OTHER	-	-	-	-	-	-	-	-
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-
RENTAL - TOILETS	-	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
	0	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: CURRENT A/C	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	-	-	-	-	-	-	-	-
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	-	-	-	-	<b>530 319</b>	-	<b>562 139</b>	<b>595 867</b>
INTEREST - OUTSTANDING DEBTORS	-	-	-	-	530 319	-	562 139	595 867
<b>74 - FINES</b>	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
FINES - OTHER	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	-	-	-	-	-	-	-	-
DRIVERS LICENCE FEES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	-	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-	-
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>7 563 556</b>	<b>1 243 290</b>	<b>1 203 071</b>	<b>1 243 290</b>	<b>74 597 730</b>	59	<b>4 168 555</b>	<b>4 098 775</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	67 701 320	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
GRANT: MSIG	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
CONDTNL GRANT - FMG GOVT	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	418 984	-	564 800	484 900
DONATIONS	-	-	-	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	-	-	(350 987)	-	-	-	-	-
GRANT-LED CACADU DM	-	-	-	-	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	7 516 087	1 243 290	1 549 595	1 243 290	6 393 426	4	3 511 755	3 521 875
GRANT - SETA: SKILLS DEVELOPMT	47 469	-	4 463	-	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	84 000	-	92 000	92 000
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	<b>-</b>	<b>6 266 000</b>	<b>-</b>	<b>6 266 000</b>	<b>8 767 696</b>	<b>0</b>	<b>10 731 200</b>	<b>9 213 100</b>
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONDTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
CONDTNL GRANT-MIN & ENERGY AFF	-	-	-	-	807 000	-	-	-
GRANT: MIG	-	6 266 000	-	6 266 000	7 960 696	0	10 731 200	9 213 100
CONDTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-
CONDTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-
CONDTNL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	-	-	-	-
<b>84 - OTHER INCOME</b>	<b>27 400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	-	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	-	-	-	-
SUNDRY INCOME	27 400	-	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>18 025 213</b>	<b>17 880 369</b>	<b>9 890 188</b>	<b>22 785 206</b>	<b>91 346 666</b>	<b>4</b>	<b>24 017 973</b>	<b>23 590 128</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						-		
<b>94 - INTERNAL RECOVERIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
ADMINISTRATION CHARGE - CR	-	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING INCOME</b>	<b>18 025 213</b>	<b>17 880 369</b>	<b>9 890 188</b>	<b>22 785 206</b>	<b>91 346 666</b>	<b>4</b>	<b>24 017 973</b>	<b>23 590 128</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(4 735 073)</b>	<b>(5 359 503)</b>	<b>(5 002 230)</b>	<b>(7 815 984)</b>	<b>(6 648 182)</b>	<b>-</b>	<b>(5 185 582)</b>	<b>(5 600 429)</b>
ALLOWANCE - DANGER	-	-	-	-	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	(3 515)	(74 880)	(37 114)	(57 991)	(76 687)	-	(59 816)	(64 601)
ALLOWANCE - OTHER	(71 954)	-	(36 592)	(57 175)	(25 348)	-	(19 771)	(21 353)
ALLOWANCE - TRANSPORT	-	-	(8 742)	(13 659)	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	(15 621)	-	(40 073)	(62 614)	(18 821)	-	(14 680)	(15 855)
ALLOWANCE - TRANSPORT	(215 683)	(357 651)	(106 737)	(166 776)	(279 486)	-	(217 999)	(235 439)
ALLOWANCE - TELEPHONE	(6 500)	(60 000)	(11 375)	(17 773)	(6 000)	-	(4 680)	(5 054)
OTHER BONUSES: LONG SERVICE	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
BONUSES - ANNUAL	(238 138)	(292 746)	(263 937)	(412 402)	(360 637)	-	(281 297)	(303 801)
BONUSES - PERFORMANCE	(23 750)	(73 500)	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	(58 342)	(307 654)	(103 069)	(161 045)	(171 725)	-	(133 946)	(144 661)

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### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
TECHNICAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
CNCL CONTR - PENSION FUND	(321 470)	(610 008)	(419 196)	(654 993)	(843 916)	-	(658 254)	(710 915)
ACTING ALLOWANCE	-	-	-	-	(2 000)	-	(1 560)	(1 685)
INSURANCE - UIF	(33 695)	(52 473)	(42 422)	(66 285)	(46 881)	-	(36 567)	(39 493)
CASUAL LABOUR - WAGES	-	-	(51 352)	(80 238)	(40 000)	-	(31 200)	(33 696)
INSURANCE - WORKMAN'S COMPNSTN	(60)	-	-	-	(4 212)	-	(3 285)	(3 548)
LABOUR - ON CONTRACT	-	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	(1 527)	(2 352)	(2 274)	(3 554)	(3 024)	-	(2 359)	(2 547)
OVERTIME	(507 315)	-	(405 435)	(633 492)	(394 787)	-	(307 934)	(332 569)
SALARIES	(3 200 022)	(3 498 239)	(3 473 911)	(5 427 987)	(4 327 777)	-	(3 375 666)	(3 645 719)
UNIFORMS	(37 480)	(30 000)	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(46 881)	-	(36 567)	(39 493)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	-	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(4 735 073)</b>	<b>(5 359 503)</b>	<b>(5 002 230)</b>	<b>(7 815 984)</b>	<b>(6 648 182)</b>	-	<b>(5 185 582)</b>	<b>(5 600 429)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	-	<b>(62 015)</b>	<b>(27 341)</b>	<b>(42 720)</b>	-	-	-	-
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	(62 015)	(27 341)	(42 720)	-	-	-	-
ALLOWANCE - COUNCILLORS	-	-	-	-	-	-	-	-
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	-	-	-	-	-	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	-	-	-	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(325 854)</b>	<b>(2 077 150)</b>	<b>(485 252)</b>	<b>(787 675)</b>	<b>(1 316 599)</b>	<b>-</b>	<b>(1 645 748)</b>	<b>(1 777 408)</b>
PARKS: MAINTENANCE OF	-	-	-	-	-	-	-	-
BOREHOLES & EQUIPMENT	(2 089)	-	-	-	-	-	-	-
BUILDINGS	(424)	(31 000)	(6 248)	(9 763)	(7 810)	-	(9 763)	(10 544)
LAND & FENCES	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	-	-	-	-	-	-	-	-
CONNECTION COST	(270)	-	-	-	-	-	-	-
DAMS AND CANALS	(5 083)	(68 000)	-	-	(8 000)	-	(10 000)	(10 800)
EQUIPMENT	822	(446 500)	(151 544)	(236 788)	(189 430)	-	(236 788)	(255 731)
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-
FENCES AND GATES	-	(20 000)	-	(4 000)	(3 200)	-	(4 000)	(4 320)
FURNITURE	(153)	-	(2 300)	(3 594)	(2 875)	-	(3 594)	(3 881)
GROUNDS	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
MACHINERY	(11 126)	-	-	-	-	-	-	-
METERS	(7 598)	(45 000)	-	(10 000)	(8 000)	-	(10 000)	(10 800)
METERS - BULK	-	-	-	-	-	-	-	-
NETWORKS - IT	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	(1 154)	(200 000)	(2 900)	(20 000)	(100 000)	-	(125 000)	(135 000)
NETWORKS - SEWERAGE	(19 717)	(300 000)	(68 586)	(107 166)	(300 000)	-	(375 000)	(405 000)
NETWORKS - WATER	(27 503)	(400 000)	(71 942)	(112 409)	(300 000)	-	(375 000)	(405 000)
PLAYGROUNDS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-
PUBLIC TOILETS	-	-	-	-	-	-	-	-
PUMPS	(125 588)	-	(14 747)	(23 042)	(18 434)	-	(23 042)	(24 886)
REFUSE SITE	-	-	-	-	-	-	-	-
SIDEWALKS	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	(40 000)	-	(50 000)	(54 000)
STREETS & STORMWATER	(23 695)	(301 650)	(19 105)	(29 852)	(150 000)	-	(187 500)	(202 500)
STRUCTURES	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	(4 000)	-	(5 000)	(5 400)
TOOLS & EQUIPMENT	(15 732)	(22 000)	(13 344)	(20 850)	(16 680)	-	(20 850)	(22 518)
TRAFFIC SIGNS	-	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
TV Cancelled	-	-	-	-	-	-	-	-
VEHICLES	(86 544)	(243 000)	(134 536)	(210 213)	(168 170)	-	(210 213)	(227 030)
WATER FURROW	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-
<b>20 - INTEREST PAID</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - BANK OVERDRAFT	-	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	<b>(1 125 619)</b>	<b>(2 384 328)</b>	<b>(1 322 723)</b>	<b>(2 266 755)</b>	<b>(926 683)</b>	<b>-</b>	<b>(1 310 615)</b>	<b>(1 621 857)</b>
BULK PURCHASES - ELECTRICITY	(1 117 143)	(2 334 328)	(1 270 236)	(2 184 744)	(837 291)	-	(1 214 072)	(1 517 590)
BULK PURCHASES - WATER	(8 476)	(50 000)	(52 487)	(82 011)	(89 392)	-	(96 543)	(104 267)
<b>24 - CONTRACTED SERVICES</b>	<b>(513 990)</b>	<b>(100 000)</b>	<b>(214 186)</b>	<b>(334 666)</b>	<b>(284 466)</b>	<b>-</b>	<b>(307 223)</b>	<b>(331 801)</b>
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	-	-	-	-	-	-	-	-
CONTRACTOR TMT	-	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	(436 268)	(100 000)	(214 186)	(334 666)	(284 466)	-	(307 223)	(331 801)
FLEET MANAGEMENT	(77 722)	-	-	-	-	-	-	-
I D P CONSULTANCY	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
TRANSPORT SERVICES	-	-	-	-	-	-	-	-
VALUATION SERVICES	-	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>(8 232)</b>	<b>(669 049)</b>	<b>(1 382)</b>	<b>(2 159)</b>	<b>(2 373 643)</b>	<b>-</b>	<b>(2 563 562)</b>	<b>(2 692 327)</b>
DONATIONS: GENERAL	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	(8 232)	(669 049)	(1 382)	(2 159)	(2 373 643)	-	(2 563 562)	(2 692 327)
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(1 713 663)</b>	<b>(2 141 483)</b>	<b>(1 940 018)</b>	<b>(3 031 279)</b>	<b>(71 487 632)</b>	<b>-</b>	<b>(4 372 806)</b>	<b>(4 997 477)</b>
WARD COMMITTEES	-	-	-	-	-	-	-	-
LEARNERSHIP PROGRAMMES	-	-	-	-	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
TECHNICAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
DEBT COLLECTION COSTS	-	-	-	-	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	-	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	-	-	-	-	-	-	-
REFUSE BAGS & BINS	-	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	-	-	-	-	(1 182 260)	-	(1 480 431)	(1 873 711)
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
UNIFORMS	-	-	-	-	(120 000)	-	(129 600)	(139 968)
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
DAMS & CANALS	-	(150 000)	(95 452)	(149 144)	(90 000)	-	(97 200)	(104 976)
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	(84 000)	-	(90 720)	(97 978)
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	(5 591)	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	(67 701 320)	-	-	-
CREDITORS	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-
ADVERTISING FEES	(16 867)	(5 000)	(13 839)	(21 624)	(3 976)	-	(4 294)	(4 638)
AUDIT FEES	(14 292)	-	-	-	-	-	-	-
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-
BANK CHARGES	(5)	-	-	-	-	-	-	-
BOOKS, MAGAZINES & PUBLICATION	-	(5 000)	(3 906)	(6 104)	(4 883)	-	(5 273)	(5 695)
CAPITAL PURCH EXPENSED- INVENT	(5 337)	-	-	-	-	-	-	-
CHEMICALS	(529 653)	(1 155 000)	(408 130)	(637 703)	(800 000)	-	(864 000)	(933 120)
CHEMICALS : OTHER	-	-	-	-	-	-	-	-
CLEANING MATERIALS	(265)	(8 500)	-	-	(5 000)	-	(5 400)	(5 832)
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	-	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
CONGRES & CONFERENCE FEES	-	-	-	-	-	-	-	-
CONSUMABLES	-	-	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	-	-	-	-	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	-	-	-	-	-	-
DEPARTMENTAL CHARGES	-	-	-	-	-	-	-	-
ELECTION EXPENSES	-	-	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	-	-	-	-	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-
FERTILIZER	-	-	-	-	-	-	-	-
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-
FUEL & OIL	(464 484)	(390 000)	(561 074)	(876 678)	(350 671)	-	(458 725)	(495 423)
REFUSE BINS - PURCHASES	-	-	-	-	-	-	-	-
INSURANCE - GENERAL	(81 673)	-	-	-	-	-	-	-
INSURANCE: EXCESS PAYMENT	(7 338)	-	(2 786)	(4 353)	(3 483)	-	(3 761)	(4 062)
LEGAL EXPENSES	(8 578)	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	(19 866)	(34 983)	(23 801)	(37 189)	(29 751)	-	(32 131)	(34 702)
LICENCE FEES	(7 200)	(36 000)	(2 400)	(3 750)	(6 784)	-	(7 326)	(7 913)
LOST BOOKS - LIBRARY	-	-	-	-	-	-	-	-
MATERIALS & STORES	(35 638)	(200 000)	(441 776)	(690 275)	(552 220)	-	(596 398)	(644 109)
PMU - Establishment (5% of MIG)	-	-	-	-	(418 984)	-	(452 503)	(488 703)
SECTION 78 ASSESSMENT	-	-	-	-	-	-	-	-
MEDICINES	-	-	-	-	-	-	-	-
HIV/AIDS PROJECTS	-	-	-	-	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	-	-	(798)	(1 247)	-	-	-	-
SPU PROGRAMMES	-	-	-	-	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
PEST CONTROL	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-
POSTAGE	(1 494)	-	-	-	-	-	-	-



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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PRINTING & STATIONARY	(1 980)	(12 000)	(335)	(523)	(419)	-	(452)	(488)
PROFESSIONAL FEES	(3 600)	(40 000)	(31 250)	(48 828)	-	-	-	-
PUBLICATIONS	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
REFRESHMENTS	-	(3 000)	(4 145)	(6 477)	-	-	-	-
FREE BASIC ELECTRICITY - TO ESKOM	-	-	(28 984)	(45 288)	-	-	-	-
RE-LOCATION COSTS: STAFF	-	-	-	-	-	-	-	-
RENTAL: BUILDINGS	-	-	-	-	-	-	-	-
RENTAL: OFFICE EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	(72 373)	(20 000)	(259 484)	(405 444)	(120 000)	-	(129 600)	(139 968)
RENTAL: VEHICLE [LEASE]	(187 611)	-	-	-	-	-	-	-
SAMPLE TESTING	-	-	-	-	-	-	-	-
DISASTER - EMERGENCY SPENDING	-	-	-	-	-	-	-	-
MSIG - SERVICE PROVIDERS	-	-	-	-	-	-	-	-
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	(126 786)	-	(1 676)	(2 619)	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
TRAINING	(1 261)	-	-	-	-	-	-	-
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(121 774)	(82 000)	(60 182)	(94 034)	(13 881)	-	(14 992)	(16 191)
WARD VISITS	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	-	-	-	-
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
TECHNICAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(8 422 431)</b>	<b>(12 793 528)</b>	<b>(8 993 132)</b>	<b>(14 281 238)</b>	<b>(83 037 204)</b>	-	<b>(15 385 537)</b>	<b>(17 021 299)</b>
<b>40 - INTERNAL CHARGES</b>	<b>(2 039 478)</b>	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - DR	(2 039 478)	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(10 461 909)</b>	<b>(12 793 528)</b>	<b>(8 993 132)</b>	<b>(14 281 238)</b>	<b>(83 037 204)</b>	-	<b>(15 385 537)</b>	<b>(17 021 299)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>7 563 303</b>	<b>5 086 841</b>	<b>897 056</b>	<b>8 503 968</b>	<b>8 309 461</b>	1	<b>8 632 436</b>	<b>6 568 829</b>
LESS TAX	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>7 563 303</b>	<b>5 086 841</b>	<b>897 056</b>	<b>8 503 968</b>	<b>8 309 461</b>	1	<b>8 632 436</b>	<b>6 568 829</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>	-	-	-	-	-	-	-	-
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>7 563 303</b>	<b>5 086 841</b>	<b>897 056</b>	<b>8 503 968</b>	<b>8 309 461</b>	1	<b>8 632 436</b>	<b>6 568 829</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>7 563 303</b>	<b>5 086 841</b>	<b>897 056</b>	<b>8 503 968</b>	<b>8 309 461</b>	1	<b>8 632 436</b>	<b>6 568 829</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(7 493)</b>	<b>(4 727 950)</b>	<b>(89 366)</b>	<b>(139 634)</b>	<b>(8 817 696)</b>	-	<b>(10 786 200)</b>	<b>(9 273 600)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	<b>(7 493)</b>	<b>(4 727 950)</b>	<b>(89 366)</b>	<b>(139 634)</b>	<b>(8 817 696)</b>	-	<b>(10 786 200)</b>	<b>(9 273 600)</b>
BUILDINGS	-	-	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	(3 652 700)	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	(7 960 696)	-	(10 731 200)	(9 213 100)

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>TECHNICAL MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PROJECT MANAGEMENT	-	(313 300)	(59 509)	(92 983)	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	(807 000)	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
VEHICLES	-	(20 000)	-	-	-	-	-	-
COMPUTER EQUIPMENT	-	-	-	-	-	-	-	-
FIXED ASSETS	-	(57 000)	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	(7 493)	(684 950)	(29 857)	(46 652)	(50 000)	-	(55 000)	(60 500)
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	-	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	-	-	-	-	-	-	-	-
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	-	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	-	-	-	-	-	-	-	-
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>7 555 811</b>	<b>358 891</b>	<b>807 690</b>	<b>8 364 333</b>	<b>(508 235)</b>		<b>(2 153 764)</b>	<b>(2 704 771)</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-

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**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
TECHNICAL MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	$[(4-2)/2]*100$	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	<b>7 555 811</b>	<b>358 891</b>	<b>807 690</b>	<b>8 364 333</b>	<b>(508 235)</b>		<b>(2 153 764)</b>	<b>(2 704 771)</b>
HOUSING SERVICE	(166 980)	(1 404)	(27 498)	(148 621)	89 458		149 388	158 564
SEWERAGE & SANITATION SERVICE	4 464 114	(1 080 211)	2 301 710	6 268 151	1 007 387		(174 455)	(406 268)
WATER DISRTIBUTION SERVICE	4216801.28	5360094.861	3147312	8950617.586	147749.0528		-645638.0201	-706608.3227
WATER SERVICE AUTHORITY	(353 309)	(1 795 636)	(2 801 218)	(4 383 877)	(417 660)		(451 073)	(487 159)
ROADS	(663 222)	(630 365)	(678 519)	(2 128 569)	(2 625 568)		(2 252 215)	(2 439 752)
MANAGER: TECHNICAL SERVICES	(459 356)	-	(370 745)	(30 872)	(4 500)		107 437	(9 052)
ELECTRICITY SERVICE	433 899	(1 762 227)	(880 884)	(346 140)	1 272 699		1 034 558	1 105 626
TOWN PLANNING	187 603	268 639	117 532	183 644	217 562		230 615	244 452
BUILDING INSPECTORATE	(103 740)	-	-	-	(195 362)		(152 382)	(164 573)
TOTAL	7 555 810	358 891	807 690	8 364 333	(508 235)	-	(2 153 764)	(2 704 771)
	(1)	-	-	-	(0)		-	(0)

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
COMMUNITY SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>REVENUE</b>								
<b>56 - PROPERTY RATES</b>	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
<b>62 - SERVICE CHARGES</b>	<b>2 092 286</b>	<b>1 170 751</b>	<b>1 426 668</b>	<b>2 396 162</b>	<b>1 062 211</b>	(0)	<b>1 047 063</b>	<b>1 129 820</b>
LOST LIBRARY BOOKS / ITEMS	229	-	267	417	442	-	469	497
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-
BUILDING PLAN FEES	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
CEMETERY FEES	38 695	46 317	28 137	43 964	46 602	0	49 398	52 362
CONNECTION FEE-NEW CONNECTIONS	-	-	-	-	-	-	-	-
CONNECTION FEE - RECONNECTIONS	-	-	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - PREPAID	-	-	-	-	-	-	-	-
FIRE BRIGADE FEES	110	-	-	-	-	-	-	-
INFORMATION FEES	-	-	-	-	-	-	-	-
LAND USE APPLICATIONS	-	-	-	-	-	-	-	-
PHOTOCOPIES	-	-	-	-	500	-	530	562
POUND FEES	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	2 053 252	1 124 434	1 398 264	2 351 781	1 014 667	(0)	996 666	1 076 399
SALES - DEPARTMENTAL	-	-	-	-	-	-	-	-
SALES - FLOWERS	-	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	-	-	-	-	-	-	-	-
TESTING OF METERS	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	-	-	-	-	-	-	-	-
WATER TARIFF	-	-	-	-	-	-	-	-
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	<b>45 128</b>	<b>157 433</b>	<b>29 029</b>	<b>45 358</b>	<b>48 079</b>	(1)	<b>50 964</b>	<b>54 022</b>
RENTAL - CHALETS	-	106 003	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL - HALLS	43 898	51 430	28 271	44 173	46 824	(0)	49 633	52 611
RENTAL - HOUSES	-	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
RENTAL - OFFICES	-	-	-	-	-	-	-	-
RENTAL - OTHER	-	-	-	-	-	-	-	-
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-
RENTAL - TOILETS	1 230	-	758	1 184	1 255	-	1 331	1 411
0	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: CURRENT A/C	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	-	-	-	-	-	-	-	-
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	-	-	-	-	<b>91 320</b>	-	<b>96 799</b>	<b>102 607</b>
INTEREST - OUTSTANDING DEBTORS	-	-	-	-	91 320	-	96 799	102 607
<b>74 - FINES</b>	<b>3 042 421</b>	<b>3 148 897</b>	<b>(847 974)</b>	<b>1 300 016</b>	<b>1 378 017</b>	(1)	<b>1 543 378</b>	<b>1 728 582</b>
FINES	3 042 421	3 148 897	(847 974)	1 300 016	1 378 017	(1)	1 543 378	1 728 582
FINES - OTHER	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	<b>3 404 567</b>	<b>4 186 158</b>	<b>1 346 360</b>	<b>1 391 781</b>	<b>1 580 847</b>	(1)	<b>1 709 698</b>	<b>1 812 280</b>
DRIVERS LICENCE FEES	298 205	241 630	(567 672)	50 000	100 000	(1)	106 000	112 360
LICENCE FEES	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	3 042 629	3 875 064	1 887 292	1 300 000	1 378 000	(1)	1 460 680	1 548 321
PERMITS	2 735	-	1 719	2 686	2 847	-	3 018	3 199
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	60 999	69 464	25 021	39 095	100 000	0	140 000	148 400
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>2 282 389</b>	<b>5 501 440</b>	<b>2 737 950</b>	<b>5 501 440</b>	<b>4 521 379</b>	(0)	<b>5 603 420</b>	<b>5 694 041</b>
EQUITABLE SHARE: BALANCE	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-

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<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
GRANT: MSIG	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
CONDTNL GRANT - FMG GOVT	-	-	-	-	-	-	-	-
GRANT: MIG	-	2 456 650	-	2 456 650	-	-	-	-
DONATIONS	-	-	-	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	581 089	461 927	155 087	461 927	67 284	(1)	74 020	79 941
GRANT-LED CACADU DM	-	-	-	-	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	1 604 171	2 582 863	2 582 863	2 582 863	4 454 095	1	5 529 400	5 614 100
GRANT - SETA: SKILLS DEVELOPMT	97 129	-	-	-	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-
CONDTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-
CONDTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-
CONDTNL GRANT-MIN & ENERGY AFF	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-
CONDTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-
CONDTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-
CONDTNL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	-	-	-	-
<b>84 - OTHER INCOME</b>	<b>-</b>	<b>36 589</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	-	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	-	-	-	-
SUNDRY INCOME	-	36 589	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>10 866 792</b>	<b>14 201 268</b>	<b>4 692 033</b>	<b>10 634 757</b>	<b>8 681 854</b>	<b>(0)</b>	<b>10 051 321</b>	<b>10 521 351</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)						-		
<b>94 - INTERNAL RECOVERIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
ADMINISTRATION CHARGE - CR	-	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING INCOME</b>	<b>10 866 792</b>	<b>14 201 268</b>	<b>4 692 033</b>	<b>10 634 757</b>	<b>8 681 854</b>	<b>(0)</b>	<b>10 051 321</b>	<b>10 521 351</b>
<b>EXPENDITURE</b>								
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(4 658 725)</b>	<b>(6 995 256)</b>	<b>(2 863 067)</b>	<b>(4 473 542)</b>	<b>(5 539 537)</b>	<b>-</b>	<b>(4 320 839)</b>	<b>(4 666 506)</b>
ALLOWANCE - DANGER	(54)	-	(5 432)	(8 488)	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	(16 528)	(50 042)	(17 314)	(27 053)	(20 272)	-	(15 812)	(17 077)
ALLOWANCE - OTHER	(30 345)	-	(36 399)	(56 873)	(12 648)	-	(9 865)	(10 655)
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	(32 188)	-	(34 103)	(53 286)	(66 755)	-	(52 069)	(56 234)
ALLOWANCE - TRANSPORT	(524 124)	(726 833)	(303 990)	(474 984)	(642 056)	-	(500 804)	(540 868)
ALLOWANCE - TELEPHONE	(20 000)	(36 000)	(11 531)	(18 017)	(18 000)	-	(14 040)	(15 163)
OTHER BONUSES: LONG SERVICE	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
BONUSES - ANNUAL	(248 497)	(395 253)	(182 452)	(285 081)	(276 498)	-	(215 668)	(232 922)
BONUSES - PERFORMANCE	(25 198)	(73 500)	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	(88 162)	(268 491)	(63 014)	(98 459)	(132 341)	-	(103 226)	(111 484)



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<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
CNCL CONTR - PENSION FUND	(317 541)	(785 556)	(122 183)	(190 911)	(647 019)	-	(504 675)	(545 049)
ACTING ALLOWANCE	-	-	-	-	(3 000)	-	(2 340)	(2 527)
INSURANCE - UIF	(29 363)	(67 760)	(16 806)	(26 259)	(35 942)	-	(28 035)	(30 278)
CASUAL LABOUR - WAGES	-	-	(9 146)	(14 291)	(32 000)	-	(24 960)	(26 957)
INSURANCE - WORKMAN'S COMPNSTN	-	-	-	-	(3 230)	-	(2 519)	(2 721)
LABOUR - ON CONTRACT	(22 825)	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	(1 317)	(2 441)	(582)	(909)	(2 304)	-	(1 797)	(1 941)
OVERTIME	(327 725)	-	(259 580)	(405 594)	(293 507)	-	(228 935)	(247 250)
SALARIES	(2 954 220)	(4 517 380)	(1 792 160)	(2 800 250)	(3 318 023)	-	(2 588 058)	(2 795 103)
UNIFORMS	(20 638)	(72 000)	(8 375)	(13 086)	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	(35 942)	-	(28 035)	(30 278)
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(4 658 725)</b>	<b>(6 995 256)</b>	<b>(2 863 067)</b>	<b>(4 473 542)</b>	<b>(5 539 537)</b>	<b>-</b>	<b>(4 320 839)</b>	<b>(4 666 506)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-
ALLOWANCE - COUNCILLORS	-	-	-	-	-	-	-	-
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	-	-	-	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-

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COMMUNITY SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(181 604)</b>	<b>(612 753)</b>	<b>(334 048)</b>	<b>(559 544)</b>	<b>(463 635)</b>	-	<b>(579 544)</b>	<b>(625 907)</b>
PARKS: MAINTENANCE OF	-	-	-	-	-	-	-	-
BOREHOLES & EQUIPMENT	-	-	-	-	-	-	-	-
BUILDINGS	(22 399)	(36 000)	(34 422)	(53 784)	(43 028)	-	(53 784)	(58 087)
LAND & FENCES	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	(1 829)	-	-	-	-	-	-	-
CONNECTION COST	-	-	-	-	-	-	-	-
DAMS AND CANALS	-	-	-	-	-	-	-	-
EQUIPMENT	(1 907)	(103 753)	(1 415)	(2 211)	(1 769)	-	(2 211)	(2 388)
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-
FENCES AND GATES	-	(70 000)	-	(16 000)	(12 800)	-	(16 000)	(17 280)
FURNITURE	-	-	-	-	-	-	-	-
GROUNDS	-	(233 000)	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
MACHINERY	(6 468)	(50 000)	-	(15 000)	(12 000)	-	(15 000)	(16 200)
METERS	-	-	-	-	-	-	-	-
METERS - BULK	-	-	-	-	-	-	-	-
NETWORKS - IT	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
NETWORKS - SEWERAGE	-	-	-	-	-	-	-	-
NETWORKS - WATER	-	-	-	-	-	-	-	-
PLAYGROUNDS	-	-	-	-	(8 000)	-	(10 000)	(10 800)
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-
PUBLIC TOILETS	(59)	-	-	-	(8 000)	-	(10 000)	(10 800)
PUMPS	-	-	-	-	-	-	-	-
REFUSE SITE	(80 145)	-	1 020	(5 000)	(4 000)	-	(5 000)	(5 400)
SIDEWALKS	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
STRUCTURES	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	(4 100)	-	(588)	(919)	(735)	-	(919)	(992)
TRAFFIC SIGNS	-	(120 000)	(15 800)	(24 688)	(19 750)	-	(24 688)	(26 663)

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

### KOUKAMMA MUNICIPALITY

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
COMMUNITY SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
TV Cancelled	-	-	-	-	-	-	-	-
VEHICLES	(64 696)	-	(282 843)	(441 942)	(353 554)	-	(441 942)	(477 298)
WATER FURROW	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-
<b>20 - INTEREST PAID</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
INTEREST - BANK OVERDRAFT	-	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	<b>(32 504)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BULK PURCHASES - ELECTRICITY	(30 991)	-	-	-	-	-	-	-
BULK PURCHASES - WATER	(1 512)	-	-	-	-	-	-	-
<b>24 - CONTRACTED SERVICES</b>	<b>(2 879 475)</b>	<b>(725 000)</b>	<b>(942 125)</b>	<b>(1 472 070)</b>	<b>(1 251 260)</b>	<b>-</b>	<b>(1 351 361)</b>	<b>(1 459 469)</b>
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	-	-	-	-	-	-	-	-
CONTRACTOR TMT	(896 909)	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	(859 243)	(725 000)	(942 125)	(1 472 070)	(1 251 260)	-	(1 351 361)	(1 459 469)
FLEET MANAGEMENT	-	-	-	-	-	-	-	-
I D P CONSULTANCY	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
TRANSPORT SERVICES	(1 123 323)	-	-	-	-	-	-	-
VALUATION SERVICES	-	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(531 613)</b>	<b>-</b>	<b>(574 120)</b>	<b>(574 466)</b>
DONATIONS: GENERAL	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	-	-	-	-	(527 613)	-	(569 800)	(569 800)
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	(4 000)	-	(4 320)	(4 666)
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(899 430)</b>	<b>(1 049 814)</b>	<b>(761 095)</b>	<b>(1 189 211)</b>	<b>(1 041 970)</b>	<b>-</b>	<b>(1 138 591)</b>	<b>(1 247 584)</b>
WARD COMMITTEES	-	-	-	-	-	-	-	-
LEARNERSHIP PROGRAMMES	-	-	-	-	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
DEBT COLLECTION COSTS	-	-	-	-	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	-	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	(289 548)	(7 022)	(10 972)	-	-	-	-
REFUSE BAGS & BINS	-	-	-	-	(199 680)	-	(215 654)	(232 907)
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	-	-	-	-	(76 097)	-	(95 448)	(120 990)
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
UNIFORMS	-	-	-	-	(80 000)	-	(86 400)	(93 312)
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
DAMS & CANALS	-	-	-	-	-	-	-	-
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	-	-	-	-
CREDITORS	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-
ADVERTISING FEES	(4 144)	(4 400)	(14 214)	(22 209)	(17 768)	-	(19 189)	(20 724)
AUDIT FEES	(17 901)	-	-	-	-	-	-	-
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-
BANK CHARGES	(6 074)	-	-	-	-	-	-	-
BOOKS, MAGAZINES & PUBLICATION	(7 165)	-	(3 646)	(5 697)	(4 558)	-	(4 922)	(5 316)
CAPITAL PURCH EXPENSED- INVENT	(676)	-	-	-	-	-	-	-
CHEMICALS	-	(40 000)	-	-	-	-	-	-
CHEMICALS : OTHER	-	-	-	-	-	-	-	-
CLEANING MATERIALS	(2 403)	(35 000)	(8 938)	(13 966)	(11 173)	-	(12 066)	(13 032)
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	(380)	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	(1 169)	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
CONGRES & CONFERENCE FEES	-	-	-	-	-	-	-	-
CONSUMABLES	(4 946)	(23 100)	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	-	-	-	-	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	-	-	-	-	-	-
DEPARTMENTAL CHARGES	(1 235)	-	-	-	-	-	-	-
ELECTION EXPENSES	-	-	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	-	-	-	-	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-
FERTILIZER	-	-	-	-	(2 400)	-	(2 592)	(2 799)
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-
FUEL & OIL	(438 616)	(360 000)	(347 369)	(542 764)	(217 099)	-	(234 467)	(253 225)
REFUSE BINS - PURCHASES	-	(70 000)	(61 249)	(95 702)	-	-	-	-
INSURANCE - GENERAL	(59 632)	-	-	-	-	-	-	-
INSURANCE: EXCESS PAYMENT	(4 776)	(60 000)	(9 598)	(14 997)	(11 998)	-	(12 957)	(13 994)
LEGAL EXPENSES	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	(21 218)	(36 566)	(5 273)	(8 239)	(6 591)	-	(7 119)	(7 688)
LICENCE FEES	(14 630)	-	(10 622)	(16 597)	(13 278)	-	(14 340)	(15 487)
LOST BOOKS - LIBRARY	-	-	-	-	(1 000)	-	(1 080)	(1 166)
MATERIALS & STORES	(69 429)	-	(89 251)	(139 455)	(111 564)	-	(120 489)	(130 128)
PMU - Establishment (5% of MIG)	-	-	-	-	-	-	-	-
SECTION 78 ASSESSMENT	-	(40 000)	-	-	-	-	-	-
MEDICINES	-	-	-	-	-	-	-	-
HIV/AIDS PROJECTS	-	-	-	-	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	-	-	-	-	-	-	-	-
SPU PROGRAMMES	-	-	-	-	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-
PEST CONTROL	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-
POSTAGE	(5 588)	-	-	-	-	-	-	-

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<b>KOUKAMMA MUNICIPALITY</b>								
<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PRINTING & STATIONARY	(19 431)	-	(734)	(1 147)	(918)	-	(991)	(1 070)
PROFESSIONAL FEES	(497)	(50 000)	-	-	-	-	-	-
PUBLICATIONS	-	-	(1 300)	(2 031)	(1 625)	-	(1 755)	(1 895)
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-
REFRESHMENTS	(3 998)	(2 000)	(4 311)	(6 736)	-	-	-	-
FREE BASIC ELECTRICITY - TO Eskom	-	-	-	-	-	-	-	-
RE-LOCATION COSTS: STAFF	-	-	-	-	-	-	-	-
RENTAL: BUILDINGS	27 426	-	-	-	-	-	-	-
RENTAL: OFFICE EQUIPMENT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-
RENTAL: VEHICLE [LEASE]	-	-	-	-	-	-	-	-
SAMPLE TESTING	(6 979)	-	(4 694)	(7 334)	(5 868)	-	(6 337)	(6 844)
DISASTER - EMERGENCY SPENDING	-	-	-	-	(240 000)	-	(259 200)	(279 936)
MSIG - SERVICE PROVIDERS	-	-	-	-	-	-	-	-
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	(114 977)	-	(675)	(1 055)	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-
TRAINING	658	(25 000)	(27 725)	(43 320)	(34 656)	-	(37 429)	(40 423)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(121 652)	(14 200)	(164 474)	(256 991)	(5 700)	-	(6 156)	(6 648)
WARD VISITS	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	-	-	-	-
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-
<b>30 - LOSS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE								
<b>KOUKAMMA MUNICIPALITY</b>								
MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
COMMUNITY SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(8 651 736)</b>	<b>(9 382 823)</b>	<b>(4 900 335)</b>	<b>(7 694 367)</b>	<b>(8 828 015)</b>	-	<b>(7 964 454)</b>	<b>(8 573 932)</b>
<b>40 - INTERNAL CHARGES</b>	<b>(471 128)</b>	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - DR	(471 128)	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(9 122 864)</b>	<b>(9 382 823)</b>	<b>(4 900 335)</b>	<b>(7 694 367)</b>	<b>(8 828 015)</b>	-	<b>(7 964 454)</b>	<b>(8 573 932)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>1 743 928</b>	<b>4 818 445</b>	<b>(208 302)</b>	<b>2 940 389</b>	<b>(146 161)</b>	-	<b>2 086 867</b>	<b>1 947 419</b>
LESS TAX	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>1 743 928</b>	<b>4 818 445</b>	<b>(208 302)</b>	<b>2 940 389</b>	<b>(146 161)</b>	-	<b>2 086 867</b>	<b>1 947 419</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>	-	-	-	-	-	-	-	-
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>1 743 928</b>	<b>4 818 445</b>	<b>(208 302)</b>	<b>2 940 389</b>	<b>(146 161)</b>	-	<b>2 086 867</b>	<b>1 947 419</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)(FUNDED)	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>1 743 928</b>	<b>4 818 445</b>	<b>(208 302)</b>	<b>2 940 389</b>	<b>(146 161)</b>	-	<b>2 086 867</b>	<b>1 947 419</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	-	<b>(2 753 000)</b>	<b>(26 144)</b>	<b>(90 850)</b>	<b>(90 850)</b>	-	<b>(99 935)</b>	<b>(109 929)</b>
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	-	<b>(2 753 000)</b>	<b>(26 144)</b>	<b>(90 850)</b>	<b>(90 850)</b>	-	<b>(99 935)</b>	<b>(109 929)</b>
BUILDINGS	-	(245 000)	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	(2 300 000)	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

<b>MANAGERIAL AREA</b>	<b>AUDITED ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>Actuals</b>	<b>REVISED ESTIMATE</b>	<b>PROJECTED FORECAST</b>	<b>% VARIANCE</b>	<b>PROJECTED FORECAST</b>	<b>PROJECTED FORECAST</b>
<b>COMMUNITY SERVICES MANAGER</b>	<b>PREVIOUS YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>CURRENT YEAR</b>	<b>Year 1</b>	<b>YEAR 1 to YEAR 0</b>	<b>Year 2</b>	<b>Year 3</b>
<b>MANAGERIAL RESPONSIBILITIES</b>	<b>2007/8</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2008/9</b>	<b>2009/10</b>	<b>[(4-2)/2]*100</b>	<b>2010/11</b>	<b>2011/12</b>
<b>9</b>	<b>-1-</b>	<b>-2-</b>	<b>-3-</b>	<b>-4-</b>	<b>-5-</b>	<b>-6-</b>	<b>-7-</b>	<b>-8-</b>
PROJECT MANAGEMENT	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-
VEHICLES	-	-	-	-	-	-	-	-
COMPUTER EQUIPMENT	-	-	-	-	-	-	-	-
FIXED ASSETS	-	-	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	-	(163 000)	(26 144)	(90 850)	(90 850)	-	(99 935)	(109 929)
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	(45 000)	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	-	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>1 743 928</b>	<b>2 065 445</b>	<b>(234 446)</b>	<b>2 849 539</b>	<b>(237 011)</b>		<b>1 986 932</b>	<b>1 837 490</b>
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-



NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE AND ALL EXPENDITURE (or outflow) AS NEGATIVE

**KOUKAMMA MUNICIPALITY**

MANAGERIAL AREA	AUDITED ACTUAL	ORIGINAL BUDGET	Actuals	REVISED ESTIMATE	PROJECTED FORECAST	% VARIANCE	PROJECTED FORECAST	PROJECTED FORECAST
COMMUNITY SERVICES MANAGER	PREVIOUS YEAR	CURRENT YEAR	CURRENT YEAR	CURRENT YEAR	Year 1	YEAR 1 to YEAR 0	Year 2	Year 3
MANAGERIAL RESPONSIBILITIES	2007/8	2008/9	2008/9	2008/9	2009/10	[(4-2)/2]*100	2010/11	2011/12
9	-1-	-2-	-3-	-4-	-5-	-6-	-7-	-8-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	<b>1 743 928</b>	<b>2 065 445</b>	<b>(234 446)</b>	<b>2 849 539</b>	<b>(237 011)</b>		<b>1 986 932</b>	<b>1 837 490</b>
ENVIRONMENTAL HEALTH SERVICES	56 779	-872	-94 083	314 922	-130 788		-88 238	-95 297
MANAGER: COMMUNITY SERVICES	-593 792	-1 618 885	-205 714	-321 428	209 664		1 452 718	1 568 936
LIBRARY SERVICES	-68 191	-27 710	389 654	325 804	-49 106		16 049	17 289
COMMUNITY HALLS	-133 315	-303 138	107 352	56 459	-135 777		-147 409	-179 260
CEMETARIES	-7 809	46 317	27 137	42 402	41 274		43 644	46 147
FIRE AND RESCUE SERVICES	-554 516	-441 402	-675 480	-1 055 438	-75 774		65 485	70 712
DISASTER MANAGEMENT	12 838	-210 000	-1 000	-1 563	19 200		133 700	144 364
PARKS & OPEN SPACES	-34 540	-93 000	-27 449	-42 889	-73 225		-81 260	-88 659
REFUSE REM & WASTE MANAGEMENT	619 973	-179 111	1 163 897	3 296 088	-380 713		-494 078	-847 567
VEHICLE LICENCING & TEST NATIS	1 924 382	3 260 972	1 382 000	1 205 145	706 173		1 018 949	1 066 332
TRAFFIC SERVICES	522 120	1 632 274	-2 300 760	-969 963	-367 939		67 370	134 494
	1 743 928	2 065 445	(234 446)	2 849 539	(237 011)		1 986 932	1 837 490
	(0)	-	-	-	0		(0)	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
<b>REVENUE</b>												
<b>56 - PROPERTY RATES</b>	-	-	-	-	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-	-	-	-	-
<b>62 - SERVICE CHARGES</b>	<b>1 062 211.49</b>	-	-	942.22	46 601.91	-	-	-	-	-	1 014 667.36	-
LOST LIBRARY BOOKS / ITEMS	442.22	-	-	442.22	-	-	-	-	-	-	-	-
ASSESSMENT RATES- GENERAL	-	-	-	-	-	-	-	-	-	-	-	-
BUILDING PLAN FEES	-	-	-	-	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-	-	-	-	-
CEMETERY FEES	46 601.91	-	-	-	46 601.91	-	-	-	-	-	-	-
CONNECTION FEE-NEW CONNECTIONS	-	-	-	-	-	-	-	-	-	-	-	-
CONNECTION FEE - RECONNECTIONS	-	-	-	-	-	-	-	-	-	-	-	-
COPIES OF PLANS	-	-	-	-	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - TRADE	-	-	-	-	-	-	-	-	-	-	-	-
ELECTRICITY TARIFF - PREPAID	-	-	-	-	-	-	-	-	-	-	-	-
FIRE BRIGADE FEES	-	-	-	-	-	-	-	-	-	-	-	-
INFORMATION FEES	-	-	-	-	-	-	-	-	-	-	-	-
LAND USE APPLICATIONS	-	-	-	-	-	-	-	-	-	-	-	-
PHOTOCOPIES	500.00	-	-	500.00	-	-	-	-	-	-	-	-
POUND FEES	-	-	-	-	-	-	-	-	-	-	-	-
REFUSE REMOVAL FEES	1 014 667.36	-	-	-	-	-	-	-	-	-	1 014 667.36	-
SALES - DEPARTMENTAL	-	-	-	-	-	-	-	-	-	-	-	-
SALES - FLOWERS	-	-	-	-	-	-	-	-	-	-	-	-
SEWERAGE / SANITATION FEES	-	-	-	-	-	-	-	-	-	-	-	-
TESTING OF METERS	-	-	-	-	-	-	-	-	-	-	-	-
VALUATION CERTIFICATES	-	-	-	-	-	-	-	-	-	-	-	-
WATER TARIFF	-	-	-	-	-	-	-	-	-	-	-	-
<b>66 - RENT OF FACILITIES &amp; EQUIPMENT</b>	<b>48 079.28</b>	-	-	-	-	46 823.84	-	-	-	-	1 255.44	-
RENTAL - CHALETS	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - COMMONAGE	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - HALLS	46 823.84	-	-	-	-	46 823.84	-	-	-	-	-	-
RENTAL - HOUSES	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - OFFICES	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - OTHER	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - SPORTSFIELDS	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL - TOILETS	1 255.44	-	-	-	-	-	-	-	-	-	1 255.44	-
R	-	-	-	-	-	-	-	-	-	-	-	-
R	-	-	-	-	-	-	-	-	-	-	-	-
R	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-	-	-	-	-
<b>68 - INTEREST EARNED - EXTNL INVEST</b>	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: CURRENT A/C	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: MONET MKT	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST - INVESTMT: SHORT TERM	-	-	-	-	-	-	-	-	-	-	-	-
<b>70 - INTEREST EARNED - O/S DEBTORS</b>	<b>91 320.06</b>	-	-	-	-	-	-	-	-	-	91 320.06	-
INTEREST - OUTSTANDING DEBTORS	91 320.06	-	-	-	-	-	-	-	-	-	91 320.06	-
<b>74 - FINES</b>	<b>1 378 016.56</b>	-	-	16.56	-	-	1 378 000.00	-	-	-	-	-
FINES	1 378 016.56	-	-	16.56	-	-	1 378 000.00	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
FINES - OTHER	-	-	-	-	-	-	-	-	-	-	-	-
<b>76 - LICENSES &amp; PERMITS</b>	<b>1 580 847.09</b>	-	-	-	-	2 847.09	-	-	-	-	-	1 578 000.00
DRIVERS LICENCE FEES	100 000.00	-	-	-	-	-	-	-	-	-	-	100 000.00
LICENCE FEES	-	-	-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLE LICENCES	1 378 000.00	-	-	-	-	-	-	-	-	-	-	1 378 000.00
PERMITS	2 847.09	-	-	-	-	2 847.09	-	-	-	-	-	-
PUBLIC DRIVING PERMIT	-	-	-	-	-	-	-	-	-	-	-	-
ROADWORTHY CERTIFICATES	100 000.00	-	-	-	-	-	-	-	-	-	-	100 000.00
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>80 - GRANTS &amp; SUBS REC - OPERATING</b>	<b>4 521 379.36</b>	67 284.00	1 000 000.00	187 767.00	-	-	-	818 415.00	259 200.00	-	2 188 713.36	-
EQUITABLE SHARE- BALANCE	-	-	-	-	-	-	-	-	-	-	-	-
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-	-	-	-	-
GRANT: MSIG	-	-	-	-	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	-	-	-	-	-	-	-	-	-	-	-	-
GRANT: DEPT. OF LOCAL GOVT. & HOUSING	-	-	-	-	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT - FMG GOVT	-	-	-	-	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - DBSA CAPACITY BUILDING	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - DISTRICT MUN CACADU	67 284.00	67 284.00	-	-	-	-	-	-	-	-	-	-
GRANT-LED CACADU DM	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - DEAT GOVT	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - EQUITABLE SHARE	4 454 095.36	-	1 000 000.00	187 767.00	-	-	-	818 415.00	259 200.00	-	2 188 713.36	-
GRANT - SETA: SKILLS DEVELOPMT	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - FMG	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - MSIG	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>82 - GRANTS &amp; SUBS REC - CAPITAL</b>												
GRANT: MIG - FLOOD DAMAGE	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - MIG	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - PROVINCE	-	-	-	-	-	-	-	-	-	-	-	-
CARRY OVER - CDM	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT - DISTRICT MUN CACADU	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-PROVINCE PUBLIC WORKS	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-MIN & ENERGY AFF	-	-	-	-	-	-	-	-	-	-	-	-
GRANT: MIG	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-NHB HOUSING DEV	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-SPORT & DEVELMT	-	-	-	-	-	-	-	-	-	-	-	-
CONDNTNL GRANT-DEPT WATER AFF	-	-	-	-	-	-	-	-	-	-	-	-
FMG - CAPITAL Expenditure	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>84 - OTHER INCOME</b>												
LOST LIBRARY BOOKS / ITEMS	-	-	-	-	-	-	-	-	-	-	-	-
COMMISSION SALARY - DEDUCTIONS	-	-	-	-	-	-	-	-	-	-	-	-
V A T - RECOVERY	-	-	-	-	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
SUNDRY INCOME	-	-	-	-	-	-	-	-	-	-	-	-
SURPLUS CASH	-	-	-	-	-	-	-	-	-	-	-	-
TELEPHONES RECOVERY	-	-	-	-	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-	-	-	-	-
<b>88 - GAINS ON DISPOSAL OF PPE</b>	-	-	-	-	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET SURPLUS	-	-	-	-	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING INCOME</b>	<b>8 681 853.84</b>	<b>67 284.00</b>	<b>1 000 000.00</b>	<b>188 725.78</b>	<b>46 601.91</b>	<b>49 670.94</b>	<b>1 378 000.00</b>	<b>818 415.00</b>	<b>259 200.00</b>	-	<b>3 295 956.22</b>	<b>1 578 000.00</b>
INTERNAL TRANSFERS – (the items below must net out with the corresponding items under expenditure)	-	-	-	-	-	-	-	-	-	-	-	-
<b>94 - INTERNAL RECOVERIES</b>	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATION CHARGE - CR	-	-	-	-	-	-	-	-	-	-	-	-
<b>DIVIDENDS RECEIVED - INTERNAL (from Municipal Entities)</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING INCOME</b>	<b>8 681 853.84</b>	<b>67 284.00</b>	<b>1 000 000.00</b>	<b>188 725.78</b>	<b>46 601.91</b>	<b>49 670.94</b>	<b>1 378 000.00</b>	<b>818 415.00</b>	<b>259 200.00</b>	-	<b>3 295 956.22</b>	<b>1 578 000.00</b>
<b>EXPENDITURE</b>												
<b>2 - EMPLOYEE RELATED COSTS</b>	<b>(5 539 537.00)</b>	<b>(175 991.00)</b>	<b>(758 805.00)</b>	<b>(230 306.00)</b>	-	<b>(62 046.00)</b>	<b>(1 463 500.00)</b>	<b>(538 894.00)</b>	-	-	<b>(1 463 853.00)</b>	<b>(846 142.00)</b>
ALLOWANCE - DANGER	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - HOUSING SUBSIDY	<b>(20 272.00)</b>	-	-	-	-	-	<b>(6 648.00)</b>	<b>(7 488.00)</b>	-	-	-	<b>(6 136.00)</b>
ALLOWANCE - OTHER	<b>(12 648.00)</b>	-	-	-	-	-	<b>(12 648.00)</b>	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - STANDBY / SHIFT	<b>(66 755.00)</b>	-	<b>(13 587.00)</b>	-	-	-	<b>(33 485.00)</b>	<b>(5 947.00)</b>	-	-	-	<b>(13 736.00)</b>
ALLOWANCE - TRANSPORT	<b>(642 056.00)</b>	<b>(55 556.00)</b>	<b>(23 907.00)</b>	-	-	-	<b>(399 281.00)</b>	<b>(94 787.00)</b>	-	-	-	<b>(68 525.00)</b>
ALLOWANCE - TELEPHONE	<b>(18 000.00)</b>	-	-	-	-	-	<b>(12 000.00)</b>	<b>(6 000.00)</b>	-	-	-	-
OTHER BONUSES: LONG SERVICE	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-	-	-	-	-
BONUSES - ANNUAL	<b>(276 498.00)</b>	<b>(7 711.00)</b>	<b>(42 250.00)</b>	<b>(14 740.00)</b>	-	<b>(3 971.00)</b>	<b>(53 171.00)</b>	<b>(22 591.00)</b>	-	-	<b>(87 367.00)</b>	<b>(44 697.00)</b>
BONUSES - PERFORMANCE	-	-	-	-	-	-	-	-	-	-	-	-
CNCL CONTR - MEDICAL AID FD	<b>(132 341.00)</b>	-	<b>(35 618.00)</b>	-	-	-	<b>(31 295.00)</b>	<b>(11 563.00)</b>	-	-	<b>(24 117.00)</b>	<b>(29 748.00)</b>
CNCL CONTR - PENSION FUND	<b>(647 019.00)</b>	<b>(18 045.00)</b>	<b>(98 866.00)</b>	<b>(34 492.00)</b>	-	<b>(9 293.00)</b>	<b>(124 417.00)</b>	<b>(52 864.00)</b>	-	-	<b>(204 448.00)</b>	<b>(104 594.00)</b>
ACTING ALLOWANCE	<b>(3 000.00)</b>	-	-	-	-	-	-	<b>(1 000.00)</b>	-	-	<b>(1 000.00)</b>	<b>(1 000.00)</b>
INSURANCE - UIF	<b>(35 942.00)</b>	<b>(1 002.00)</b>	<b>(5 492.00)</b>	<b>(1 915.00)</b>	-	<b>(516.00)</b>	<b>(6 912.00)</b>	<b>(2 936.00)</b>	-	-	<b>(11 357.00)</b>	<b>(5 812.00)</b>
CASUAL LABOUR - WAGES	<b>(32 000.00)</b>	-	-	-	-	-	-	<b>(8 000.00)</b>	-	-	<b>(24 000.00)</b>	-
INSURANCE - WORKMAN'S COMPNSTN	<b>(3 230.00)</b>	<b>(90.00)</b>	<b>(494.00)</b>	<b>(172.00)</b>	-	<b>(46.00)</b>	<b>(623.00)</b>	<b>(263.00)</b>	-	-	<b>(1 019.00)</b>	<b>(523.00)</b>
LABOUR - ON CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
LEVY - BARGAINING COUNCIL	<b>(2 304.00)</b>	<b>(48.00)</b>	<b>(144.00)</b>	<b>(192.00)</b>	-	<b>(48.00)</b>	<b>(288.00)</b>	<b>(240.00)</b>	-	-	<b>(1 008.00)</b>	<b>(336.00)</b>
OVERTIME	<b>(293 507.00)</b>	-	<b>(25 949.00)</b>	-	-	-	<b>(137 793.00)</b>	<b>(51 176.00)</b>	-	-	<b>(49 742.00)</b>	<b>(28 847.00)</b>
SALARIES	<b>(3 318 023.00)</b>	<b>(92 537.00)</b>	<b>(507 006.00)</b>	<b>(176 880.00)</b>	-	<b>(47 656.00)</b>	<b>(638 027.00)</b>	<b>(271 103.00)</b>	-	-	<b>(1 048 438.00)</b>	<b>(536 376.00)</b>
UNIFORMS	-	-	-	-	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	<b>(35 942.00)</b>	<b>(1 002.00)</b>	<b>(5 492.00)</b>	<b>(1 915.00)</b>	-	<b>(516.00)</b>	<b>(6 912.00)</b>	<b>(2 936.00)</b>	-	-	<b>(11 357.00)</b>	<b>(5 812.00)</b>
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-	-	-	-	-
<b>4 - LESS:EMPLOYEE COST CAPITALISED</b>	-	-	-	-	-	-	-	-	-	-	-	-
EMPL COSTS TO CAPITAL-SALARIES	-	-	-	-	-	-	-	-	-	-	-	-
<b>6 - LESS: EMPL COSTS TO OPER DEPTS</b>	-	-	-	-	-	-	-	-	-	-	-	-
EMPL COSTS TO OPER DEPTS - SAL	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL - EMPLOYEE COSTS</b>	<b>(5 539 537.00)</b>	<b>(175 991.00)</b>	<b>(758 805.00)</b>	<b>(230 306.00)</b>	-	<b>(62 046.00)</b>	<b>(1 463 500.00)</b>	<b>(538 894.00)</b>	-	-	<b>(1 463 853.00)</b>	<b>(846 142.00)</b>
<b>8 - REMUNERATION OF COUNCILLORS</b>	-	-	-	-	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
ALLOWANCE - CNLRS: OFFICE FAC	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - CNLRS: OTHER	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - TELEPHONES	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - TRANSPORT	-	-	-	-	-	-	-	-	-	-	-	-
ALLOWANCE - COUNCILLORS	-	-	-	-	-	-	-	-	-	-	-	-
CONTR: PENSION FD- COUNCILLORS	-	-	-	-	-	-	-	-	-	-	-	-
<b>10 - BAD DEBTS</b>	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-	-	-	-	-
<b>14 - DEPRECIATION: MUNICIPAL ASSETS</b>	-	-	-	-	-	-	-	-	-	-	-	-
AMORTISATION-INTANGIBLE ASSETS	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION - P P E	-	-	-	-	-	-	-	-	-	-	-	-
IMPAIRMENT LOSSES - PPE	-	-	-	-	-	-	-	-	-	-	-	-
<b>18 - REPAIRS &amp; MAINTENANCE</b>	<b>(463 635.00)</b>	<b>(6 687.50)</b>	<b>(8 000.00)</b>	-	-	<b>(24 277.50)</b>	<b>(173 092.50)</b>	<b>(84 461.25)</b>	-	<b>(8 000.00)</b>	<b>(159 116.25)</b>	-
PARKS: MAINTENANCE OF BOREHOLES & EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
BUILDINGS	<b>(43 027.50)</b>	-	-	-	-	<b>(24 277.50)</b>	<b>(18 750.00)</b>	-	-	-	-	-
LAND & FENCES	-	-	-	-	-	-	-	-	-	-	-	-
CALIBRATION SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
CONNECTION COST	-	-	-	-	-	-	-	-	-	-	-	-
DAMS AND CANALS	-	-	-	-	-	-	-	-	-	-	-	-
EQUIPMENT	<b>(1 768.75)</b>	-	-	-	-	-	-	-	-	-	<b>(1 768.75)</b>	-
DISTRIBUTION NETWORK - ELECTR	-	-	-	-	-	-	-	-	-	-	-	-
FENCES AND GATES	<b>(12 800.00)</b>	-	-	-	-	-	-	-	-	-	<b>(12 800.00)</b>	-
FURNITURE	-	-	-	-	-	-	-	-	-	-	-	-
GROUNDS	-	-	-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
MACHINERY	<b>(12 000.00)</b>	-	-	-	-	-	-	-	-	-	<b>(12 000.00)</b>	-
METERS	-	-	-	-	-	-	-	-	-	-	-	-
METERS - BULK	-	-	-	-	-	-	-	-	-	-	-	-
NETWORKS - IT	-	-	-	-	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-	-	-	-	-
NETWORKS - SEWERAGE	-	-	-	-	-	-	-	-	-	-	-	-
NETWORKS - WATER	-	-	-	-	-	-	-	-	-	-	-	-
PLAYGROUNDS	<b>(8 000.00)</b>	-	-	-	-	-	-	-	-	<b>(8 000.00)</b>	-	-
PUBLIC PARTICIPATION	-	-	-	-	-	-	-	-	-	-	-	-
PUBLIC TOILETS	<b>(8 000.00)</b>	-	<b>(8 000.00)</b>	-	-	-	-	-	-	-	-	-
PUMPS	-	-	-	-	-	-	-	-	-	-	-	-
REFUSE SITE	<b>(4 000.00)</b>	-	-	-	-	-	-	-	-	-	<b>(4 000.00)</b>	-
SIDEWALKS	-	-	-	-	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-	-	-	-	-
STREET LIGHTS	-	-	-	-	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-	-	-	-	-
STRUCTURES	-	-	-	-	-	-	-	-	-	-	-	-
SUB-STATIONS	-	-	-	-	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	<b>(735.00)</b>	-	-	-	-	-	-	-	-	-	<b>(735.00)</b>	-
TRAFFIC SIGNS	<b>(19 750.00)</b>	-	-	-	-	-	<b>(19 750.00)</b>	-	-	-	-	-
TV Cancelled	-	-	-	-	-	-	-	-	-	-	-	-
VEHICLES	<b>(353 553.75)</b>	<b>(6 687.50)</b>	-	-	-	-	<b>(134 592.50)</b>	<b>(84 461.25)</b>	-	-	<b>(127 812.50)</b>	-
WATER FURROW	-	-	-	-	-	-	-	-	-	-	-	-
COMPUTER INSTALLATION	-	-	-	-	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
<b>20 - INTEREST PAID</b>	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST - BANK OVERDRAFT	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST - EXTERNAL LOANS	-	-	-	-	-	-	-	-	-	-	-	-
<b>22 - BULK PURCHASES</b>	-	-	-	-	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-	-	-	-	-
<b>24 - CONTRACTED SERVICES</b>	<b>(1 251 259.77)</b>	-	-	-	(1 328.13)	-	-	(192 040.23)	-	-	(1 057 891.41)	-
COMPUTER PROGRAMMING	-	-	-	-	-	-	-	-	-	-	-	-
COMPUTER SERVICES - SOFTWARE	-	-	-	-	-	-	-	-	-	-	-	-
CONTRACTOR TMT	-	-	-	-	-	-	-	-	-	-	-	-
CONTRACTOR: Debt Collection	-	-	-	-	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	<b>(1 251 259.77)</b>	-	-	-	(1 328.13)	-	-	(192 040.23)	-	-	(1 057 891.41)	-
FLEET MANAGEMENT	-	-	-	-	-	-	-	-	-	-	-	-
I D P CONSULTANCY	-	-	-	-	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
TRANSPORT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
VALUATION SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
<b>26 - GRANTS &amp; SUBS PD: UNCONDITIONAL</b>	<b>(531 613.36)</b>	-	-	-	(4 000.00)	-	-	-	-	-	(527 613.36)	-
DONATIONS: GENERAL	-	-	-	-	-	-	-	-	-	-	-	-
EQUITABLE SHARE	-	-	-	-	-	-	-	-	-	-	-	-
FREE BASIC SERVICE	<b>(527 613.36)</b>	-	-	-	-	-	-	-	-	-	(527 613.36)	-
PAUPER BURIALS [ARMLASTIGE]	<b>(4 000.00)</b>	-	-	-	(4 000.00)	-	-	-	-	-	-	-
<b>28 - GENERAL EXPENSES - OTHER</b>	<b>(1 041 970.13)</b>	(15 393.75)	(23 531.25)	(7 526.25)	-	(49 124.00)	(109 346.25)	(78 793.75)	(240 000.00)	(24 374.63)	(468 195.00)	(25 685.25)
WARD COMMITTEES	-	-	-	-	-	-	-	-	-	-	-	-
LEARNERSHIP PROGRAMMES	-	-	-	-	-	-	-	-	-	-	-	-
MAYORAL FUND	-	-	-	-	-	-	-	-	-	-	-	-
DEBT COLLECTION COSTS	-	-	-	-	-	-	-	-	-	-	-	-
FINANCIAL POLICIES & STRATEGY	-	-	-	-	-	-	-	-	-	-	-	-
ENVIRONMENTAL MANAGEMENT PLAN	-	-	-	-	-	-	-	-	-	-	-	-
REFUSE BAGS & BINS	<b>(199 680.00)</b>	-	-	-	-	-	-	-	-	-	(199 680.00)	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-	-	-	-	-
ELECTRICITY PURCHASES	<b>(76 097.00)</b>	-	-	-	-	(49 124.00)	-	-	-	(20 849.00)	-	(6 124.00)
DEVELOPMENT OF MUNICIPAL BY-LAWS	-	-	-	-	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-	-	-	-	-
UNIFORMS	<b>(80 000.00)</b>	-	-	-	-	-	(40 000.00)	-	-	-	(40 000.00)	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-	-	-	-	-
DAMS & CANALS	-	-	-	-	-	-	-	-	-	-	-	-
DISASTER MANAGEMENT	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - DPLG - Expenditure	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-	-	-	-	-
GRAP/GAMAP IMPLEMENTATION	-	-	-	-	-	-	-	-	-	-	-	-
BULK PURCHASES - ELECTRICITY	-	-	-	-	-	-	-	-	-	-	-	-
BULK PURCHASES - WATER	-	-	-	-	-	-	-	-	-	-	-	-
CONTRACTOR'S FEES	-	-	-	-	-	-	-	-	-	-	-	-
SECURITY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
FLOOD DAMAGE	-	-	-	-	-	-	-	-	-	-	-	-
CREDITORS	-	-	-	-	-	-	-	-	-	-	-	-
PAUPER BURIALS [ARMLASTIGE]	-	-	-	-	-	-	-	-	-	-	-	-
RENT : VEHICLES	-	-	-	-	-	-	-	-	-	-	-	-
ADVERTISING FEES	<b>(17 767.50)</b>	-	(10 301.25)	-	-	-	-	-	-	-	(7 466.25)	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
AUDIT FEES	-	-	-	-	-	-	-	-	-	-	-	-
AUDIT COMMITTEE COSTS	-	-	-	-	-	-	-	-	-	-	-	-
BANK CHARGES	-	-	-	-	-	-	-	-	-	-	-	-
BOOKS, MAGAZINES & PUBLICATION	(4 557.50)	-	-	(4 557.50)	-	-	-	-	-	-	-	-
CAPITAL PURCH EXPENSED- INVENT	-	-	-	-	-	-	-	-	-	-	-	-
CHEMICALS	-	-	-	-	-	-	-	-	-	-	-	-
CHEMICALS : OTHER	-	-	-	-	-	-	-	-	-	-	-	-
CLEANING MATERIALS	(11 172.50)	-	-	(97.50)	-	-	-	-	-	-	(11 075.00)	-
COMMUNITY FACILITATION	-	-	-	-	-	-	-	-	-	-	-	-
COMMUNITY PARTICIPATION	-	-	-	-	-	-	-	-	-	-	-	-
COMPUTER SERVICES - FEES	-	-	-	-	-	-	-	-	-	-	-	-
CONGRES & CONFERENCE FEES	-	-	-	-	-	-	-	-	-	-	-	-
CONSUMABLES	-	-	-	-	-	-	-	-	-	-	-	-
CONTR LEAVE LIABILITY CR'r A/C	-	-	-	-	-	-	-	-	-	-	-	-
CONTR MAYORAL DISCRETIONRY A/C	-	-	-	-	-	-	-	-	-	-	-	-
CROCKERY	-	-	-	-	-	-	-	-	-	-	-	-
DEEDS REGISTRATION	-	-	-	-	-	-	-	-	-	-	-	-
DEPARTMENTAL CHARGES	-	-	-	-	-	-	-	-	-	-	-	-
ELECTION EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-
EMPLOYEE RECRUITMENT EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-
ENTERTAINMENT - PUBLIC / VISITORS	-	-	-	-	-	-	-	-	-	-	-	-
EXHIBITIONS	-	-	-	-	-	-	-	-	-	-	-	-
FERTILIZER	(2 400.00)	-	-	-	-	-	-	-	-	(2 400.00)	-	-
FINES PAID - MUNICIPAL	-	-	-	-	-	-	-	-	-	-	-	-
FUEL & OIL	(217 099.38)	(3 801.25)	-	(256.25)	-	-	(61 052.50)	(50 418.75)	-	(505.63)	(101 065.00)	-
REFUSE BINS - PURCHASES	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE - GENERAL	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE: EXCESS PAYMENT	(11 997.50)	-	-	-	-	-	(2 437.50)	(9 560.00)	-	-	-	-
LEGAL EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-
LEVY - SETA SKILLS / TRAINING	(6 591.25)	(338.75)	-	(337.50)	-	-	(2 203.75)	(1 210.00)	-	-	(2 501.25)	-
LICENCE FEES	(13 277.50)	(487.50)	-	(677.50)	-	-	(1 552.50)	(6 397.50)	-	-	(4 162.50)	-
LOST BOOKS - LIBRARY	(1 000.00)	-	-	(1 000.00)	-	-	-	-	-	-	-	-
MATERIALS & STORES	(111 563.75)	(3 158.75)	-	-	-	-	-	(3 181.25)	-	(620.00)	(102 143.75)	(2 460.00)
PMU - Establishment (5% of MIG)	-	-	-	-	-	-	-	-	-	-	-	-
SECTION 78 ASSESSMENT	-	-	-	-	-	-	-	-	-	-	-	-
MEDICINES	-	-	-	-	-	-	-	-	-	-	-	-
HIV/AIDS PROJECTS	-	-	-	-	-	-	-	-	-	-	-	-
MEMBERSHIP & SUBSCRIPTIONS	-	-	-	-	-	-	-	-	-	-	-	-
SPU PROGRAMMES	-	-	-	-	-	-	-	-	-	-	-	-
SPU'S- YOUTH	-	-	-	-	-	-	-	-	-	-	-	-
LED STRATEGY	-	-	-	-	-	-	-	-	-	-	-	-
PERFORMANCE MANAGEMENT SYSTEM	-	-	-	-	-	-	-	-	-	-	-	-
FLOWER TRAIL PROJECT - WOODLANDS	-	-	-	-	-	-	-	-	-	-	-	-
PEST CONTROL	-	-	-	-	-	-	-	-	-	-	-	-
PLANTS	-	-	-	-	-	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-	-	-	-	-	-
PRINTING & STATIONARY	(917.50)	(115.00)	-	-	-	-	(600.00)	(101.25)	-	-	(101.25)	-
PROFESSIONAL FEES	-	-	-	-	-	-	-	-	-	-	-	-
PUBLICATIONS	(1 625.00)	(1 625.00)	-	-	-	-	-	-	-	-	-	-
PUBLIC PARTICIPATION COST	-	-	-	-	-	-	-	-	-	-	-	-
REFRESHMENTS	-	-	-	-	-	-	-	-	-	-	-	-
FREE BASIC ELECTRICITY - TO ESKOM	-	-	-	-	-	-	-	-	-	-	-	-
RE-LOCATION COSTS: STAFF	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL: BUILDINGS	-	-	-	-	-	-	-	-	-	-	-	-

NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
RENTAL: OFFICE EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL: VEHICLE & PLANT	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL: VEHICLE [LEASE]	-	-	-	-	-	-	-	-	-	-	-	-
SAMPLE TESTING	(5 867.50)	(5 867.50)	-	-	-	-	-	-	-	-	-	-
DISASTER - EMERGENCY SPENDING	(240 000.00)	-	-	-	-	-	-	-	(240 000.00)	-	-	-
MSIG - SERVICE PROVIDERS	-	-	-	-	-	-	-	-	-	-	-	-
MSIG - WARD COMMITTEE - TRAINING	-	-	-	-	-	-	-	-	-	-	-	-
MSIG - PROPERTY RATES POLICY	-	-	-	-	-	-	-	-	-	-	-	-
TELEPHONES - TELKOM	-	-	-	-	-	-	-	-	-	-	-	-
TOURISM & PUBLICITY	-	-	-	-	-	-	-	-	-	-	-	-
TRAINING	(34 656.25)	-	(10 230.00)	-	-	-	-	(7 325.00)	-	-	-	(17 101.25)
TRAINING - COMPETENCY LEVELS	-	-	-	-	-	-	-	-	-	-	-	-
TRAVELLING AND SUBSISTENCE	(5 700.00)	-	(3 000.00)	(600.00)	-	-	(1 500.00)	(600.00)	-	-	-	-
WARD VISITS	-	-	-	-	-	-	-	-	-	-	-	-
UNFORESEEN EXPENDITURE	-	-	-	-	-	-	-	-	-	-	-	-
FMG- SERVICE PROVIDERS	-	-	-	-	-	-	-	-	-	-	-	-
FMG-IMPROVED AUDIT OUTCOMES	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-	-	-	-	-
GRANT - Public Works Expend	-	-	-	-	-	-	-	-	-	-	-	-
MEMBERSHIP FEES	-	-	-	-	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-	-	-	-	-
LICENCE FEES	-	-	-	-	-	-	-	-	-	-	-	-
ACTING ALLOWANCE	-	-	-	-	-	-	-	-	-	-	-	-
30 - LOSS ON DISPOSAL OF PPE	-	-	-	-	-	-	-	-	-	-	-	-
SALE OF ASSETS - NET LOSS	-	-	-	-	-	-	-	-	-	-	-	-
<b>DIRECT OPERATING EXPENDITURE</b>	<b>(8 828 015.25)</b>	<b>(198 072.25)</b>	<b>(790 336.25)</b>	<b>(237 832.25)</b>	<b>(5 328.13)</b>	<b>(135 447.50)</b>	<b>(1 745 938.75)</b>	<b>(894 189.23)</b>	<b>(240 000.00)</b>	<b>(32 374.63)</b>	<b>(3 676 669.02)</b>	<b>(871 827.25)</b>
<b>40 - INTERNAL CHARGES</b>												
ADMINISTRATION CHARGE - DR	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(8 828 015.25)</b>	<b>(198 072.25)</b>	<b>(790 336.25)</b>	<b>(237 832.25)</b>	<b>(5 328.13)</b>	<b>(135 447.50)</b>	<b>(1 745 938.75)</b>	<b>(894 189.23)</b>	<b>(240 000.00)</b>	<b>(32 374.63)</b>	<b>(3 676 669.02)</b>	<b>(871 827.25)</b>
<b>OPERATING SURPLUS / (DEFICIT) - Total Income less Total Expenditure</b>	<b>(146 161.41)</b>	<b>(130 788.25)</b>	<b>209 663.75</b>	<b>(49 106.47)</b>	<b>41 273.78</b>	<b>(85 776.56)</b>	<b>(367 938.75)</b>	<b>(75 774.23)</b>	<b>19 200.00</b>	<b>(32 374.63)</b>	<b>(380 712.80)</b>	<b>706 172.75</b>
LESS TAX	-	-	-	-	-	-	-	-	-	-	-	-
<b>OPERATING SURPLUS / (DEFICIT) - AFTER TAX</b>	<b>(146 161.41)</b>	<b>(130 788.25)</b>	<b>209 663.75</b>	<b>(49 106.47)</b>	<b>41 273.78</b>	<b>(85 776.56)</b>	<b>(367 938.75)</b>	<b>(75 774.23)</b>	<b>19 200.00</b>	<b>(32 374.63)</b>	<b>(380 712.80)</b>	<b>706 172.75</b>
DIVIDENDS PAID (Municipal Entities Only)	-	-	-	-	-	-	-	-	-	-	-	-
<b>42 - CROSS SUBSIDISATION</b>												
CONTR TO OTHER SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
<b>SURPLUS / (DEFICIT) AFTER TAX, DIVIDENDS and CROSS SUBSIDIES</b>	<b>(146 161.41)</b>	<b>(130 788.25)</b>	<b>209 663.75</b>	<b>(49 106.47)</b>	<b>41 273.78</b>	<b>(85 776.56)</b>	<b>(367 938.75)</b>	<b>(75 774.23)</b>	<b>19 200.00</b>	<b>(32 374.63)</b>	<b>(380 712.80)</b>	<b>706 172.75</b>
PLUS OPENING UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) (FUNDED)	-	-	-	-	-	-	-	-	-	-	-	-
<b>AVAILABLE UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(146 161.41)</b>	<b>(130 788.25)</b>	<b>209 663.75</b>	<b>(49 106.47)</b>	<b>41 273.78</b>	<b>(85 776.56)</b>	<b>(367 938.75)</b>	<b>(75 774.23)</b>	<b>19 200.00</b>	<b>(32 374.63)</b>	<b>(380 712.80)</b>	<b>706 172.75</b>
<b>OTHER ADJUSTMENTS AND TRANSFERS</b>	<b>(90 850.00)</b>					<b>(50 000.00)</b>				<b>(40 850.00)</b>		



NOTE THAT ALL INCOME (or inflow) MUST SHOW AS POSITIVE.

	COMMUNITY SERVICES MANAGER	4 - HEALTH	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	5 - COMMUNITY & SOCIAL	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	7 - PUBLIC SAFETY	8 - SPORT & RECREATION	10 - WASTE MANAGEMENT	12 - ROAD TRANSPORT
	MANAGERIAL RESPONSIBILITIES	ENVIRONMENTAL HEALTH SERVICES	MANAGER: COMMUNITY SERVICES	LIBRARY SERVICES	CEMETARIES	COMMUNITY HALLS	TRAFFIC SERVICES	FIRE AND RESCUE SERVICES	DISASTER MANAGEMENT	PARKS & OPEN SPACES	REFUSE REM & WASTE MANAGEMENT	VEHICLE LICENCING & TEST NATIS
<b>VOTES per YEAR</b>												
<b>32 - CONTR FROM OPER TO CAPTL O/LAY</b>	<b>(90 850.00)</b>	-	-	-	-	(50 000.00)	-	-	-	(40 850.00)	-	-
BUILDINGS	-	-	-	-	-	-	-	-	-	-	-	-
SOLID WASTE DUMPING SITE - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - BLIKKIESDORP	-	-	-	-	-	-	-	-	-	-	-	-
WASTE WATER TREATMENT WORKS - LAUREL RIDGE	-	-	-	-	-	-	-	-	-	-	-	-
BULK WATER PIPELINE/MISGUND	-	-	-	-	-	-	-	-	-	-	-	-
WATER TREATMENT WORKS - CLARKSON	-	-	-	-	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - WOODLANDS	-	-	-	-	-	-	-	-	-	-	-	-
UPGRADE BULK WATER SUPPLY - NOMPUMELELO VILLAGE	-	-	-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURAL DEVELOPMENT	-	-	-	-	-	-	-	-	-	-	-	-
PROJECT MANAGEMENT	-	-	-	-	-	-	-	-	-	-	-	-
FURNITURE AND EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
JOB CREATION	-	-	-	-	-	-	-	-	-	-	-	-
NETWORKS - ELECTRICITY	-	-	-	-	-	-	-	-	-	-	-	-
REFUSE SITE	-	-	-	-	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE	-	-	-	-	-	-	-	-	-	-	-	-
STREETS & STORMWATER	-	-	-	-	-	-	-	-	-	-	-	-
TOOLS & EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
VEHICLES	-	-	-	-	-	-	-	-	-	-	-	-
COMPUTER EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
FIXED ASSETS	-	-	-	-	-	-	-	-	-	-	-	-
LOOSE ASSETS: FURN, PLNT & EQPM	<b>(90 850.00)</b>	-	-	-	-	(50 000.00)	-	-	-	(40 850.00)	-	-
LOOSE ASSETS: OTHER	-	-	-	-	-	-	-	-	-	-	-	-
DWAF PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-	-	-	-	-
EQUITABLE SHARE - CAP O/LAY	-	-	-	-	-	-	-	-	-	-	-	-
MIG PROJECTS - CAP O/LAY	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>34 - CONTR TO PROVISIONS &amp; RESERVES</b>	-	-	-	-	-	-	-	-	-	-	-	-
CONTR TO ACCUMULATED SURPLUS	-	-	-	-	-	-	-	-	-	-	-	-
CONTR TO CAPITAL REPLACEMT RES	-	-	-	-	-	-	-	-	-	-	-	-
CONTR TO EXTERNAL FINANCING FD	-	-	-	-	-	-	-	-	-	-	-	-
CONTR TO HOUSING DEVELOPMNT FD	-	-	-	-	-	-	-	-	-	-	-	-
LEAVE RESERVE FUND	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT PROVISION	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>98 - OTHER ADJUSTMENTS &amp; TRANSFERS</b>	-	-	-	-	-	-	-	-	-	-	-	-
CONTRIBUTION FROM APPROPRIATION	-	-	-	-	-	-	-	-	-	-	-	-
CONTRIBUTION FROM OPER SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>PRIOR YEAR ADJUSTMENTS</b>	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
<b>CLOSING UNAPPROPRIATED SURPLUS / (ACC. DEFICIT)</b>	<b>(237 011.41)</b>	(130 788.25)	209 663.75	(49 106.47)	41 273.78	(135 776.56)	(367 938.75)	(75 774.23)	19 200.00	(73 224.63)	(380 712.80)	706 172.75
PLUS INTERESTS IN ENTITIES NOT WHOLLY OWNED	-	-	-	-	-	-	-	-	-	-	-	-
<b>UNAPPROPRIATED SURPLUS / (ACC. DEFICIT) C/F TO BALANCE SHEET</b>	<b>(237 011.41)</b>	(130 788.25)	209 663.75	(49 106.47)	41 273.78	(135 776.56)	(367 938.75)	(75 774.23)	19 200.00	(73 224.63)	(380 712.80)	706 172.75